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Declassified E.O. 12356 Section 3.3/NND No.

785016

ACC

10000/105/336

ORG & ADMIN, C
DEC. 1944, JAN.

0127

Declassified E.O. 12356 Section 3.3/NND No.

785016

10000/105/336

ORG 2 ADMIN, CA SEC., STAFF DUTIES
DEC. 1944, JAN. 1945

0123

COS

2.

1A for signature. to appropriate

Attending
for up.

CAS

14 DEC 1944

3.

DCOS, Civil Affairs Sec.

A letter on subject of staff duties must, above others, be exact in its references. Please prepare for my signature letter in accordance with draft sent with this file.

MSL
Brigadier,
Chief of Staff.

15 Dec 44.

Office, Chief of Staff,
Ext. 343.

COS

Herewith fair copy of draft for signature.

CAS

18 DEC 1944

Issue 170/101

R. R. R. R. 4955

4.

CASec

Ref Minute 2 letter returned to you duly signed.
Please note AFHQ now requires each letter in duplicate.

Shorden
Chief of Staff

20 Dec 44

5.

Minutes

To. C.O.S.

Ref minutes fresh. perhaps C.O.S. would
care to sign a D.O. in the lines of 4a.

Sperry

10/1/45

A letter on subject of staff duties must, above others, be exact in its references. Please prepare for my signature letter in accordance with draft sent with this file.

15 Dec 44.
Office, Chief of Staff,
Ext. 343.

505

the necessity of a constant

CAS
10800-1944

Issue 77/101^{III}

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CASE

Ref Airtels 2 letters returned to you duly signed.
Please note AFHQ now requires each letter in duplicate.

Shorden ^{apt}
Office of IRS

20 Dec 44

To: C. S.

Minutes

Ref. *curviseta* fresh-hygrother perhaps C.S. would
care to sign a D.O. on the lines of 4a.

15/12/23

Issue as amended

11/12/11

10:00 A.S.

Letters in 75/0 type signed by C. F. S. and returned unchanged for dispatch. 75/0: 100

Despatched in Jan 46 R.L.

13/11/25

office, copy.

785016

Declassified E.O. 12356 Section 3.3/NND No. 785016

20 GEN 1945

ALLIED FORCE HEADQUARTERS
G-5 Section
APO 512

20 JAN 1945

17 January 1945

My dear *Maurice*, *4a*

Thank you for your letter 3/15B/CA of the 12th of January 1945. I have gone into this question, and I am afraid the whole matter fell down in consequence of Cotton's most unfortunate death. As a result we did not have continuity in negotiations. I have warned all my Heads of Divisions, and I do not think that this will occur again.

Yours sincerely,

RH
(500) *T. R. HENN*

Brigadier Maurice S. Lush, CB, OBE, MC.
Chief of Staff
Headquarters, Allied Commission
A.P.O. 394

4954

ORIGINAL RETAINED BY CAS *338*

HEADQUARTERS ALLIED COMMISSION
AFU 394
Office of the Chief of Staff

COPY

Ref 212/ - /COS

Inter Office Memo

17 Jan 45

SUBJECT : Clearing of Policy Matters
with G-5 Section AFHQ.

TO : DCOS Economic Section
" Civil Affairs Section
Establishment Section

- 1 There have been recently one or two instances of Directors of Sub-Commissions (other than independent Sub-Commissions) consulting direct with representatives of G-5 Section AFHQ on matters of policy without going through their Section.
- 2 I want it clearly understood that the lowest level at which policy matters can be cleared with representatives of G-5 Section AFHQ is Section level.

Copy to : G-5 Section AFHQ

/s/ Brig COS

Minute

TO : Loc Govt S/C
Legal S/C
Econ S/C
HI S/C
FS S/C
MFA S/C
DPR S/C
Patriots Branch

The above copy letter 212/-/COS dated 17 Jan 45 from COS is forwarded for your information and strict compliance.

R.R. CRISP Col
CSO CA Section

9.0

0132

Declassified E.O. 12356 Section 3.3/NND No.

785016

HEADQUARTERS ALLIED COMMISSION
APO 394
Office of the Chief of Staff

COPY

Ref 212/COS

17 Jan 45

SUBJECT : Coordination with Political Section

TO : Civil Affairs Section
Economic Section
Establishment Section
Independent Sub-Commissions
HRO

- 1 With the growing activity of the Committee of National Liberation in Kesselring's Italy, the political aspect of problems at this HQ is daily assuming more and more importance. Many matters which, in the past, were not referred to Political Section because it was thought that they were non-political would now, if reviewed again, most definitely require political consideration. Indeed almost every important problem at this HQ has now some political aspect.
- 2 I would be glad if Sections would, in future, in considering every problem give thought to whether there is a political implication. If there is, the question should be referred to Political Section for their comments before it is put up to a higher level. The letter or signal which finally issues on this question should also be copied to them. I shall be glad if you will bring this matter to the notice of your officers.

/s/ Brigadier COS

Copy to : Political Section

Minute

TO : Loo Govt S/C
Legal S/C
Econ S/C
IH S/C

DS S/C
MFAA S/C
DISE S/C
Patriots Branch

The above copy letter 212/COS dated 17 Jan from COS is forwarded for your information and strict compliance.

R.R. CRIPPS Col
OSO CA Section

g.c.

18 GEN 1945

HEADQUARTERS ALLIED COMMISSION

Ext. 300

APO 394

19 JAN 1945

Office of the Chief of Staff

Ref: 212/ /COS.

Inter Office Memo.

17 January 1945.

Subject: Coordination with Land Forces
Sub Commission (MIA).

To: Civil Affairs Section (4)
Land Forces Sub Commission (MIA)

1. All communications to AFHQ and 15 Army Group relating to patriots, Carabinieri and Italian prisoners of war will be coordinated with Land Forces Sub Commission (MIA) before despatch, and will issue from HQ Allied Commission.
2. Such communications will not issue from Land Forces Sub Commission (MIA), nor from any other Sub Commission or Branch.
3. Civil Affairs Section will be responsible for coordinating all patriot and Carabinieri matters between Land Forces Sub Commission (MIA), Patriots Branch, Public Safety Sub Commission and any other interested Sub Commissions.
4. In the event of failure to reach agreement the matter will be referred to the Chief of Staff.

for *Ernest Davis*
Brigadier,
Chief of Staff.

*(Drafterd by Chief
of Staff)*

Copies to: G-5 Section AFHQ
Political Section
Economic Section
War Materials Disposal and Italian PW Sub Commission.

To 11 for info.

all info to be made by copy

Copy to *Pats*

19 GEN 1945

4203

0134

Declassified E.O. 12356 Section 3.3/NND No.

785016

18 GEN. 1944

HEADQUARTERS ALLIED COMMISSION
APO 394
Office of the Chief of Staff

Ext. 300

Ref: 212/-/008.

Inter Office Memo.

17 January 1945.

Subject: Clearing of Policy Matters
with G-5 Section AFHQ.

To: DCOG Economic Section
" Civil Affairs Section
" Establishments Section

1. There have been recently one or two instances of Directors of Sub Commissions (other than independent Sub Commissions) consulting direct with representatives of G-5 Section AFHQ on matters of policy without going through their Section.

2. I want it clearly understood that the lowest level at which policy matters can be cleared with representatives of G-5 Section AFHQ is Section level.

Copy to: G-5 Section AFHQ.

Stallmayer
Brigadier,
Chief of Staff.
(Absent on duty)

4900

217

HEADQUARTERS ALLIED COMMISSION

APO 394

Office of the Chief of Staff

Ref: 212/OOS

17 January 1945.

SUBJECT: Coordination with Political Section.

TO : Civil Affairs Section.
Economic Section.
Establishment Section.
Independent Sub-Commissions.
PRO.

1. With the growing activity of the Committees of National Liberation in Kesselring's Italy, the political aspect of problems at this HQ is daily assuming more and more importance. Many matters which, in the past, were not referred to Political Section because it was thought that they were non-political would now, if reviewed again, most definitely require political consideration. Indeed almost every important problem at this HQ has now some political aspect.

2. I would be glad if Sections would, in future, in considering every problem give thought to whether there is a political implication. If there is, the question should be referred to Political Section for their comments before it is put up to a higher level. The letter or signal which finally issues on this question should also be copied to them. I shall be glad if you will bring this matter to the notice of your officers.

W. Stalder
Brigadier,
Chief of Staff.

(Absent on duty)

Copy to: Political Section.

0138

Declassified E.O. 12356 Section 3.3/NND No.

785016

14 JAN 1948

Encl. 275107

Ref: 3/387/42

12 January 1948

My Dear

Referring to your 10 letter of 1 January, may I mention a small incident which has just come to my notice.

When a draft directive was being prepared in your office in relation to the activities of UNRRA it was shown to WILLIAMS, Director of Displaced Persons Sub Commission, who approved and initialed it.

Subsequently it came before WILLIAMS for his approval, and he was slightly embarrassed in suggesting certain amendments as WILLIAMS had already approved the draft. However, Lt. Col. WILLIAMS made all the desired amendments and everyone was quite happy.

I am issuing a directive to my own officers on this subject, making it clear to them that the lowest level on which policy matters can be cleared at this is with representatives of your is Section level, so that this should not occur again.

This is a matter which is primarily our own responsibility, but I should like to draw it to your attention for any help you can give from your end, as in one or two other instances Directors of Sub Commissions have been consulted by your officers and agreements made with them upon matters of policy.

Yours

M. S. LUSH

Col. R. A. JONES,
Deputy Asst. Chief of Staff,
G-5 Section,
AFHQ.

49.1

49.8

Declassified E.O. 12356 Section 3.3/NND No. 785016

Ref: 212/84/COS.

5th January 1945.

38
2A
Thank you very much for your DO letter of 1 January, in which you reply so fully to my letters 3/15.B/GA of 17 December and 209C9/2/A/MPAA of 20 December, 1944.

I note all you say and in future will most certainly do as you ask and write to you personally about any further complaints of this sort. The very last thing I want to do is to discourage your staff in their efforts to look after A.C. interests, efforts which will, I am sure, become more and more successful under *Chuck's* & your leadership and guidance.

M. S. LUSH

Colonel T. R. Henn,
Deputy Asst. Chief of Staff,
G-5 Section,
ALLIED FORCE HEADQUARTERS.

Copy to: DCOS, CA Sec (with copy of DO letter under reference).

49

2038

ALLIED FORCE HEADQUARTERS
G-5 Section
APO 512

1 January 1945

Dear

Reference your 20909/2/A/MFAA of 20 December 1944 and
3/15.B/CA of 17 December.

I think it better that I should reply to your two letters under respective references above personally rather than that anything official should pass between us. I do so largely because I want you, in fairness to my staff, to understand the real circumstances and because, on the other hand, I do not want to present the appearance in any way of letting the Headquarters down.

First of all to deal with your complaint about Administrative Memorandum No. 54. What happened was this. The draft as submitted by you had to be concurred in by five other Staff Sections before submission to the CAO. The sentence that you don't like was inserted in the draft by G-1(Br) and concurred in by the other Sections. My staff felt quite rightly that you would not like this and telephoned Brig. Upjohn. He said he was definitely against the inclusion of such a sentence and his view was put as strongly as we could to G-1(Br). G-1(Br) insisted on pressing for the amendment and we therefore took it up to the CAO direct with a memorandum in which all the facts were reviewed and which contained a recommendation by this Section that the views of AC should be respected. Notwithstanding the Administrative Memorandum was issued in the form in which you now see it. We have now, as reported to you formally in my letter today, reopened the question with G-1(Br) and asked that your recommendation for withdrawal of the offending sentence be approved.

Turning now to your letter succinctly headed "Staff Duties", the case history of Numbers a, b, and c of your paragraph 2 is as follows:

a. AFHQ Administrative Memorandum 55 of 8 December. This was published by the Adjutant General at the request of AG(Personnel) Branch and G-1, and we did not see it before it was issued. Immediately upon Col. Fiske drawing our attention to it, the point was taken up with both Staff Sections concerned and an amendment was agreed to. This will shortly be published.

b. Military Travel Authorizations. It appears that the original draft of this AG order was taken up to Rome by one of my staff in October, and on the 9th of October, Hq. AC (Establishments Branch) returned it stating that the draft had been discussed with the Political Section and with the Displaced Persons and Repatriation Subcommission.

as a result of which various suggested amendments were made. All amendments suggested by your Headquarters were incorporated in the AG letter as finally issued.

On the 12th of December, under reference AC/14018/8/PS, your Economic Division (having incidentally had the AG letter since 7th November) wrote to G-2(CI) of this Headquarters, stating "It is presumed that civilian employees of Allied Commission and of AFHQ itself do not require military travel authorizations." G-2(CI) subsequently confirmed that civilian employees of ALCOM, if of U.S. or British nationality, are exempt.

c. Accommodation - Italy. Here again the AFHQ letter of which you complain was produced in the Adjutant General's Department without our knowledge at the request of G-4(A) and G-4(B), concurred in by the Chief Administrative Officer and G-1. Your request for amendments has been passed to G-1 and the request is now before the Chief Administrative Officer. The latter has been advised by G-1 that they oppose the amendments you suggest.

I have dealt with the above matters at some length, not because I have any doubt that you realize the difficulties of coordination within this Headquarters, but because I am anxious to reassure you that it is not my staff that is at fault. What you have complained of (with full justification) is in fact the result of an occasional slip-up in what I fear has become both a complicated and unwieldy machine. I am taking up with the Chief Administrative Officer the question of coordination, and I am asking him to impress on all the administrative branches of this Headquarters how very important it is that we, on your behalf, have an opportunity of seeing all administrative memoranda and instructions which even remotely or indirectly affect affairs in Italy. I shall be very grateful if you would bring to my own personal attention any such lapse as may occur in the future. I feel it would be easier if you would do it this way since formal communications, not unnaturally, discourage those members of my staff who, as in the cases I have quoted above, have in fact spent considerable time and energy in endeavoring to protect what they believed to be your interests.

T.R.H.

T. R. HENN
Colonel

Brigadier Maurice S. Lush, OBE, MC
Chief of Staff
Headquarters, Allied Commission
A.P.O. 394

4955

3/15.B/CA

17 Dec 44

SUBJECT : Staff Duties.

TO : AFHQ G-5 Section.

- 1 There have been instances recently of the issue of directives by you from which it would appear that the possible effect of these directives on the work of the Allied Commission has not been fully realised.
- 2 The following are quoted as examples:
 - a) In AFHQ Administrative Memorandum No 55 of 8 Dec 44, subject 'Inter-Theater Travel', para 4 gives to certain formations the power to issue travel orders. Allied Commission is not included and due to this omission no longer has the authority to issue travel orders.
 - b) In AFHQ AG 371.2/015 GEG-0 of 7 Nov 44, subject 'Military Travel Authorisations', para 2 c. it is provided that civilian employees of certain bodies do not need a Military Travel Authorisation, but Allied Commission is a rather surprising omission compared with some of the organisations which are listed.
 - c) AFHQ letter 386.2/179 GAF-0 of 26 Nov 44, subject 'Accommodation - Italy', is an instance in which it is thought that full consideration has not been given to the Commission. I wrote to you separately on this subject in our letter 9/21.1/CA of 9 Dec 44, but it can be added that already a demand for the surrender of a civilian prison has been received, quoting your letter as the authority.
 - d) AFHQ Administrative Memorandum No 54 of 6 Dec 44, subject 'Preservation of Property of Historical and Educational Importance in Italy' was drafted in consultation with this HQ but a phrase was subsequently added in para 4 which completely nullifies the points which we had endeavoured to preserve and to which you had agreed. As a result of this an application has already been received from a formation for a list of Palaces in order that one may be selected for use as a soldiers' club. It is intended to submit a letter for your consideration on this subject.
- 3 The above examples will illustrate how our difficulties can be increased if the Commission's work is not fully appreciated by the drafter of a directive. May steps be taken to bring to the notice of all concerned the necessity for considering the requirements of the Commission and of affording it the opportunity of consultation when a directive is likely to affect its operations.

FOR THE CHIEF COMMISSIONER

M. S. LUSH

Brigadier
Chief of Staff

49-6

DRAFT

3/15.B/CA

December 1944.

SUBJECT: Staff Duties.

TO : AFHQ, G-5 Section.

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Declassified E.O. 12356 Section 3.3/NND No. _____

785016

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For the Chief Commissioner:

Brigadier,
Chief of Staff.

49 ~

