

Declassified E.O. 12356 Section 3.3/NND No.

785020

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Declassified E.O. 12356 Section 3.3/NND No.

785020

10000 | 120 | 1165

G/TRG/13 Training Station Junior Officers 1st Jacket
Feb. 1945. Jan. 1946

Subject: Employment of 2/Lts, Regular Army, newly appointed.

Land Forces Sub Commission, A.C.
(M. M. I. A.)

ROME.
G/Trg/13.

31 Aug 45.

To: MINISTRY OF WAR (ROME).

1. The procedure outlined in your 2494/H/3 of 29 Aug 45 is approved.
2. R.T.C. should be asked to prepare a special 6 weeks course for these cadets in order that their time is fully and usefully employed.
3. In the same way Comds Gruppi di Combattimento must be told that these young officers will need special handling to fit them for the courses to follow.
Extensive handling of weapons and tactical training must be envisaged.

Major General
M.M.I.A.

WLM/rja

2848

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Translation.

Major H. H. H.

(4)

From : Lt. H. H. (1944)

Ref. 2491/4/3

To : H. H. H.

29 Aug. 1945

Subject : Employment of 2nd Lt., Regular Army, newly appointed.

1) On the 1st inst. the courses at Bence tendons will be over and the officers will be sent on leave waiting for promotion to the rank of 2nd Lt., Reg. Army.

2) For the employment of 2nd Lt. officers this S.M. proposes that:

- At the end of the leave : they should be sent to Cessio in order to attend a 6 weeks training course on arms and materials in use to Combat Groups and to give them tactical training.

- At the end of Cessio course : they should be sent to the Combat Group for a 6 months period of practical training.

- Subsequently : They should be sent to Cessio training schools for a further 4 or 5 months training period in order to be qualified as instructors. If, by that time, new application of Arms School should be opened, 2nd Lt. officers would be sent to here, for a period to be determined.

H. H. H.

2nd Lt. H. H.

91

Yes, this was my suggestion.

2847



agreed

CONFIDENTIAL

SUBJECT : Italian Officers - Postings

13/13.

MMI - G/
FILE: 4/10/10
DATE: MAY 1945

LAND FORCES SUB COM, A.S.
(M.M.I.A.) R O M T
Tel: 498061 Ext. 533
All 7
May 45

TO : M.Q. 3 District

COPY TO : A.F.M.Q. for G1 Br
M.M.I.A. LO 8 District
Ministry of War

Ref your 215/23A of 12 April 45

1. The Ministry of War has confirmed that the officers attending the All Arms Instructor's courses at MARZIANA will be returned to their units at the end of the courses. The courses end on 5 May.
2. With regard to the general shortage of officers in 227 Div, the system for filling officer vacancies is that deficiencies should be shown on the fortnightly returns, when action will be taken by the 1st Depot and where necessary by the Ministry of War to despatch replacements.

3. If this system is not in fact working effectively it is

2846

Ministry of War

Ref your 215/23A of 12 April 45

1. The Ministry of War has confirmed that the officers attending the All Arms Instructors courses at BAZZIANA will be returned to their units at the end of the courses. The courses end on 5 May.
2. With regard to the general shortage of officers in 227 Div, the system for filling officer vacancies in that deficiencies should be shown on the fortnightly returns, when action will be taken by the 1st Depot and where necessary by the Ministry of War 2846 despatch replacement.
3. If this system is not in fact working effectively it is requested that 227 Div be asked to forward a complete list of their deficiencies against W.L. to the Ministry of War, so that special provision can be made.

Major General,
M.D.I.A.

INTERNAL: O(5D)
O(ENG)

/sl.

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G. Tng.

We spoke, (with Lt Col Watto) If you will get the
 officer on Evans from DMT to run this we will
 put him in the picture here and then send him
 on his rounds; meanwhile will you work out
 a plan with Tng. Directorate of his war and
 we will all meet again when the British Admin
 Tng. office (BATO) arrives.

W.D.
 Col.
 26 Apr

2845

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All letters
from her own words
are
transferred to the
file for S/Sgt. all
other letters are treated as
other letters
Room 39

2844

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All letters
from the above source
are
transferred to the
file for S/P/S/P. All
these letters are located in
the letter book obtainable
Room 39

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C.O.S. 1

Q. I think we should send to DART. How
 can draft letter for him to issue to Bureau
 with similar order by the Bureau to get
 in motion

(b) Readings is framework of the national
 lectures on dissemination of the press.

2. D.M.T. can get 1/4) Federal issue.
 3. When we get the ATWA order as in (a)
 we mean order of 10. To do that
 we to get it all going & to write
 out the "Standard" of the future in
 with in the new world, based
 on the readings as in (a).

L.R.

gover

C-1100

785020

G.I. + AQ.

for necessary action and submit to GOC

2843

AQ. Please see and suggest your act in relation
the profound lectures, helps you go on fast.
Please off the news so that, when you are away, it
can prepare the covering letter etc!

[Signature]
10th.

785020

RESTRICTED

RHF/wfb

X

ALLIED FORCE HEADQUARTERS
APO 512

AG 091.713/119 GCT-O

4 March 1945

SUBJECT: Improvement of Efficiency - Italian Officers

TO: President
Allied Commission
APO 394
(FOR: Land Forces Sub Commission (LMIA))

3A

1. Reference is made to your S/G/15/1 of 16 February 1945.
2. The project advanced in the above letter for raising the standard of man management in the Italian Army is agreed in principle.
3. In working out details of the scheme, it is requested that close contact be maintained with DMT.

BY COMMAND OF FIELD MARSHAL ALEXANDER:

R. H. Frese

R. H. FRESE
Captain, AGD
Asst Adjutant General

3 copies rec'd.

SD. Dushin

action copy - 5/6/15/1

A

Spence

(K)

69
3

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M.M.I.A.	1/5
FILED	5/6/15/1
Date Recd.	

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SUBJECT: Improvement of the efficiency
of Italian Officers.

Land Forces Sub Com, A.C.
(M.E.I.A.)

8/6/15/←
16 Feb 45.

A.F.H.Q.

1. I have been considering for some time what we can do to improve the efficiency of Italian Officers, and recently discussed the matter with Gen. ROBERTSON and Gen MOSE.

2. It is evident that we cannot attempt anything very ambitious at this stage of the war and with the material we will try to improve. But I think we can do something to instil ideas of management and all that goes with it.

3. I have discussed the matter with the Ministry of War and as a result propose the following: -

- (a) To hold a course of 2 weeks duration in the area of each Italian Adv Div for Italian officers, regimental and staff, up to inclusive the rank of Lt. Col.
- (b) The course to be "standardized" on a uniform basis throughout ITALY, and be run by the Italians under the general supervision and with the assistance of the Allied Commanders (Districts and Armies) concerned.
- (c) Curriculum to be as per Appendix "A".
- (d) Lectures or notes for lectures to be written out in both English and Italian. M.E.I.A. will assist 1 of 2 in this and AFHQ will "vet" before issue to both Italian and Allied Commanders.
- (e) Instructors and accommodation to be produced by Italian Commanders from within their Adv Divs.

4. Do you approve the project generally?
If so, I will take steps to have it worked out in more detail for your approval.

2841

L. Browning

Rin

Copy to:-

A/Q

tvs.LB.

Major General.
M.E.I.A.

APPENDIX "A" to MIA
S/C/15/1 dated
16 Feb 45.

CONFER FOR IMPROVING THE EFFICIENCY OF ITALIAN RATIONS.

(i) Man-management and controls.

(ii) Organisation and control of instructions regarding feeding, including Allied rations and Italian supplements etc.

- General Directives: -
- Composition of standard type rations and special supplements which may be granted on Allied authority to Italian troops in special circumstances.
- Allied imported articles and Italian local resources items.
- Food supplies for Italian Armed Forces (personnel, organisation procedure). Procedure for issue Allied foodstuffs (MIA). Instructions on organisation of supplies to Italian Armed Forces)
- Supplies of supplementary items (War Ministry letter 13718/S/1 - 7. 12. 44)

(iii) Organisation and procedure for supply of equipment, clothing etc. including Allied equipment supplied by Allied.

(a) Supply of clothing and equipment, general services, barracks stores, cooking material

- Allied.
- Italian.

(b) Issue

- to units under Allied control.
- to units not under Allied control (including CC, HR even if under Allied control.)

procedure). Procedures for issue of supplies to it. Allied Forces)

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- Supplies of supplementary items (War Ministry letter 13710/5/1 - 7. 12. 44)

(iii) Organisation and procedure for supply of equipment, clothing etc. including Allied Equipment supplied by Allied.

(a) Supply of clothing and equipment, general services, barracks stores, cooking material

- Allied.
- Italian.

(b) Issue

- to units under Allied control.
- to units not under Allied control (including Gt. RR even if under Allied Control.)

(c) Forms for requests or indents.

(d) Instruction regulating entry of Allied material in It. Depots, rules for issues, transfers from one depot to another, etc. (Circular II/21469 - 17/5/44 and Admin Instruction No 11)

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(iv) Personal and General Hygiene.

- Feeding of the soldier from an energetic point of view. (Composition of daily rations, proteins, caloric yield, carbon hydrates and fats, notions on vitamins and main diseases due to lack of vitamins)

- Personal hygiene - control of individual hygiene (collective medical inspection.)

- Notions on venereal diseases and most usual infective diseases and form of contagion.

- Prophylactic measures to be adopted in cases of V.D., infective and contagious diseases (anti-V.D. salts, principal means of disinfection.)

contd sheet 2/..

Sheet 2.Personal & General Barbers (1912.)

- Baths. Their need from a hygienic point of view and available means (field bath, portable bath, sea bathing.)
- Clothing of soldiers in accordance with season and climate.
- Notions on water and its potability - cholera and physical agents available for the sterilization of water.
- Hygienic rules for life in barracks and in camp - rules for sun stroke and frostbite.
- Sanitation of camps and billets.

Discipline and Regulations.

Main notions on:

- Discipline regulations.
- Military code in wartime.
- Rules for life in barracks.
- Road transport.
- Traffic control and troops movement in wartime.
- Instruction on Anglo-American clothing and equipment.
- War service movement and billeting of troops.

Soldiers Pay and Allowances.

- Strength administered.
- Identity book and situation reports.
- Lodgings, clothes - unit accountancy.
- Men's laundry.
- Basic Pay of soldiers (cases in which pay is stopped)

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- Mil penal code in Bartira.
- Rules for life in barracks.
- Road transport.
- Traffic control and troops movement in Bartira.
- Instruction on Anglo-American clothing and equipment.
- War services movement and billeting of troops.

(vi) Soldiers Pay and Allowances.

- Strength administered.
- Identity book and situation reports.
- Lodgers, clerics - with accountancy.
- Men's laundry.
- Basic Pay of soldiers (cases in which pay is stopped).
- Prolusens: Operational allowance ~~£44~~ special allowance ~~£32~~ Heavy Labour Allowance ~~£20~~.

(vii) Welfare.

- Need for welfare
- Allied organisations.
- Central and local organisations.
- Mobile and permanent centres. Soldier's shops.
- Morale Welfare for soldiers and patriots.
- Visits to Allied welfare organisations in RMT and to provincial units.
- Showing of Allied films.

ivv.

SUBJECT: Improvement of the efficiency of Lt. Jun Offrs.

TRANSLATION.

From : M of W Ref: 203805/II

To : M.M.I.A. Date: 13.2.45
useful and

1. I am of the opinion that in order to improve the efficiency of Lt Junior Officers it would be sufficient to start courses of a duration of two weeks, the courses to be arranged divisionally and with a standard programme. I consider it would also be advisable to have separate courses for senior Officers (Lt.Col and Major).

2. I enclose basic programme in accordance with your S/G/15/1.

3. As regards para (V), I think the main points of the following subjects should be included:

Discipline Regulations.

Mil Penal Code in Wartime.

Barrack Regulations. *Org*

Rail
Road Tpt.

Traffic Control and Movement Discipline in Wartime.

Service in Wartime. Movement and billeting of Troops.

Instructions on Anglo-American clothing and equipment.

4. As regards the part of the programme referred to in para (i) of your said letter re "treatment of soldiers in accordance with Allied practice" it is impossible to make out a detailed programme owing to the fact that we are not acquainted with the regulations prevailing in this respect in the Allied Armies.

For the same reason it is impossible to supply data regarding discipline and regulations in respect of relations with the Allies.

The points can be examined and discussed verbally by an SRE officer who will visit MMIA on a date which I beg you to let me know through Maj BAUMANN.

Traffic Control and Movement Discipline in Wartime.
Service in Wartime. Movement and billeting of Troops.
Instructions on Anglo-American clothing and equipment.

4. As regards the part of the programme referred to in para (i) of your said letter re "treatment of soldiers in accordance with Allied practice" it is impossible to make out a detailed programme owing to the fact that we are not acquainted with the regulations prevailing in this respect in the Allied Armies.

For the same reason it is impossible to supply data regarding discipline and regulations in respect of relations with the Allies.

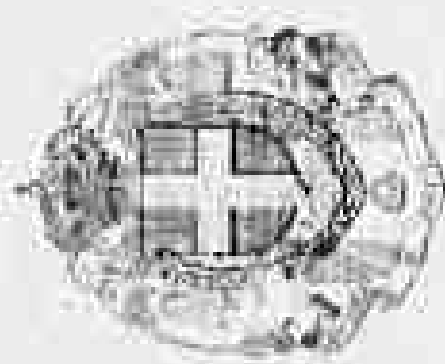
The points can be examined and discussed verbally by an SURE officer who will visit MMIA on a date which I beg you to let me know through Maj BAUMANN.

tvS.

s/d A. CASATI.

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GAL/III

MINISTERO DELLA GUERRA ^{IN 214}very urgent

Cabinetto

Ord. No. 203805 / II Allegato 1

212-4-2

Ripartito al dip. del 3 febbraio 1945

D. 203800, 13 febbraio 1945

15/G/15/1

OGGETTO: Miglioramento della efficienza degli ufficiali inferiori italiani.-

LA LAND FORCES SUB COMMISSION - A.C. - (M.M.I.A.) ROMA

1°)- Sono del parere che per il miglioramento dell'efficienza degli ufficiali in oggetto sia utile e sufficiente indire corsi della durata di due settimane, a carattere divisionale e con programma unico.-

Ritengo inoltre utile svolgere appositi separati corsi per ufficiali superiori (ten.col. e magg.).-

2°)- Allego il programma di massima relativo alle varie voci figuranti nel foglio a riferimento.-

3°)- Circa il capo (v), ritengo si possano includere gli argomenti principali contenuti nelle seguenti istruzioni:

- regolamento di disciplina
- codice penale militare del tempo di guerra
- norme per la vita di caserma
- i trasporti per via ordinaria
- organizzazione stradale e disciplina del movimento in guerra

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1°)- Sono del parere che per il miglioramento dell'efficienza degli ufficiali in oggetto sia utile e sufficiente indire corsi della durata di due settimane, a carattere divisionale e con programma unificato.-

Ritengo inoltre utile svolgere appositi separati corsi per ufficiali superiori (ten.col. e magg.).-

2°)- Allego il programma di massima relativo alle varie voci figuranti nel foglio a riferimento.-

3°)- Circa il capo (v), ritengo si possano includere gli argomenti principali contenuti nelle seguenti istruzioni:

- regolamento di disciplina
- codice penale militare del tempo di guerra
- norme per la vita di caserma
- i trasporti per via ordinaria
- organizzazione stradale e disciplina del movimento in guerra
- servizio in guerra: movimento e stazionamento delle truppe
- istruzioni sul vestiario ed equipaggiamento anglo-americano.-

4°)- Per quanto concerne il programma di cui al capo (i) del foglio ci è noto: "trattamento del soldato secondo la pratica alleata" non è possibile predisporre particolareggiato programma in quanto non sono conosciute le disposizioni in uso al riguardo presso gli eserciti alleati.-

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Per lo stesso motivo non è possibile fornire elementi circa la disciplina e i regolamenti relativi ai rapporti con gli alleati.-

Tali argomenti potranno essere esaminati e discussi verbalmente da un ufficiale dello S.M.R.E. che si recherà presso codesta M.M.I.A. in data che prego comunicare a mezzo magg. BAUMANN.-

P. C. C.

IL CAPO DI CABINETTO

IL MINISTRO
P.to A. CASATI

MINISTERO DELLA GUERRA
Gabinetto

Allegato al foglio n. 203805/II
del 13 febbraio 1945.

PROGRAMMA DI MASSIMA PER IL MIGLIORAMENTO DELLA EFFICIENZA DEGLI
UFFICIALI ITALIANI.

(ii) - Organizzazione e controllo delle disposizioni relative al vestiario e al razionamento, inclusa la razione viveri alleata, i supplementi italiani, ecc.

- Direttive generali:
 - Composizione della razione viveri tipo unico e particolari miglioramenti che possono essere concessi su determinazioni dei Comandi alleati a favore delle truppe italiane soggette a particolari disagi.
- Generi alleati di importazione e generi addizionali di provenienza italiana.
- Rifornimenti viveri alle FF. AA. italiane (personale, organi ci, mobilità), procedura da seguire nella consegna dei viveri di provenienza alleata (norme della M. I. 4. sull'organizzazione e fornitura viveri alle FF. AA. italiane).
- Rifornimenti generi addizionali (dispaccio Ministero Guerra n. 13710/S/1 del 7 dicembre 1944).

(iii) - Organizzazione e procedura per i rifornimenti dei materassi, di equipaggiamento, di vestiario, ecc. incluso l'equipaggiamento alleato fornito dagli alleati.

- a) - approvvigionamento materassi, vestiario ed equipaggiamento; servizi generali, caserme, cucine:
 - da fonte alleata
 - da fonte italiana.

- ne dei Comandi alleati a favore delle truppe italiane e delle
gette a particolari disegni.
- Generi alleati di importazione e generi addizionali di pro-
venienza italiana.
 - Rifornimenti viveri alle FF.AA. italiane (personale, organi-
ci, modalità), procedure da seguire nella consegna dei vi-
veri di provenienza alleata (norme della N. I.A. sull'or-
ganizzazione e fornitura viveri alle FF.AA. italiane).
 - Rifornimenti generi addizionali (dispaccio Ministero. Guar-
ra n. 13716/S/1 del 7 dicembre 1944).

(iii) - Organizzazione e procedura per i rifornimenti dei materiali
di equipaggiamento, di vestiario, ecc. inclusa l'equipaggia-
mento alleato fornito dagli alleati.

- a) - approvvigionamento materiali vestiario ed equipaggiamen-
to; servizi generali, casermaggio e cucine:
 - da fonte alleata
 - da fonte italiana.
- b) - Distribuzione:
 - agli enti comunque alle dipendenze degli A.A.
 - agli enti non dipendenti dagli A.A. (inclusi CC.RA.
anche se dipendenti dagli A.A.)
- c) - Moduli per le varie richieste.
- d) - Norme che disciplinano l'introduzione nei magazzini ita-
liani dei materiali di provenienza alleata nonché norme
per la distribuzione, il trasferimento da un deposito al
l'altro, ecc. (Circ. 11/21469 del 17/10/44 e Istruzione
amministrativa n. 11).

(iv) - Igiene personale e generale:

- Alimentazione del soldato dal punto di vista energetico
(composizione della razione giornaliera - apporto in calorie
delle proteine, idrati di carbonio e grassi - cenni sulle
vitamine e le principali malattie da avitaminosi).
- Igiene della persona - controllo dell'igiene individuale

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- 2 -

(visita sanitaria collettiva).

- Cenni sulle malattie veneree e le più comuni malattie infettivo-contagiose e modalità di contagio.
- Misure igienico-profilattiche da adottare per le malattie veneree, contagiose ed infettive e mezzi relativi (salute di profilassi anticellulitica, mezzi principali di disinfezione e disinfezione).
- Bagni, loro necessità ai fini igienici e mezzi a disposizione (bagni campali, autobagni, bagni di mare).
- Vestituario del soldato in rapporto agli agenti stagionali ed al clima.
- Cenni relativi alle acque e loro notabilità - mezzi chimici e fisici a disposizione per la sterilizzazione delle acque.
- Norme igieniche della vita di caserma e di campagna - profilassi del colpo di sole e dei congelamenti.
- Igiene degli accampamenti e degli accantonamenti.

(v) - Disciplina e regolamenti.

Nozioni principali su :

- regolamento di disciplina
- codice penale militare del tempo di guerra
- norme per la vita di caserma
- i trasporti per via ordinaria
- organizzazione stradale e disciplina del movimento in guerra
- istruzioni sul vestiario ed equipaggiamento anglo-americano
- servizio in guerra: movimento e stationamento delle truppe.

(vi) - Assegni ed indennità del soldato :

- Forze amministrative.
- Ruolino tascabile e rapporto situazione.

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(v) - Disciplina e regolamenti.

Nozioni principali su:

- regolamento di disciplina
- codice penale militare del tempo di guerra
- norme per la vita di caserma
- i trasporti per via ordinaria
- organizzazione stradale e disciplina del movimento in guerra
- istruzioni sul vestiario ed equipaggiamento anglo-americano
- servizio in guerra: movimento e stationamento delle truppe.

(vi) - Assegni ed indennità del soldato:

- Forza amministrata.
- Ruolino tascabile e rapporto situazione.
- Giornale di contabilità - gestione del reparto.
- Bucato della truppa.
- Assegni fissi del soldato (casi nei quali non viene corrisposto il soldo).
- Indennità: soprassoldo operazioni - ~~2035~~ indennità speciale di L.45 - indennità speciale di L.33 - indennità di novalanza di L.20.-

(vii) e (viii) - Assistenza:

- necessità dell'assistenza
- organizzazione alleata
- organi centrali e periferici
- il servizio della linea avanzata
- cantine mobili e fisse - spacci
- assistenza morale a soldati e patrioti
- visite all'organizzazione assistenziale alleata a Roma e presso enti periferici.
- proiezioni di films alleati.

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CONFIDENTIAL

SUBJECT: Improvement of the efficiency of the
Italian Junior Officer

LAND FORCES SUB-COM. A.C.
(M.M.I.A.)
File No. S/G/15/1
3 Feb 45

TO : MINISTRY OF WAR

1. AFHQ have instructed me to consider what can be done to improve the efficiency of the Italian Junior Officer.
2. With that end in view I have written down the attached as an outline of how the object might be achieved.
3. I should be glad if you would examine the proposals and I would like to discuss them with you then - in, say, about a week's time.

L. Browning
Major General
M. M. I. A.

WB

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CONFIDENTIAL

SUBJECT: Improvement of the efficiency of the Italian Junior Officer

1. OBJECT

To improve the efficiency of the Junior Italian Army Officer in respect of:-

- (a) Knowledge of administration, particularly as regards procedures when working with the Allies
- (b) Man management and everything that relates thereto.

2. METHOD

(a) To hold a course of 2 weeks duration in the area of each Adm Div for the Junior Officers of that Div up to and incl the rank of Lt. Col., both Regtl and Staff.

(b) The course to be "Standardized" on a uniform basis throughout ITALY. A suggested curriculum to be worked out by M of W in conjunction with MMIA and sent to AFHQ for approval.

(c) AFHQ to authorize and instruct Districts and Armies to give every assistance to their Adm Div Comds to carry out the courses.

M of W simultaneously to order the Adm Div Comd to carry out the course.

(d) Courses to be either all Lt. Cols. or mixed Majors and below.

(e) Possible curriculum:-

- (i) Man-management as the Allies practice it.
- (ii) Organization and supervision of feeding arrangements - including Allied ration scale, Italian Extras etc.
- (iii) Organization and procedure for supply of equipment, clothing etc. - including Allied Equipment supplied to Italians.

1 2 4 8

(b) The course to be "Standardized" on a uniform basis throughout ITALY. A suggested curriculum to be worked out by M of W in conjunction with MIA and sent to AFHQ for approval.

(c) AFHQ to authorize and instruct Districts and Armies to give every assistance to their Adm Div Comds to carry out the courses.

M of W simultaneously to order the Adm Div Comd to carry out the course.

(d) Courses to be either all Lt. Cols. or mixed Majors and below.

(e) Possible curriculum:-

(i) Man-management as the Allies practice it.

(ii) Organization and supervision of feeding arrangements - including Allied ration scale, Italian Extras etc.

(iii) Organization and procedure for supply of equipment, clothing etc. - including Allied Equipment supplied to Italians.

(iv) Personal and general hygiene.

(v) Discipline and law including relationship with Allies.

(vi) Soldier's pay and allowances.

(vii) Welfare - and arrangements being made.

(viii) Practical demonstration of parts of the above - including Allied films on the subject.

(ix) Instructors to be co-opted as required and be both Italian and British.

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Soe -

A thought - I am sure
 General more will support the
 plan.

What do you think?



Get ready

I discussed all this with the
 Robertson & he agrees that
 the time is right. I should like to
 see you personally before I
 discuss this with the others.

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Subject: Training of Italian Officers

To: AFHQ for G3 (G-3)

1. One of the ~~most~~ ^{important} ~~difficult~~ factors in morale of the soldier is the interest evidenced by officers in their men - men - management. The average Italian Army officer has never been trained in men - management; has ~~not~~ no interest in the welfare of his men; no concern in the material, physical or moral status of the men, and consequently the ~~bonds~~ ^{of} indispensible bonds of comradeship and loyalty between officers and men are ~~completely~~ practically nonexistent.

2. In those Italian Army units which have worked under parent Allied units, where Allied officers and non-commissioned officers set the example, and have insisted that the Italian officer take a normal interest in the

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welfare of the Station Soldier, the result has been a decided decrease in the desertion rate, a marked decrease in disciplinary offenses, a lower hospital rate, and an improvement in messes and morale ~~and increased~~ and increased efficiency.

4.2. While the job of instructing Station Officers for the entire Army is rather too ambitious to be undertaken at this time, it is believed that a limited ~~assisted~~ amount of instruction can be accomplished in a short time, this resulting in immediate ~~for~~ improvement and eventual great benefit to the Station Soldier and Army generally.

3.4. ~~It is suggested~~ Limited training, 2830
non-management has been conducted in the Station Combat Groups, with marked success. This training should be extended to the Service units.

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5. It is suggested that ~~so~~ a training course be conducted as an experiment in the groups assigned to PBS (Situation Command 212), which have approximately 2000 officers. ~~The~~ It is possible that PBS could detail for this purpose qualified allied officers necessary to conduct the School.

6. If such a plan meets with approval, NMIA will give every assistance within its means.

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