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Date 23, 1945 - Aug 1946

(1945)

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SUBJ DT : Attached Correspondence



12 BRITISH LIASION UNIT  
FOR THE  
THAI GENERAL MIL. TAK SCHOOL  
(Tel: ROME 429284 Ext. 515)

S/A 18/11/33

August 1946

Dear Lt. Medlar

Attached are notes on Infantry Specialist Training, being a summary of points previously discussed verbally with you.

Yours

W.P.

Major G.B.C. J.J.  
Trg. & Dev. Trg.

TO : Lt. Col. W. Milner

R.C.  
Land Forces Sub. Comm. A.C. (N.Y.I.A.)

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"Specialist. Important specialist should specialist.

12 RECRUITING PLATOON LEADERS  
FOR THE  
MILITARY POLICE TRAINING COURSE

(Tel : 4094 45900 Ext 45)

#### Introduction:-

There are three main possibilities for the training of Infantry Specialists:-

- (a) That they be trained at their units by their own Officers ("Grenadiers", who would presumably attend a course at Central Military Schools).
- (b) That a specialist recruit divided his time at a C.M.S. receiving first basic training in a rifle company, and after selection as a specialist, being posted to a specialist Company.
- (c) That all specialist training of recruits be carried out at Central Military Schools i.e., the present course.
- After dealing in detail with each possibility, the fact is stressed that many of the so called specialists in the Inf. Regt. require little specialist knowledge and no more intelligence than the average rifleman.
2. Specialist training at the R.D.C.
- Allowing for the fact that the Officer and N.C.O.'s have received a course at a Central School advantages and disadvantages might be considered as follows:-
- (i) Advantages:-
- (1) The platoon acts as a team from the start.
  - (ii) Selection of the platoon can be kept up to strength by the O.C.
  - (iii) Specialists plates can be kept up to strength by the O.C.
  - (iv) The training of the platoon is the concern of responsibility, and he can blame no one but himself if it is bad.

...../2.

- Comments: who would previously attend a course at Central Library before proceeding to a C.A. office, were seconded to a post office, leading to a specialist career.
- (b) That a specialist should make a personal visit to the C.A. office, before proceeding to a post office, leading to a specialist career.
- (c) That all specialists should be present in the Central Library, i.e. the present course.
2. Incomplete training at the Office.
- a course in a central school of statistics and administration might be considered incomplete and to some individuals in the field, require little specialist training.
- b) many of the students for the present C.R.O. & have received a course in detail with each specialist, the fact is that
- (1) Selection of the present in sole by the Pakistan Governor.
- (2) The present posts are to be kept to the standards of the O.C., who does not have to depend on a centralized system of posts.
- (3) Specialized posts can be kept to standards set by the O.C., and to one person no one but himself fit to be responsible.
- (4) The students of the post are to be kept to the standards of posts.
- (5) The students of the post are to be kept to the standards of posts.
- (6) There are not many interests which demand training, or the abilities to handle and to a lesser extent situations.
- (7) There is the possibility that there may not be uniformly selected students who have the qualities for training, particularly as noted.
- However, provided that present refreshes, certain activities may interest them to a lesser extent situations, or the abilities to handle and to a lesser extent situations.
- (8) Training may be undertaken by outside authorities, etc to unlikely to be the case. Besides institutions incorporated in a course in the same.
- the same.

3. Special training at the Schools.

(a) Advantages.

- (1) The soldier teaches his unit in 3 months instead of 5 or 6.
- (2) Simplification of rail moves.
- (3) Reasonable measures for close supervision of training.

(b) Disadvantages.

- (1) A slight increase in establishment required especially if the monthly call-up is not adopted.
- (2) Poorer and slower results might not find the facilities as extensive as at schools.

4. Recruit Special Training at Schools.

(a) Advantages.

- (1) Training unit is mobile (in theory at least).
- (2) Trains more recruits of training & school can provide facilities that the unit cannot.

(b) Disadvantages.

- (1) This number of units necessary to deal with the number to be catered for makes co-ordination extremely difficult.
- (2) Supervision of training by Senior Officers also cannot be fully detailed.
- (3) Difficulties of managing firing for all with the limited ranges at the disposal of a school.
- (4) Instruction becomes mechanical and the instructors must have little personal interest in the men.
- (5) The Commanders of the schools as a whole bear a vast administrative and disciplinary load thrust upon him from his principle functions.

- (1) A slight increase in establishment required especially if the monthly call-up is not adopted.
- (2) Longer and formal recruits might not find the facilities as extensive as at schools.

b. Separate Socialist Training at Schools.

- (a) Advantages.
- (1) Separate unit or method (in theory at least).
  - (2) In some branches of training a school can provide facilities that the Unit cannot.
- (b) Disadvantages.
- (1) The number of units necessary to deal with the numbers to be catered for make co-ordination extremely difficult. Supervision of training by senior officers also cannot be very detailed.
  - (2) Difficultly of arranging firing for all with the limited ranges at the disposal of a school.
  - (3) Instruction becomes mechanical and the instructors must have little personal interest in the men.
  - (4) The Commander of the School as a whole has a vast administrative and disciplinary load thrown upon him from his principle functions.
  - (5) If recruits were trained elsewhere an increase of establishment could be made to enable Schools to run really efficiently, at present many Schools have only about 75% of the staff required.
  - (6) The process of recruits coming but not detrimental to the schools and smooth running of the school, for example the Commander of a School thinks as much of the prevention of incidents as he does of improving the training.
  - (7) The number of recruits held limit the number of instructors and leaders that can be trained.

Effect of present scheme on Infantry School.

(a) The Infantry School Organisation is shown in the U.M.T.A. handbook and it is not intended to go into detail. In these notes, it will be seen, however, that the D.G. of the Schools has ordered his command the Italian equivalent of the following British schools.

1. The Infantry School.
2. Artillery.
3. A.A. Battalion.
4. An O.C.P.U.
5. An I.T.C. (The recruits will be the nearest equivalent).

(In addition the Commander has certain responsibilities for administration towards the I.T.C. School). While practically there is, of course, little comparison at least theoretically there is one reason. The Italian Commander, however, has to run his School as a centralised unit, with a factory and transport facilities for smaller regiments, and as an additional difficulty, what transport there is, is reduced by shortening of travel distances.

(b) Administration is such that the whole of the proposed Infantry School cannot be housed in CASAIS. At the moment the C.C.P.U. part of the school (Allied officials, All-Italy battalions, not yet developed, yet even under present conditions use must be made of CASAIS where right accommodation is in short and is really intended as a field training camp.

(c) The Control and supervision of training in such large numbers is difficult if not impossible. All training is co-ordinated by one office. This is necessary owing to staff shortages, limits of space and training facilities and the lack of decentralisation in the Italian Army. The School without the recruits and O.C.P.U. produces about 10 separate programmes a week. To co-ordinate training with existing facilities it is estimated that this must rise to between 35-50 when the School is in full activity.

The difficulties of control cannot be too strongly emphasised as Infantry training, unlike some of the other arms, does not take place on the estate and has little in the character of fixed buildings which much of the training involves the firing of live ammunition.

Every day over 2000 soldiers must leave the barracks for training and little transport is available to disperse the training.

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Accommodation for 1000 men (2000, School),  
 little practicality here in, at present, little dependence at  
 smaller proportion, however, 1st stage, with transport facilities for  
 transport here, induced by shortage of petrol & horses.

(a) Accommodation is such that the whole of the proposed Infantry  
 school cannot be housed at once.  
 At the moment the C.C.T., part of the School (Allied Forces)  
 (Allied Service Staff College) is not yet developed, yet even under  
 present commitments use must be made of existing where most  
 accommodation is in huts and is really intended as a field  
 firing range.

(b) The Central and supervision of training is such large numbers  
 is difficult if not impossible. All training is co-ordinated  
 by one office. This is necessary owing to staff shortages, limits  
 of range and training facilities and the lack of decentralisation  
 in the Italian Army.  
 The School without the recruits and O.G.T.U. produces about 100  
 separate courses a week. To co-ordinate training in co-ordinated  
 facilities it is estimated that this must rise to between 35-50  
 when the School is in full activity.

The difficulties of control cannot be too strongly emphasised  
 as Infantry training, unlike some of the other arms, does not  
 take place on the spot or has little in the classroom,  
 and is which much of the training involves the firing of live  
 ammunition.

Every day over 2000 soldiers must leave the barracks for training  
 and little transport is available to disperse the training.  
 (a) It should also be remembered that Italian organisation is such  
 that the general has to deal with problems which do not exist  
 Army would be dealt with by junior or even warrant officers.

6. Situation of the School to accept the first one 10th August. 11/1/3

- (a) Instruction 3rd October.  
 (b) deficiency estimate of 5 officers and 20 N.C.O.'s against the  
 1,000, which would mean large squads.
- ...../2.

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**Intertankers needed.**

The School is to act as each port of the Army until transport, and no opportunity has been given for internal communications.

**(b) Training equipment.**

A large line of various training equipment and training is practically absent equipment, though some may also have been purchased. These do not exist.

The following point is, however, stressed the need is great in instructional equipment, particularly, training from released personnel, drill instruction, messengers, etc., internal or external effects, etc.

**(c) Training facilities.**

Some no longer work has been used to build permanent training places for permanent training. It is good instruction as far as possible.

**(d) Accommodation.**

Officers will not be ready for the arrival of recruits.

**7. Effect of plentiful recruits elsewhere.**

1. The decrease of establishment at the Depot by 100 and 50 percent will result in a loss of 100 men. This will not be offset by present vacancies but a reduction of 100 percent of the position of the building of new barracks, messes and other buildings, which are still in existence.

In this respect, however, the lack of reason for increasing away from the centralized training of recruits is to limit the school should not operate because of shortage of permanent staff.

**8. Conclusion.**

It is considered that centralized training is to be the best way to handle recruits.

(2) To the extent to which the school can be used to handle recruits.

(3) Decentralized training is to be used to handle recruits at the units or C.A.s.

In view the whole of the staff will be transferred to the last two. The School will not be able to do so good instruction as done at this. Training from release been the probability of this.

(e) Training position,

Since no engineer would have been to build permanent staff no one as requested. Training will be limited.

(f) Accommodation,

Quarters will not be ready for the arrival of recruits.

7. Effect of training recruits elsewhere.

1. The decrease of establishment at the Infantry School would not be large. At present the instructors have to be taken for lectures other than training, and men for maintenance of ground ranges etc, are inadequate. The area and position of the building do not allow the permanent staff to drop below a certain figure and without a detailed study it is considered the staff of the School would require to be 100G and a carry number 90%.

In this respect, however, the main reason for breaking away from the centralised training of recruits is to judge the School proper, and the School should not operate meantime by shortage of permanent staff.

8. Conclusion.

- It is considered that centralised training for Infantry recruits, specialists in justified if:
- (1) Proper facilities are not available at the units or C.A.R.,
  - (2) If the schools lack of technical as to making a school rather than field standard of instruction.
- If it is felt that the basis of the Major cannot be adequately taught away from the Central School, write me at present owing to shortage of equipment at the School they could be taught better in our units, by local recruits at the Infantry School, in training courses suffer, and a mediocre standard results.

W.L.P./mg

CCO IN TTS & Inf. TRUE  
Major J. H. Scott

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Major. M.M. Davis. MM.

12 BRITISH LIAISON UNIT FOR THE  
ITALIAN CENTRAL MILITARY SCHOOLS.

Ref: C/DO/A.18/1159.

2 July 1946.

(3)

Dear Mr.

Just a short line to ask what you want doing about your  
caravan. Whilst we are prepared to keep it indefinitely, it does not  
appear to be of much use under present circumstances.

I am sorry I was unable to get down to see you, last owing to  
the departure of our Colonel it was not possible.

Hoping you are in the best of health.

Yours

W.L.P.

Major, M.M. Davis,  
12. British Liaison Unit,  
C. M. F.

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Major K.M. DAVIE  
10 British Liaison Unit  
DO

10 July 1946

Dear

Willie

Many thanks for your letter 6/DO/L.18/1159 of 2 July.

I have not forgotten about the trailer. Yes I should like to have it here so am sending a 15 cwt to fetch it away. Would you be good enough to instruct someone to pump up the tyres.

I am sending you 40 training films which have been made available for the Schools by US through GPO G II Training. These films will be delivered to you by 1 cpl JACKSON, the bearer of this DO. Will you please sign the voucher and return it to him. The 15 cwt will remain in ROMM over night. Can you put the Italian driver up please.

1 cpl JACKSON will bring the trailer back on Friday 12 July in the afternoon.

Hope your interview went off well at HQ. No news yet of Aubrey GIBSON but his leave finished on 7 July and he had hoped to fly back so we can expect him any day now.

Yours, ever,

M. M. J.

Major W.L. PRICE MC  
10 British Liaison Unit  
ROMM

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Major W.L. Price, MBE,  
12 British Liaison Unit for the  
Italian Central Military Schools  
C. M. F.

G/DO/L-10/1109

15 May 1946

(R.C.)

Dear Sir,

Thank you very much for the Tactical Notes which have just been received. They are just what was wanted and will be of the greatest assistance.

Yours

(W.L.P.)

To: Brigadier G.H. Thulon, DSO, OBE,  
Senior Officers School,  
Bolton Park,  
DEVONSHIRE, MILTN.

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Tel. Warwickton 217.

From:- Brigadier G.G. Thubron, DSO, OBE.  
Senior Officers' School,  
Arlestone Park,  
Devizes,  
Wiltshire.

11 May 1946.

Dear W.L.P.,

Thank you for your letter.

I am enclosing "Tactical Notes" on the major phases of war which I hope will be of help to you. These are merely issued to our own students to take the place of M.T.P's which are not allowed to be issued.

Moreover they are supposed to be completely up-to-date!

I am glad you are still flourishing. If you come home shortly and are in this part of the world do look me up.

Yours

*Gerald Thubron*

Major W.L. Price, MBE.  
12 British Liaison Unit for the  
Italian Central Military Schools.  
C. M. F.

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DRAFTED

Major W.L. Price, M.B.E.

12 British Liaison Unit for the  
Italian Central Military Schools.  
(Sel : REN 47300)

Date : 6/15/1946

25 May 1946

Dear

f.



On behalf of the Officers of 12 British Liaison Unit, I  
would like to thank you for the great assistance given in repairing and  
improving our accommodation.

The pace at which the repairs were carried out has been  
truly remarkable. Would you please be so kind as to convey our  
appreciation to Major PARISOTTI and the representative of the Comitato for  
their outstanding efforts.

Yours

W.L.P.

General Romeo,  
H.Q., Italian Central  
Military Schools.

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FILE

Major W.L. DAVIS, M.C., USA

12 British Liaison Unit  
Italian Central Military Schools  
(Tel : ROMA 473908)

Ref : Q/A.10/1124

23 May 1945

28

Dear

M

I believe that Colonel GORDON is now on leave. I was invited to come down to visit the C.A.R. during May and said I would about the second week. However, owing to the fact that the Colonel is on tour and that our transport is in the usual broken down condition I do not think it will be possible until he returns. If I can, I will come down with SIVO, who will stay with his family in RAVENNA. Anyway I will let you know further.

Our M.Q. is no longer at CHIAVARI, but at the Palazzo Salvatici, just near the Castello S. Angelo.

I hope your family is in the best of health and that you are having a good time.

Yours

W.

Major W.L. DAVIS, M.C.,  
12 British Liaison Unit,  
Servo del Grano,  
RAVENNA.

*STRONC - Visits to CAD.*

Major W. L. DAVIS,  
10 British Liaison Unit,  
CORPS DNL CHOCO,  
Tel : 55822 REPES  
DO/

18 May 46

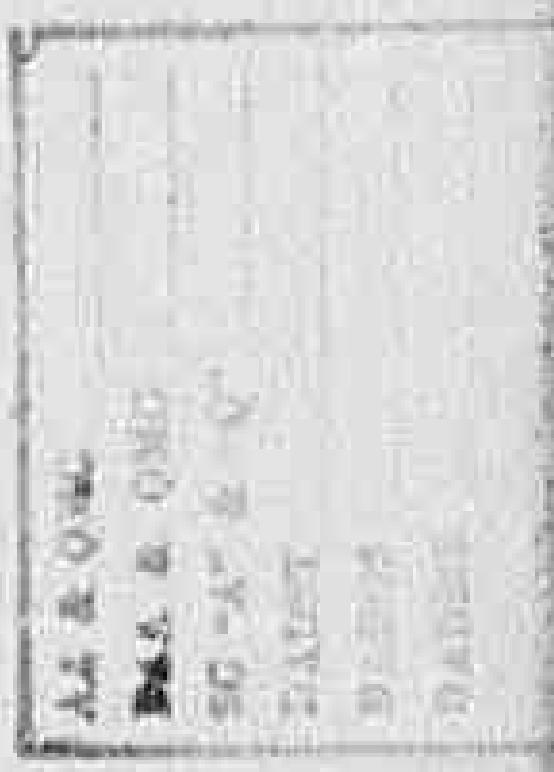
Dear C. A.

Many thanks for your letter Q/A. 18/1121 dated 23 May 46 which I received only this morning. Colonel GIBSON goes on leave at the end of the week. Let me know in good time when you can come. I suggest a signal as letters take so long. I hope SIVU will come to the GIB too. I am looking forward to seeing you both in the near future. Try and stay a few days and visit some of the beauty spots!

Please give my love to all my old friends. I hear SHORTY is to be married soon. - Give him my congratulations on his engagement.

Yours,  
*[Signature]*

Major W. L. PRICE, MBE  
North Staffs  
12 British Liaison Unit  
HOME, C.M.P.



Many thanks for your letter Q/A 18/1124 dated 23 May 46 which I received only this morning. Colonel CLEON goes on leave at the end of the week. Let me know in good time when you can come. I suggest a signal as letters take so long. I hope STO will come to the CAR too. I am looking forward to seeing you both. In the near future, try and stay a few days and visit some of the beauty spots!

Please give my love to all my old friends. I hear SHORT is to be married soon - give him my congratulations on his engagement.

Yours,

W.L. Price  
C.M.Z.

Major W.L. PRICE, USA  
North Staff  
12 British Liaison Unit  
HOME, C.M.Z.

W.L.P.

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ALL & ONE	ALL & ONE
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12 BRITISH	12 BRITISH
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HOME, C.M.Z.	HOME, C.M.Z.

31 MAY 1946

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the main reason, as the Indians, much more eager to learn, have  
got more traditional knowledge. It's really impossible for them to  
offer off more formal lecture series, it would be at the expense  
of their community solution.

Also I think the situation I have been with the Indian people  
in a variety of different posts. I come up to see the Indian people  
on occasion at the meetings now. I think, out of course you know I  
have some.

Yours

Loyd

1132

Deputy U.S. Marshal, DSO, OCS,  
Senate Committees Schools,  
Senate, Washington, D.C.

785020

n COMANDANTI

180

26

Cesano di Roma, 14 marzo 1946

Egregio maggiore,

domani nel locale della mensa sottuffici  
ciali della Scuola sarà offerto un rancio speciale  
ai militari congedandi della classe 1921. ore 12.30

Interverranno a detto pranzo oltre ad una rappre-  
sentanza di ufficiali della Scuola anche il Generale  
Ronco, Generale Mattioli ed il capo di Stato Maggiore.

Sarebbe gradito anche l'intervento di V.S.

cordialmente

Col. Mazzoni

---

Al Maggiore Price  
12° E.L.U. - presso comando  
Scuole Centrali Militari  
= Cesano di Roma =

1123

FILE  
25

Major General L. BROWNING, CB. OBE. MC.,  
Headquarters,  
Military Mission to the Italian Army,  
ROME.

30 January, 1946.

My dear Price

As I told you personally at our lunch party the other day, I was so pleased to see that you had been awarded the M.B.E. by His Majesty. You have well earned this honour for all your good and conscientious work at CESANO which I appreciate fully and for which I am very grateful. This is just a short line to tell you of my appreciation of your efforts.

With all good wishes.

Yours sincerely

Langley Browning

Major General.  
M.M.I.A.

Major W.L. Price, M.B.E.,  
12 B.L.U.,  
C E S A N O.

1131

/dgc

1460 2nd fl. # A18

785020

an opportunity of talking over his problems with us before I go back to India.  
 Col. Pann, the Artillery Commander, said you would like to see  
 me have a walk round the garrison and surroundings. I am glad  
 we can show you to the school of Military Instruction in Dacca.  
 We can then go to the school of Artillery Command, and I will arrange  
 for the Indian Commander and Major General to meet us there.

At 10 o'clock we could visit the Central University, which  
 are shortly being enlarged due to the additional students  
 for the Indian University and the Central University of Bihar.

On the following day, Saturday, I would like you to meet us and all three of us would have  
 a walk around some 2½ miles to our office by 3 o'clock.  
 At 10 o'clock we could visit the Central University, which  
 has seven dormitories, each costing Rs 12/- per student,  
 there to meet us and all three of us would have  
 a walk round some 2½ miles to our office by 3 o'clock.

On the following day, Sunday, I would like you to meet us and all three of us would have  
 a walk round some 2½ miles to our office by 3 o'clock.  
 At 10 o'clock we could visit the Central University, which  
 has seven dormitories, each costing Rs 12/- per student,  
 there to meet us and all three of us would have  
 a walk round some 2½ miles to our office by 3 o'clock.

I suggest I should ask General Rao and Vaidya and Colonel  
 Malher and Dr. G. C. Cooper and the representative of State  
 to lunch with us at 12.00. Lance should be over soon after  
 2 o'clock, which should enable you to get back to your office by 3 o'clock.

Afterwards, you and I will take a walk round some 2½ miles to our office by 3 o'clock.  
 Please Schools will be under the command of Major General  
 D. S. P. J. and I would like a walk round the same.

Please let me know if you would like him to come to this centre next week,  
 will you let me know if the following arrangements fit to suit you please.

Yours,

Arif Ali Khan, 12 R.M.L. Lieutenant - 10.30.

Dear

1 February 1946.

G. S. K.

A. 18. 94  
 12 SEPTEMBER 1946  
 Indian Central Military Schools

Ref: DQ/COA/346

OGDEN, L.H.S., O.S.Y.

will you let me know if the following arrangements fit in with your plans.

Sincerely,

Albert Cushing, 12 S.L.A., Head, 2nd - 1030.

With truck loaded up for Infantry School and Army  
Tech. & Inf. Schools.  
I would like to have a meal at the mess hall  
before lunch I would like you to look at the Parkhouse and Report.

Please, and the following arrangement will be understood unless otherwise  
stated, I would like you to take care of my car, traps and  
traveling expenses.

I suggest I should ask General Custer and Settill and Generals  
Maloney and Sims, to go there at 12:45. Lunch should be over soon after  
2 o'clock, when you can go to get back to your office by 3 o'clock.

On the following day, Saturday, I would like you to make it  
convenient to be at the Cavalry Mess, Room 211, when I will meet you  
at 9:30. Major Chane, who is in charge of the 3.1. A. Schools will be  
there to meet us and will show you a quick story of what has been done.  
As you have heard, the schools are now open to the Doc. Div. and  
various at CIVILIAN WORKS.

At 10 o'clock we could visit the Cavalry Barracks, which  
are already being handed over to the Cavalry, and I will arrange  
for the Legion Guardsmen and Major Wm. H. to meet us there.

We can then go to the school of Cavalry horses in Rockland  
and have a look round the classes and equipment. I am told

by 11:45, which will enable you to get back for lunch.

Later on I would like you to come to visit the 3d pool  
School and Hospital for a little time and see what is in  
this right well be present for a little time and see what is in  
the building state at present.

Finally, be advised, I would like you to have Lt. Col. John C. H. to  
have extra men available.

785020

Long Forces Due (200) (200)  
Date, M.Y. Hope, D-3-0.

Dear Sirs:

Yours,

785020

*A/G*  
106/C(PT)*B3*  
Lt Col G CoxG (Training) CHQ, CMF.19 Dec 45

Dear Dave

Many thanks for your DO/10/715 dated 11 Dec and your DO/10/747 dated 15 Dec.

I am trying to get a message to you about C.S.M.I. Cameron. As I do all the postings from here I hope O2K won't take any action. Anyway if Cameron is still with you when you receive this please keep him until I issue disposal instructions - I do not want him to go to the PT & Sports Centre.

Regarding your Sports kit, I raised the question at the GRASCO Meeting on 15 Dec, and the official staff ruling is that the Italian Army must get their own sports kit from their own resources, and that British stocks cannot be made available. I'm afraid that I, personally, can do nothing further.

About Instructors, I am quite prepared to leave S.M.I. Maddison and S.I. Verall with you until completion of your post-Christmas course, and we can then review the whole situation in accordance with theatre commitments.

All the other points seem to have been dealt with satisfactorily with the exception of the Boxing Ring on which I shall take no further action unless I hear from you.

Yours faithfully,

*Cox*

Major M. Davie, D.W.R.,  
12 British Liaison Unit  
for the Italian Central  
Military Schools, CMF.

*to*  
*WD*  
1129

SUBJECT :- Chemical Factory.

1. BRITISH MILITARY &  
TELETYPE UNIT REC'D BY.

Ref : C/4-B/123,

7 October 1945.

Dear Major Milan

While it would appear largely an Italian matter as to who should own the "chemical factory", it would seem to be absolutely essential that the "chemical factory" remain as part of the centre and not be made an Industrial property.

The two reasons are fairly obvious.

- (1) This would be absolutely vital for the centre and will be present at the Infantry School.
- (2) It will be most undesirable to have civilian workers next to a military centre.

Unless this factory is included I cannot see the Infantry School fitting in to GBSSU. The author is of course not a Minister of War - Minister of Industry level.

However, you can do anything about it, it will be most fortunate. I do not think the Italians have realised this also the Infantry school will be.

785020

CGO II (T2), NBL,  
Major REILLY,

LIL

WZ/PAR

FBI - Washington  
by: Telephon  
575 7 Mar 258  
16 Jan 1960 H.

*AL J. F. C.*  
Yours truly

Director's Special Agent

However, I do not think the Indians have called the state police.  
I, however, you can do whatever you want to do.

AL J. F. C.

FBI - Washington and Indianapolis office.  
Second Indians in to discuss. The Indians don't like a Indian  
agent to a Indian country.

Unless this factory is included I cannot see the Indians  
want to a Indian country.

(2) It will be most undesirable to have Indians working  
present in the Indian school.

(1) This would be disastrous, would you like to know  
not be come an Industrial factory.

The two Indians are today Indians.

While it would appear largely an Indian nation as to  
concerning the Chemical factory remain as part of the Indians and  
not be come an Industrial factory.

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1127

FBI MEMORANDUM

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1126 We continue our trip at the center and their course is set  
out for us to the Mission first time to show what can  
be obtained by religion. We continue usually followed a great  
line of Indian roads which were very good to the Indians and  
we were able to get along well. We had a long day  
and we were tired, so we stopped to eat here and there.  
We also stopped here, unfortunately we had no money left so  
we stopped. This place was really kept the whole place  
clean as little towns, which was unusual to find. Nothing  
in this town is very primitive and some of the houses  
are very nice.

1127 We continued on our way and hope you  
will come out  
soon.

1127

W.M.H.

1128 DEC 11,  
1944  
I am writing  
you from  
the  
Training Unit  
SACU.

Lient Col L. D.  
C-5 Regt  
C. S. I.

785020

1 AUG 1945

240

Major W.L. Medlam

Military Mission to the Italian Army,

C.M.F.

DO/M

13 August 1945

20

Subject: Progress Reports.

Dear Colonel,

1. This H.Q. now controls Training at RTC., ICF.
2. I am told that your Progress Report is forwarded to IMT and to R.A.A.O.
3. At present letters are circulating from all addressees to each other, based on your Report, and it is found that in practice this creates difficult situations. These "crossed letters" (like snowballs) seem to breed and multiply amongst themselves.
4. Will you please forward a copy of your Progress Distribution List showing the authorities for inclusion of other HQs.
5. Unless you show anything to the contrary it would appear to be better if the Report came to us only (7 copies) and we forward it to those HQs that we deem necessary.
6. DMT's two latest letters refer!!

Yours ever

Lionel Medlam

Col. L.H. Mackay, O.B.E.

'P' British Liaison and Training Unit,  
CESANO.

M.L. -

Read early  
Copy to M.T.D.

For Action/Information	
C.S.C. B	Item
Date 13 Aug 1945	

1126

785020

P.M.92, li 21 agosto 1945

19

Signor Maggiore,

Gli ufficiali della Scuola di Fanteria ed io La  
preghiamo di volerci accordare il piacere di venire a  
consumare la cena presso la nostra mensa giovedì 23  
corrente, alle ore 20.

Cordiali saluti

Suo Col. M. Tarki

-----

Maggiore W.L. PRICE  
"F" B.L.T.U. dei C.A.C.F.I.C.

S B D E

1125

785030

Mr. O'Neil, J., witness, C.H.A.

RECORDED IN THE SECRETARIAL

BY JAMES M. TAYLOR

RECORDED

EE GPO 21  
1967

Yester

4. SCIA - we are in process of finding a more suitable new location.  
 Our main training facility will be established at

5. SCIA - I have also arranged for the rent to be given over to the Director of Personnel for the duration of our main training facilities. I expect this to be about 10 - 15 days time. No I shall propose a trial of

I have the Director to tell you last week and be mentioned the

6. possibility of moving from here to a number of training officers who have a good man of the Bureau named the rent to be given over to the Director of Personnel for the duration of the trial. There are also available in most of the Bureau's training problems at present as well as with ours at CGSOC, and officially the Director can be given to the Bureau's training problems at CGSOC, and

7. Thank you for your letter, and I am sure anything extra serviceable to you would be welcome. Once this school gets established and we find a good suitable place to do so, we can do so to help the other, if necessary, because we'll pay your additional extra se

20 Mar 65.

Rept. - May 18/707

19. RECORDED IN THE SECRETARIAL BY JAMES M. TAYLOR

785030

2. Some time ago you advised me to transport some men to the area at TUND - we have been doing this ever since and I usually do not think it would make any difference and I am sure there about four hours and 25 men with cars at CECIMO, and these are also available in case of any emergency. There are a good many problems at TUND, and certainly, here a large number of the men are in training which is a source of trouble to them, and I am not trained at all personally.

3. We have about 25 men with cars at CECIMO, and these are also available in case of any emergency. There are a good many problems at TUND, and I am not trained at all personally, but I am sure there about four hours and 25 men with cars at CECIMO, and these are also available in case of any emergency.

Yours

W.M.

4. There are at present trying to find a more suitable new location.  
over the training all personnel, and personnel in place to do old MIGAN tasks, and be in position to develop our training problems at TUND.

Best regards,

W.M.,  
MIGAN, 2-11-7.

1121  
1122  
1123

1124

DD/TEN/17/1/MC.1  
Copy to : D.M.T./S3/HQ.1

From : Lt Col J. FEDDIE, DSO  
D.M.T. A.P.H.Q.  
C.M.F.

Tel : 16872

9 Aug 45

Dear Jerry,

I have been through your NCO's Course Syllabus. There is one point I would like to put up for your consideration. The course is very comprehensive and covers a wide field - I feel too wide for present conditions. But I do most emphatically feel - as a CO, not as a Staff Officer - that more attention should be paid to developing leadership. I would suggest a leadership or assault exercise each week changing over your leaders, would be of immense value, and I should be very disappointed if the Italians don't fall for it.

To make room for it, the following might easily go, I think :-

1. Practical elementary use of explosives - 2 hours
2. German A.T. and A. pers mines }  
} Preparation for battle - 2 hours
3. Neutralisation of enemy mines - 2 hours
4. Reliefs in the field - 2 hours

After all, now that war against a specific enemy is over you can concentrate on the "eternal verities" - disciplines, man-management, responsibility, fieldcraft by day and night, physical fitness and leadership.

By a leadership course, I mean neither a race nor a test of physical fitness, but an assault course which tests the average physique adequately, with enough obstacles to present real team problems to the chosen leader, opportunities for tactical movement over obstacles (i.e. rifle group cross covered by LMG) and a decent shoot at the end (or in the middle).

If you think this is nonsense, I won't mind at all. I do feel that it is worth trying to improve the standard of the Italian NCO, (I have written officially about this to WOB) and this seems to me a means to do it.

In one point I would like to put up for your consideration. The course is very comprehensive and covers a wide field - I feel too wide for present conditions. But I do most emphatically feel - as a CO, not as a Staff Officer - that more attention should be paid to developing leadership. I would suggest a leadership or assault course each week changing over your leaders, would be of immense value, and I should be very disappointed if the Italians don't fall for it.

I think : -  
To make room for it, the following might easily go,

1. Practical elementary use of explosives - 2 hours
2. 

Circum A & C and A para mines	}
Preparation for battle	

 - 2 hours
3. Neutralisation of enemy mines - 2 hours
4. Reliefs in the field - 2 hours

After all, now that war against a specific enemy is over you can concentrate on the "eternal verities" - discipline, man-management, courage-bravery, fieldcraft by day and night, physical fitness and leadership.

By a leadership course, I mean neither a race nor a test of physical fitness, but an assault course which tests the average physique adequately, with enough obstacles to present real team problems to the chosen leader, opportunities for tactical movement over obstacles (i.e. rifle group areas covered by IAC) and a descent: shoot at the end (or in the middle).

If you think this is nonsense, I won't mind at all. I do feel that it is worth trying to improve the standard of the Italian NCO, (I have written officially about this as well) and this seems to me a means to do it.

Please show this letter to Colonel Mackay.

Mark Clark has just broken in on his way to join you.

Yours ever

John  
M.L.P.,  
Yankee Leader

Major H.W. KING,  
M.P., AL & TU,  
R.T.C., L.C.P., C.M.P.

785020

SUBJECT : - Attached.

U  
SAC BRITISH LIAISON &  
TRAINING UNIT RGC TCP

Ref : G/A.18/684.

11 Aug 115.

Dear

Please review the quantities in the attached  
document. I consider that those for wire are excessive.

Yours

*W.L.P.*

Major GSO II  
Tug & Tug Eng  
SAC BRITISH LIAISON &  
Training Unit RGC TCP

MLB/rav

To Col GVO,  
RGC TCP.

Internal.  
File. ✓

1123

785020

1. BRITISH ARMY AND TRAINING UNIT  
B.T.C., I.C.P.

Ref : G/20/A.12/587.

1st Aug '45.

Date / 1st Aug

It is unanimously agreed that it is desirable to run  
100s from the Supply as suggested in MR/37/37.1. However, at the  
moment it is essential that we run a course to meet the needs of  
beginners here, as many of the permanent staff have been demobilized and  
marks are due. Again the school itself has just lost 50% of its instruction  
owing to the same reason. It is therefore essential that one more local  
course be run before taking over students from the Central who would object  
if any of the students were retained here.

Yours

ML2/mw

Internal.

File.  
Please.

J. D. L.

Major GPO II  
Date 4 Dec 45  
1st British Madison  
Training Unit 200 YC

Regiments here, as many of the permanent staff have been mobilized and  
there are none. Again the school itself has just lost 90% of its instructors  
owing to the same reason.

It is therefore essential that one more lesson  
course be run before sending out 5 visitors from the ground who would object  
if any of the students were rated best.

Forwards

A.L.

Major Gen. II  
Dir. & Inf. Corp  
Training Dept. MC 1917

W.H./Ran

Internal.

File.  
Please.

112

(14)

17. LETTER LIBRARY AND TRANSPORT UNIT  
R.C.C., I.C.P.

Date : 4/A/A, 18/6/78.

Dear Colleagues

At present Major TIN is on leave for ten days and in his absence I have been operating his correspondence.

As usual, I am sure be most grateful for all the trouble you have taken in securing the additional transport for SVA.

The care of transport in the last few weeks has improved a great deal and we will see that every effort is made to keep these vehicles in good condition.

In regards #20s at the Infantry School, up to the present we have not had students from the Guards, only from this Centre and the Macmillan Regiment. The vast majority of HQs who are being despatched has kept the School fully occupied in replacing them but after the present course it is hoped to have students almost entirely from the Guards.

At present future planning is rather in the air owing to the recent (B) decisions.

However, no fewer than 25 Italian Guards visit the Centre on Saturday, which will ensure that the Italians in my future planning they will do well at least know what they are talking about.

You have taken to securing the additional transport for UNRWA.

The case of transport. In the last few weeks has improved.  
In fact, we will see that every effort is made to keep these  
vehicles in good condition.

In regards RCCS at the Infantry School, up to the present  
we have not had students from the Greeks, only from the Centre and the  
Carabaldi regiments. The vast number of NOCs who are being demobilised  
has kept the School fully occupied in replacing them but after the  
present course it is hoped to have students almost entirely from the  
camp.

At present future planning is rather in the air owing to  
the present UNRWA decisions.

However, no fewer than 20 Italian Generals visit the Centre on  
Saturday, which will ensure that the Italians in my future planning they  
will do well at least know what they are talking about.

Yours

1121  
*[Signature]*

Major 330 II  
"Reg & Inf" Reg  
1st British Liaison &  
Training Unit RMR KF.

MLP/RW

Lt Col L. PENDLE, DSO,  
DMP ARHQ, C.M.F.

785020

DO/TAC/17/1951

## SAC'S MEMO

From: Lt Col J. FEDDE, DSO  
D.L.T. A.F.C. G.M.P.

(13)

Date: 16/7/52

7th August, 1952.

Dear Henry,

You have not answered my note or advised, what you think about sending me a written reply to you.

I have obtained permission from S-3 staff to-day to tele传 the 10 x 3 tonneau (Class V). The official release note will follow shortly. I am sorry I could not arrange it more quickly, but it had to be "old hand" through.

This will, I think, be the last release of such a nature you will ever get, as no body says it to be unusual. Will you do your best to put no valuable items in suitable containers and prevent them coming into possession of such an individual? Who is the regional C.R.E.A. personally responsible?

No plan has been made to get - 2 sets of uniforms. I have just enough right of service or French Army uniforms to get one. Another would cost in all!

Yours truly

James Fedde

DO/TAC/17/1951  
17/7/52 and 18/  
A.F.C. G.M.P.

1120

29/3/17/1945

From Lt Col J. HEDDE, DSO  
D.M.C. A.P.H.Q.  
C.E.E.

Ref : 16872

4th August 1945.

Dear Sirs,

Thank you very much for the programme of the MCOS course which I have not yet had time to study closely. May I draw your necessary attention to the following points:

It seems to me at first glance to be what is required. However, however, stressed the importance of these from a training point of view. I am not too optimistic on these MCOS courses. It seems to me at first glance to be what is required. However, however, stressed the importance of these from a training point of view. I am not too optimistic on these MCOS courses.

You will know that a signal has been sent to get CHARGE on the way.

Yours ever

J. HEDDE.

1119

785020

Thank you very much for the programme of the NCOs course which I have not yet had time to study closely. Anyway it gives me the necessary summary so I have to answer any more questions. It seems to me at first glance to be what is required. Are you getting any students from Gruppi on these NCO courses?

I am having trouble with getting the release of your 10 - 12 x 3 lorries. It is now on a Brigadiers' level. The trouble, of course, is that there are a lot of vehicles at CESSNO, and a lot off the road, and Q (d3) are not anxious to throw more away to be knocked to atoms, even although they are Class V. I have, however, stressed the importance of them giving a training point of view. I am not too optimistic.

You will know that a signal has been sent to get CEANOE on the way.

Yours ever

James Geddie.

1119

Major H. H. KING,  
'P' II & TU,  
R.T.C., I.G.R.,  
C.M.Z.

785020

SUBJECT :- PT School RTC ICP.

"British Liaison and  
Training Unit RTC ICP.  
Ref C/DO/A.13/670  
4 August 45.

Dear

I was sorry to miss your phone call last Sunday but was  
cooling off in the sea.

Everything appears to be going well to start the PT  
School and as a target date I have given "Assassino 25th, Course starts  
27th.

MARSHAL is off to the American Centre as arranged and  
will return by the 18th in time to start the course. We are still  
short of the syllabus and if you could send it in an outline of what  
you think, I will arrange for the final details in cooperation with  
the Italian PT Officer and send you a copy.

I am just off on 10 days (long delayed) leave up to  
the North. Price is looking after things in my absence, and shall be  
back in time for the opening of the School.

I heard from Sam WALLACE a few days ago, he sends his  
regards.

Yours

R.W./gdj.

Major GSO IT  
"British Liaison and  
Training Unit RTC ICP.

Lieut-Col G. COX,  
C4 PT UNIT.

SUBJECT:- Notes on Reduction of Staff %

Officer 1/c RMO, RMO ICP  
(For Colonel SIVV)

Ref: C/DI/LA 18/622

10 July 1965

Subject:  
1st British Liaison and  
Training Unit, RMO, ICP  
Major KING, Forsterers.

2400

19.7.65 8.7.65

1. As is probable in the next few days there will be a considerable reduction in the number of permanent staff, reducing this centre to the absolute ~~minimum~~. It is essential that the greatest care be taken that the essential people are retained and that every ~~legitimate~~ manipulation of figures is made to ensure that every man who can be retained is retained.

As it affects Infantry Training alone, the following are absolutely essential:-

- (1) The authorised training staff.
- (2) Additional not allowed on the establishment but essential for the maintenance of training equipment such as Guards and carriers.
- (3) Maintenance Staff, i.e., Cooks, etc.
- (4) Instructors under training.

2. The following ~~must~~ be considered essential, but must be arranged by every possible legitimate means:-
  - (a) Men in Regimental Bands, only one band is necessary.
  - (b) Men in charge of horses.
  - (c) Regimental Police.
  - (d) Demonstration Company.

- (e) Range masters, target makers, etc., gunners.
3. The following is hereby the way I would suggest economies be made with reference to para 1 above,

absolution for the number of permanent staff, rendering this centre to the absolute minimum it is essential that the greatest care be taken that the essential people are retained and that every legitimate manipulation of figures is made to ensure that every man who can be retained is retained.

As it affects Infantry Training alone, the following are absolutely essential:-

- (1) Two authorised Training Staff.
- (2) Additional men not allowed on the establishment but essential for the maintenance of training equipment such as guards and carriers.
- (3A) Maintenance Staff, i.e. Cooks, etc.
- (3B) Resources under training.

2. The following cannot be considered essential, but must be retained by every possible legitimate means:-

- (a) Men in Regimental Bands. Only one band is necessary.
- (b) Men in charge of salves.
- (c) Regimental Police.
- (d) Demonstration Company.
- (e) Range supporters, target makers, etc, gunnemen.

3. The following is herewith the way I would suggest economies be made with reference to para 1 above.

- (1) The position of TESTIMONIO.

Under no possible circumstances can we possibly justify the continuation of TESTIMONIO if it means one single man who is essential here is lost.

TESTIMONIO serves at present -

- (a) The duties of collection and documentation of results.
- (b) A form of small settlement.
- (c) A rest camp for men about to go in Cenegada.

Taking each of these in turn -

I. If clothing is done by each Regiment (Art, Engineers) and some of the rest centres atmosphere of TUNICMO was replaced, a couple of days for sorting out would be quite sufficient. It is agreed this sorting out is essential but it is considered that TUNICMO is too far away and far too large at present.

(A.P.C.)  
It is submitted that there would be a vast saving of man-power if TUNICMO came here. The problems here is where to put them.

It must be agreed that the Misto Bn is a waste of time, they neither spin nor do they tool. If every man in the Misto were posted to the Group, no great hardship would be felt. This would leave the Misto teenage free and with a little of the TUNICMO teenage, would be quite adequate to become the reception centre.

II. The penal aspect of TUNICMO can be solved by the posting away to the Group.

III. The rest case for the Ongendo man is solved by having TUNICMO here and making them do the odd jobs, fatigues and guards until such time as they return to civilian life.

Thus by the simple means of disbanding the Misto we have a ready supply of labour here at Ongendo. The decision to do this is, of course, not mine, but to me it has tremendous advantages without any disadvantages. The staff required to run the place is minute in the extreme as nothing but documentation is attempted and there is the pool of labour as specified previously.

No increase to establishment is required as the staff is already allowed for in the Misto Bn.

Any man who normally would go to the Misto Bn would be posted direct to the Group. This does not matter as he does no training worth speaking of here at present.

The posting away of the Misto at present gives us 300 possible reinforcements at least. The disbandment of TUNICMO about 800 men, at the same time we have the permanent staff still left to run the new reception unit. Surely this has unlimited possibilities.

We are only asked to produce numbers, post away officers, NCOs etc, no matter how aged they be.

(44) The main requirement to maintain firms, carriers, etc., as in Note 1.

II. The overall effect of TESVICO can be solved by the posting only to the Group.

III. The root cause for the Gnezdovo men is solved by leaving TESVICO here and making them do the odd jobs, fatigues and guards until such time as they return to civilian life.  
Thus by the simple means of disbanding the Kusto we have a ready supply of labour here at Gnezdovo. The decision to do this is, of course, not ours, but to me it has tremendous advantages without any disadvantages. The staff required to run the place is minute in the extreme as nothing but documentation is attempted and there is the pool of labour as specified previously.

No increase to establishment is required as the staff is already allowed for in the Kusto R.

Any man who normally would go to the Kusto in would be posted direct to the Group. This does not matter as he does no training worth speaking of here at present.

The posting away of the Kusto at present gives us 300 possible reinforcements at least. The disbandment of TESVICO is about 800 men. At this date this we have the permanent staff still left to run the new reception unit. Surely this has unlimited possibilities.

We are only asked to produce numbers, post away officers, NCOs etc, no matter how aged they be.

(14) The men required to maintain guns, carriers, etc., as in para 1.

The permanent staff we can safely touch for this is only 3 officers and 6 NCOs, clearly inadequate. The minimum number figure is one driver to two carriers, plus a workshop personnel of 4 - 6 people. These must be kept.

The means of doing this are -

- (a) By disbanding a Regiment and carrying of permanent staff. This is obviously completely unsatisfactory.
- (b) By the hope that the leave, consredo, hospital figures, which are constantly changing will defy even the most careful check of figures. This can undoubtedly be done. If in a permanent staff of over 2,500 - 3,000 men be held, then I would be very surprised.

At any rate these men MUST be held. I fear one cannot go through the troubles of forming the carriers again.

(14) /.....

(iii) Reinforcement Staff, as in para 1.(iii)

Reinforcements can and must be effected by centralisation. At present there are three companies for troops in No. 2 Regiment with only about 1,000 men in the Regiment. Company strengths are unnecessary. By rigid centralisation of administration each Regiment could have nearly 100 men.

Then fresh reinforcements come, all the unskilled jobs can be done by the recruits, where expansion is necessary. Under no possible circumstances is it necessary to have 500 officers and men when there are 100 men to train. By closing up, nearly all unskilled men can be dispensed with and only the skilled training and administration staff of officers, NCOs, clerks, etc, maintained, with the minimum amount of staff.

As will be clear, it is officers who are the burden on establishments as they require separate messes, extra busses, etc. It is essential that no officer is kept home as in a transit camp.

(iv) Ammunition, as in para 1.(iv).

These are allowed free in the establishment, but the training through must watch that Regiments do not post them away in preference to an officers' batman.

In reference paragraph 2 above, this deals with the absolute essentials. Those listed in the second category are in no way less essential. Too many have, control and transport, targets and ranges are an essential part of the Centre, a band is of the greatest value for morale, etc. These are skilled men and irreplacable. How are we to deal with these?

(a) The band (Ref para 2(a)).

As has been said, one only is essential, take the best band from each unit. In certain that the Marischall's 1/c 2 Regiment band is important away. Then make a rule that the batman of officers will be a batterie. This band can thus still function in a limited way. Let other batmen can be replaced by other soldiers when the confusion and waiting dies down and normal peace and quiet reigns again.

(b) Demonstration Committee (Ref para 2(b)).

Change these out with them on guard at HQ. Post the men on guard at HQ every night. These Guard shall stand soon and the expenses return. If not they may be relieved when tidings return to normal.

As will be clear, it is officers who are the burden on establishments as they require separate messes, extra transports, etc. It is essential that no officer is kept here as in a Transit Camp.

(4v) ARMED GUARDS IN arm 1. (iv)

These are divided for in the establishment, but the training branch must watch that regiments do not post them away in preference to an officers bilance.

Reference paragraph 2 above. This deals with the absolute essentials. Those listed in the second category are in no way less essential. The main Service, drill and transport, targets and ranges are an essential part of the Centre, a band is of the greatest value for morale, etc. These are skilled men and irreplacable. How are we to deal with these?

(a) The band (1st page 2(e))

As has been said, the only is essential, takes the best musicians from each and retain certain that the Marechall 1/c 2 Regiment band can be posted away. Then make a rule that the batmen of officers will be a BAND. The band can thus still function in a limited way. Later the bandmen can be replaced by other soldiers when the conflict and fighting dies down and normal peace and quiet reigns again.

(b) Demonstration Company (Ref page 2(B))

Change the one with them on guard at night. Post the men on guard at NIGHT. These guards will finish soon and the company return. If not they may be relieved when tidies return to normal.

(c) Guard and Range Guards (Ref page 2(c))

Concentrate these divisionally and undertake all guard and sentry work. Without mess for the schools. With the least of sending it should be simple to cover these. Do not forget that the condemned men would be here to help.

(d) Loc in charge of messes (Ref page 2(b))

These must be occupied, either by filling in jobs on the establishment, filling temporary detachments not at present filled - i.e. (1) The Field Engineers section is under establishment.

(2) The X and M School is under establishment.

Again/.....

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Again it is felt that the only way is now to post a lot of men in a few months when all will be back to normal.

(e) Recreated Police (See para 2(c))

It will be obvious that the fantastically number of men required for guards must be reduced. The situation is now faced with the prospect of having no men for guards at all. This is excellent. It is obvious also that some of the PD departments will have to clean their areas and make their gardens - that will take more men - again excellent. While the Gardaí would be available even so, a certain number of men for guards will be necessary. I suggest a number of men must be retained for Police.

I would also suggest -

- (1) The watchmen and his dog for guarding premises and stores.
- (2) More use of locks and keys and wires.
- (3) Petrols or police rather than fiscal guards.
- (4) The removal of all vehicles from 90% of vehicles to prevent unnecessary use of transport.
- (5) A larger interest by the many officers and men who have nothing to do.

5. Conclusion

The basic principle to be upon us is strict strict severe posting to done than its master will result, but with the use of having a controlled posting will rid us of dead weight and the expelling waste of men as present.

It is essential that the responsible branch runs this outfit, not the gardaí who are only interested usually in personal comfort, movements must be controlled but controlled men for men.

The following should be borne in mind.

- (1) An armada is unlikely to valuable as a center of power.
- (2) Economy to always effected by centralisation.

(1) The watchmen available for guarding ammunition and other stores.

(2) More use of locks and keys and wires.

(3) Patrols or Police rather than Plain guard.

(4) The removal of all shells from 90% of visitors to prevent unnecessary use of transport.

(5) A larger interest by the army officers and men who have nothing to do.

#### 5. OUTLINE

The blow which appears to be aimed at first sight appears a disaster. On the other hand it presents a golden opportunity.

The essential point is that it be controlled. If haphazard shooting is done then disaster will result, but with the use of mobile & controlled posting will rid us of dead weight and the appalling waste of men as at present.

It is essential that the British branch runs this outfit, not the services who are only interested usually in personnel comfort. Requests must be consulted but controlled men for men.

The following should be borne in mind.

- (a) An officer is probably as valuable as a senior officer.  
(b) Economy is always effected by centralisation.

This letter is only written for the Infantry who may just if I may say so, I have mentioned in this Letter to General who I consider should not be, as a suggestion to your training staff will be easily reduced.

W.P./esj

Major DSO, II

2nd & 3rd Reg  
1st British Liaison and Training Unit,  
ECC MP

Internal  
File

SUBJECT:- Notes on Reduction of Staff

101 REGIMENTAL CO. 10  
REGIMENT WIRE, 101 REG TIR

OFFICER 1/o Regt Reg Inf  
(Par Officer 310)

Comments,

1st Battalion, 101st and  
Provisional Regt, HQG, 101st  
Wire RIC, Fortishters.

Date: 4/29/44 10/1/42  
18 July 1945

1. As it is probable in the next few days there will be considerable reduction in the number of permanent staff, reducing this centre to the absolute minimum it is essential that the greatest care be taken that the essential people are retained and that every legitimate manipulation of figures is made to ensure that every man who can be retained is retained.
- As it affects Infantry training alone, the following are absolutely essential:-

- (1) The attached Training Staff.  
(2) Attached men not aligned on the establishment but essential for the maintenance of existing equipment such as guns and carriers.  
(3) Maintenance Staff, Log, Cooks, etc.  
(4) Officers under training.  
2. The following should be considered essential, but must be employed by every possible legitimate means:-  
(a) Men in Regimental Banks only one hand is necessary.  
(b) Men in charge of vehicles.  
(c) Regimental Drivers.  
(d) Regimental Ordnance.  
(e) Army Service, Supply, Admin, HQ, Quartermaster.

The following is believed the way I would suggest courses be made with reference to some 1. Above.

Declassified U.S. 12003 Section 2-422/RWDC no. 785020

essential people are retained and that every legitimate continuation of  
operations is made to ensure that every man who can be retained is retained  
absolutely essential.

- (1) The authorized Training Staff.
    - (1A) Additional men not allotted on the establishment but essential for the maintenance of training equipment such as grates and carbons.
    - (1B) Maintenance Staff, Log Convales, etc.
  - (2) Personnel under training.
    - (a) Men in Departmental Posts, only one need be employed by every productive department, but must be:
      - (1) Men in charge of mines,
      - (2) Regimental Police,
      - (3) Administrative Officers.
    - (b) Long distance, express, carriage, etc., messengers.
    - (c) Men with references to posts 1 above.
  - (3) The provision of transport.

In view of possible circumstances can be possibly justified  
continuation of mobilized D.C. If it becomes impossible to do so  
essential here is local.

TRANSPORT ARRANGED AT PRESENT -

    - (a) The address of collection and destination of priorities
    - (b) A form of local settlement,
    - (c) A list and for men about to go to Canada
- Taking each of those in turn -
- .....

785020

- L. In addition to time by each member (July, August) and some of the rest centre members of TRICOOL was replaced, a couple of days for settling out would be quite sufficient. It is agreed this meeting out is essential but it is considered the TRICOOL is too far away and for too large at present.

It is suggested that there would be a small meeting of members of TRICOOL once more. The problem being to have to put this.

It must be agreed that the Mato is in a state of chaos, they neither apply nor do they tell. If every man in the Mato were posted to the Group, no great hardship would be felt. This would leave the Mato tenable from and within. A little of the TRICOOL training would be quite sufficient to become the reception centre.

II. The usual aspect of TRICOOL can be solved by the passing away to the Group.

III. The next camp for the Group can be solved by having TRICOOL here and posting them to the odd jobs, factories and farms until such time as they return to division 1198, and this is the simple means of dismantling the Mato we have a ready supply of labour here at present. The decision to do this is, of course, not ours, but to us it has tremendous advantages without any disadvantages. The staff required to run the place is minute in the extreme so nothing but dissatisfaction is anticipated from those in the role of labour as specified previously.

No allowance to established staff is required as the staff is already allowed for in the Mato.

The men who normally work go to the Mato in what we believe is disarray at least. The dismantlement of TRICOOL will cost no training with spending of less than \$1000. At the same time we have the necessary staff available to run the new reception centre. Surely this has ventilated your difficulties.

We are only asked to produce names, post every office, etc, no matter how aged they be.

(41) The men required to maintain men, supplies, stores & gas men 1,

985020

17. The travel expense of personnel can be salaried by the  
existing army to the GPO.
18. The road and river routes the GPO can take to return to the existing  
territory of India have been at present, the cost of which is estimated  
and it is the total of 1,000 rupees.

The estimate in the cost of an ordinary boat is estimated  
to be Rs. 10/- per day, but to be Rs. 15/- per day for a boat  
without any destination. The cost of hire to the GPO  
is Rs. 10/- per day, but to be Rs. 15/- per day for the GPO  
to hire a boat for the purpose of returning to India.

No 'travel to established' to residents in the GPO  
already there will be no additional.

For the transport of the GPO to the GPO will be  
posted directly to the GPO. The cost of hire to the GPO  
will be Rs. 10/- per day, but to be Rs. 15/- per day for the GPO  
to hire a boat for the purpose of returning to India.

The cost of the boat of the GPO to the GPO will be  
Rs. 10/- per day, but to be Rs. 15/- per day for the GPO  
to hire a boat for the purpose of returning to India.

We are also asked to indicate whether these many expenses, etc.,  
etc., in either low value may be.

The present cost of the boat of the GPO to the GPO will be  
Rs. 10/- per day, but to be Rs. 15/- per day for the GPO  
to hire a boat for the purpose of returning to India.

The rates of hiring boats are -

- (a) By chartering a boat and sending of permanent staff.  
This is distinctly expensive.

- (b) By the hire that the boat, complete, hired at a sum  
which are considerably cheaper. This can immediately be  
done. It is a maximum start of over 2,500 - 30 men  
be hired than it would be very satisfied.

At my rate times can best be held. I for one cannot go  
through the trouble of finding two or three agents.

(44)/\*\*\*\*\*

(iii) Maintenance Staff, as in para 1.(iii).

Convoys one and two must be effected by centralisation. At present there are three convoys for troops in Nos 2 Regiments with only about 1,000 men in the Regiment. Occupancy decreases are unnecessary. By right of centralisation of administration each Regiment could save nearly 100 men.

In fresh reinforcements case, all the unskilled jobs can be done by the recruits, where conditions so necessary. Under no possible circumstances is it necessary to have 900 drivers and men when these are no men to train. By clearing up, nearly all unskilled men can be dispensed with and only the skilled training and administration staff of officers, NCOs, clerks, etc, maintained, with the minimum amount of staffs.

As will be clear, it is officers who are the burden on establishment, as they require seniority, extra bedrooms, etc. It is essential that no officer is kept here as in a Transit Camp.

(iv) ~~Establishment for para 1.(iv)~~

There are allowed for in the establishment, but the training branch must watch that vacancies do not post them away in preference to an off-duty status.

b. Reference paragraph 2 above. This deals with the absolute essentials. These last in the second category are in no way less critical. The main service branch and transport, logistic and repair are in general part of the Centre, which is of the greatest value for mobility, etc., these are skilled men and irreducible. How are we to deal with them?

(v) ~~Establishment Categories (see para 2(v))~~

It has been said, one only is essential, take the best business from each, and make certain that the strength of 2/o's Regiments need be posted away. Then make a rule that the balance of officers will be a burden. The band can thus still function in a limited way. Later, the bandmen can be replaced by other soldiers when the confusion and resulting discipline and morale passes out of regime again.

(vi) ~~Establishment Categories (see para 2(vi))~~

1 1 1

Change these over with them on board at KFB. Post the men on guard at 2000 every. These guards will suffice soon and the compulsory routine. If not they may be relieved when things return to normal.

As will be shown, it is officers who are the burden of establishment on their respective regiments, stores, etc., because, etc. It is essential that no officer is kept busy in a branch camp.

(4) Armouries in para 1.(d).

These are allotted for in the establishment, but the existing branch must watch that regiments do not vest their arms in preference to an officer's horses.

In Parishes paragraph 2 states, "This deals with the absolute essentials. These listed in the second category are in no way less essential. The horses are school and transport, transports and rations are essential. Part of the Centre, a horse is of the greatest value for patrols, etc. These are skilled men and unpredictable. How are we to deal with them?"

(a) The Guard (See para 2(a)).

As has been said, one only is essential, this the best business from each unit makes certain that the Guard 1/0 2 Regiment band is rested every. Then make a rule that the bottom of each horse will be a business. The horse on this will happen in a lined w<sup>o</sup> after the business can be replaced by other soldiers when the condition and structure allow, and normal peace and quiet reign again.

(b) Instruction Centres (See para 2(b)).

Change these out with them on stand at home. Post the men on guard at home only. These guards will stand and the expenses return. If not they may be released when the return to normal.

(c) Target and Horse Staffs (See para 2(c)).

Concentrate these divisionally and ascertain all target and horse staffs. Present lists for the schools, with the loss of target & horse staffs should be supplied to cover these. Do not forget that the organised men would be here to help.

(d) Horses in charge of horses (See para 2(d)).

These must be managed, either by drill or home on the established units, army brigade division brigade unit at present called - L.O. (1) The Mold Regt section is under establishment.

(14) The N and H School is under establishment.

L.G.D./\*\*\*\*\*

785020

It will be felt that the greatest objection to this proposal for  
such a few months time will be lack of money.

(e) Budgetary Notes (Page three, 2nd col.)

It will be obvious that the greatest objection to this proposal for  
years must be removed. The objection to run found with the proposed  
education also the case of the U.S. Government - would be to eliminate  
the burden on men for grants at all. This is needless. It is  
noted, however, that while their present visitors now come in - would  
be to the Government, and would be a constant  
burden, as well as a burden to themselves. It would be a burden  
of no sort to remove the burden.

I would also suggest -

(4) The visitors will be given the opportunity to make  
a statement.

(14) Those who do not like the procedure will be given the choice.

(15) A broader interest in the many offices and bureaus  
which may be used to account  
for necessary use of the services.

(16) The removal of all vehicles from the office of the  
Administrator, (or other head of institution or organization),  
is essential. The Vice Admiral appears to be given up at first sight upon

5. Conclusion

The following should be borne in mind.  
 (1) In order to truly be valuable in a career situation,  
the following must be consulted but controlled man for men.  
 (2) The services who are only interested mainly in increased income,  
and the services who are equally interested in  
a specialized meeting will be those of the Bureau  
of War and War Department, the Bureau  
of Naval Personnel, the Bureau of Medicine and Surgery  
and the Bureau of Ordnance.

(11) Security is always affected by certain situations  
 (12) Security is probably as valuable in a career situation

(3) The victim and his dog for providing information and other sources

- (14) Name and address of lodges and bases and areas
- (15) Patterns of patrols within their home districts
- (16) The record of all patrols from 97% of patrols to present unnecessary use of firearms.
- (17) Aicular interest by any agency and men who have nothing to do.

### 5. CONCLUSION

The Vice which appears to be used is at first slight expense a dismember. On the other hand it requires a gallant operation.

The second point is that it be controlled. It depends on getting the gun from Hungary will result, but with the use of lesser a controlled leading will tell us of lead weight and the travelling waste of gun as it were.

It is essential that the Training Board runs this campaign, not the various who are only interested usually in personal comfort,

Requirements must be controlled but controlled more for men,

the following should be known in mind.

- (1) An instrument is probably as valuable as a gun or poison.
- (2) Money is always obtained by criminalities.

785020

SUBJECT :- Carriers.

(9)

'P' British Liaison and Training Unit  
R.T.C., I.G.P.

Ref C/A 18/574

7 July '45.

Dear

I called for a report on the Carriers you complained of and send you a copy of this herewith.

Before taking this matter any further I think you should find out what your Platoon Commander is doing. I will discuss the subject in further detail early next week when I come to discuss "School of Administration".

Yours

Major GSO II  
Training

'P' British Liaison and Training Unit.

HMK/raw

Internal.

File.

Maj Huntington  
SUSA All Arms Leader School.

1109

SUBJCT: - Report on STVA Carriers.

1. British Liaison and Training Unit  
R.T.C., T.C.Z.

Ref G/C.2/365

5 July '45.

Major PRICE, GSO II (Infantry).

Carriers Universal and Mortar Class III & V  
Carriers Lloyd Class III

1. The allotment of the vehicles to the three Platoons was done by Capt STVACUT. The vehicles were sorted out into the various Platoons by the Italians themselves, and this was all done before I arrived at the Centre. When I arrived here, out of 50 vehicles there were only about six running, the remainder being off the road due to bad maintenance and bad driving, STVA carrier Platoon Commander being the worst offender.

2. Knowing that STVA vehicles were wanted urgently for the setting them back on the road again, in which I got no co-operation and put into going order by myself and the British Staff and I personally tested each carrier before it left the Centre. As for showing any favour in the allotment of the vehicles, I have already pointed out that the Italians sorted them.

3. I would like to point out that the Lloyd Carriers which were sent to STVA were the same as the new ones (Class II) which are in the park at present, when they were handed to the Platoon Officer, including tools to Training Scale. The seven good Lloyd Carriers are only in their present condition because I have been able to exercise the Lloyd Carriers are still at this Centre as that it was only this school which was deficient, all the others having been made up before I arrived.

4. I realise that the situation with regard to tools is bad for the simple reason they were not taken care of when they arrived here, I have had great trouble in getting permission to replace these tools but have in fact been able to place an indent with LUDOG and as soon as I receive the tools all carriers will be made up to Training Scale as far as possible.

Major PRICE, GSO II (Infantry).

5 July '45.

Carriers Universal and Mortar Class III & V  
Carriers Lloyd Class III

Declassified U.S. 12065 Section 3-402/NWIC NO. 285020

1. The allotment of the vehicles to the three Platoons was done by Capt SCHUBER. The vehicles were sorted out into the various Platoons by the Italians themselves, and this was all done before I arrived at the Centre. When I arrived here, out of 50 vehicles there were only about six drivers, the remainder being off the road due to bad maintenance and bad driving, SIVIA carrier Platoon Commander being the worst offender.

2. Knowing that SIVIA vehicles were wanted urgently for the success of the Weapon Training Course, I took a personal interest in getting them back on the road again, in which I got no co-operation from the Platoon Officer. Every vehicle sent to SIVIA was overhauled and put into going order by myself and the British Staff and I personally tested each carrier before it left the Centre. As for showing any favour in the allotment of the vehicles, I have already pointed out that the Italians sorted them.

3. I would like to point out that the Lloyd Carriers which were sent to SIVIA were the same as the new ones (Class III) which are in the park at present, when they were handed to the Platoon Officer, including tools to Training Scale. The seven good Lloyd Carriers are only in their present condition because I have been able to exercise control over them since the day they arrived. The reason that the new Lloyd Carriers are still at this Centre is that it was only this School which was deficient, all the others having been made up before I arrived.

4. I realize that the situation with regard to tools is bad for the simple reason they were not taken care of when they arrived here. I have had great trouble in getting permission to replace these tools but have in fact been able to place an instant with DIBOS and as soon as I receive the tools all carriers will be made up to Training Scale as far as possible.

118

(Signed) J. PRICE Major.  
S/C Carrier Section, RMC T.P.

J/row.

785020

- 5 JUL Recd

(u)

SUBJECT: - Carriers

G

✓ Major KING, Foresters.  
GSO.II (Training)'P' British Liaison and  
Training Unit, RTC ICP

Ref: G/G.2/563

5 July 1945

1. It is to be noted from BTU/B1/150 that the original distribution of carriers and Lloyds was made by Capt G.R. SMITHURST on 17 March 1945. At that time it will be observed that there was a deficiency of 7 Lloyds. SIVA and Infantry School were made up to the establishment, the deficiency being borne here at OMSANO. The vehicles remained in Platoons with their own officer responsible.

2. As you are well aware SIVA has constantly demanded its carriers once training started.

3. On the 22 May I ordered complete priority of maintenance and attention to SIVA carriers, and for vehicles to be sent to MANZANA as soon as they were ready. The majority of the vehicles had already left when the other Lloyds came. These might well have been worse than those previously received. They would still have gone to the same people, i.e. those units entitled to Lloyds and not in possession of them.

4. Of the Lloyds received before the new lot it will be found that they compare more favourably with those of the Infantry School and SIVA's carriers with those of the remainder.

5. It is agreed that tools for the Lloyds are better here than at MANZANA, because with the other vehicles being here less time and now being properly controlled the tools have not yet got lost. For carriers they are exactly proportional. All tool deficiencies are on indent.

6. As Major HUNTINGDON rightly points out it is a stupid policy to send bad vehicles to MANZANA as they only return here for repair. An attached report from Lieutenant SMITH will show the condition of vehicles when despatched was not unsatisfactory.

7. It cannot, however, be too strongly pointed out that had SIVA shown some interest in its vehicles when they arrived the troubles would have been, for them at least, obviated. As it is, to make remarks as to unfair discrimination about the people to whom they should give thanks that they have any tracked vehicles at all, to me savours of the worst of taste.

For Action/Re-tbnm.	
GSO II Trg.	
Date	File No.
	G2

WLF/asj

Internal  
File

W/ Pia  
 Major GSO II  
 Trg & Inf Tpg.  
 'P' British Liaison and  
 Training Unit, RTC ICP

785020

- 1 JUL Head

Major J.A.G. Gribble  
 i.c. GARIBALDI INF REGT.  
 VITERBO.

JUNE 29th 1945.

Major H. King  
 "P" British Liaison and Training Unit  
 RTC...ICF.

Cesano—

Dear Mr.—

Still no news of when we are likely to push off, tho I think it will be in the next day or three. I met Geoffrey Holmann in Rome yesterday and he asked to be remembered to you. He is resident M.O. at MMIA, so maybe you will be able to get in and see him sometime.

No sign of Daily papers yet, so I wonder if you could jog the Orderly Room again as it is eleven days since we had one here, and I have to rely on all news from the outside world from them.

Yours aye,

John Gribble

In the Field

For Action/Permit.	
G.A.O. I	Held
Date 10/7/45 F.M. D.O.	

Sgt. Jane -  
 Follow this up  
 1106 AM

L.S.W.H.

785020

99  
At July Recd)

Major W.L. MILLAN  
Land Forces Sub Com. AC (OMIA)

DO/X

29 June 1945.

Delinquency in Joining Courses at CBSANO

Dear Henry,

Brian WEBB CARTER has written saying he would be glad to hear of any specific cases by OREGOMA of non-arrival or tardy arrival for your Courses. If you can furnish this information I will pass it on as he intends to take disciplinary action if offenders can be pin-pointed.

This should have a good future effect on joining.

Yours ever

Wm. L. Millan.

Major H.W. KING,  
1st LTU.  
RTC IOF  
OFP

1105

Wmz

SUBJECT:- Physical Training School - CESARIO.

Personal.

To: British Liaison and Training Unit,  
R.T.C., I.C.Y.

Ref C/LA 18/530

28 Jun 45.

Dear

1. Many thanks for your letter of the 26 June, also for the various signals which have arrived, keeping us fully informed about S.MI MODISON.
  2. ONU COMINT is leaving Fortinetti as instructed in your signal, received this morning. He is sorry to loose him as he has done most excellent work and has a happy knock at getting on well with the Italians here.
- Since you were up here I have discussed the proposed P and PT School with MAXAY at MIAA and for some unknown reason they seem to think there should be difficulty in opening a School, whereas this whole thing is quite clear to us here, and although there may be a short delay in accommodation problems, I am quite sure the arrangements we discussed will go through very well.
- In our case as MODISON arrives and we have discussed possibilities, I will immediately drop you a line and perhaps we could meet again.
- With regards to Sports Equipment, I do not think S.MI can do much apart from "Panting House" but if we could contact the civilian organisation Q.O.M.I., I suggest this is done direct and not through MIAA.
3. A suitable Italian Officer has been selected here to run the School when it is formed.

Kind regards,

Yours

- Many thanks for your letter of the 26 June, also for the various signals which have arrived, keeping us fully informed about our MAFIS.
2. OSAI COFFEE is leaving Fortinith as instructed in your signal, received this morning. We are sorry to loose him as he has done most excellent work and has a happy knack of getting on well with the Italians here.

3. Since you were up here I have discussed the proposed P and PT School with MAFIS at MELA and for some unknown reason they seem to think there should be difficulty in opening a school, ~~that~~ the whole thing is quite clear to us here, and although there may be a short delay in accommodation problems, I am quite sure the arrangements we discussed will go through very well.

4. Col MAGAY and everyone here is keen on the project and anxious as MOLISE arrives and we have discussed possibilities, I will immediately drop you a line and perhaps we could meet again.

5. With regards to Sports Equipment, I do not think MELA can do much (apart from "Vaulting Horses") but if we could contact the civilian organization O.O.M.I., I suggest this to the direct and not through MELA.

6. A suitable Italian Officer has been selected here to run the School when it is formed.

Kind regards,

Yours

W.H. COFFEE

Major COFFEE  
1st Battalion Marines & Training Unit.

Lient-Col G. COFFEE,  
c/o DDC, C.M.Y.

Internal. ✓  
File.

785020

27 JUN Recd

+2.

Major J.A.G. Gribble.

O i/c GARIBALDI INF REGT.

VITREBO.

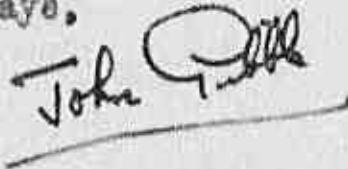
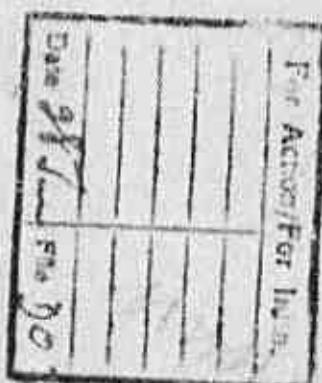
JUNE 24th 4.

Dear Henry.

No doubt you will have received the signal from MMIA (SD/36/2 dated 22.6.45.) giving you a pretty fair idea of our future activities; there is still no real news when we are liable to fold our bivvies and fade into the night ho, ~~me~~, that will probably be in the next day or three. Do come up and stay with us if you feel like a change in the next day or two as we are always willing to have you and there hasn't been a real party for some time now.

Do you think that you could ask "Q" to send some Water Steralizing Tablets up to us pronto, as we have run completely out of them. Could you also gyp up the Orderly Room Staff as regards Newspapers as they have forgotten them for the last five days or so and there is no other way of hearing of the Big Wide World,

Yours aye,

1103

785020

SUBJECT : - 35mm Film Projector.

(3)

'P' British Liaison and Training Unit,  
RPG ICP.

Ref G/DG/316

23 June 45.

Major MEDLAM,  
LAND FORCES SUB COM AD (SALA).

G 15 / 2  
refers

Dear

Herewith letter I have received from Col SIVO  
with reference to 35 mm Film Projector Equipment for your  
information.

Yours,

✓ M.L.

HMC/rnw.

Major  
GSO II Training,  
'P' British Liaison and Training Unit.

Internal.

File. -

1102

0992