

2082

Declassified E.O. 12356 Section 3.3/NND

No. 785020

ACC

10000/120/4973

TRG/29/1

10000/120/4873

TRG/29/1

TRG COLLEGES - STAFF COLLEGES

Feb. 1946 - Jan. 1947

5741
5788

TRANSLATION

From: M. of W.
To : MMIA

Ref: 5275/S/6
Date: 24/8/46

Subject: War School.

Ref. your letter TRG/39/I dated 9/3/46. (15)

We forward herewith information requested, with the proposals relative to the reopening of the War School.

This S.M. is unable for the time being to give the opening date for the school, as per para 2 letter c) of the above letter, since this date depends on the time required to organise the School, which cannot be estimated for the time being, as it is necessary to first form a teaching staff and obtain buildings in Rome which are still occupied by Allied formations.

DAK

TRG M. M. I
File : TRG 29/1
Date : R/28/11

Liuzzi.
Gen.

TO : S E
GSO I
GSO II

He ←

5788

Encl. I to letter 5275/5/6
dated 24/1/46 from S.M.E.

M. of W.

S.M.E.

Operations and training office
Training Section

WAR SCHOOL

I = TASKS - ADMINISTRATION - LOCATION

1. - Tasks:

- a)- to prepare officers who carry out the functions of S.M.E.
- b)- help the development and formation of the School.

2. - Administration:

by Chief of S.M.E.

3. - Location:

Rome (MMIA has already been approached for the use of the Foro Italico buildings and the former Militia General HQ; These buildings would solve the most important problem of supplying accommodation for officers attending a course and permanent staff, and respective families, which are not already living in Rome).

II = ORGANISATION

1. - Subdivision of courses.

Two courses will be carried out at the School, as follows:

- Senior Officers course, of the duration of one year, with the object of training Officers for the functions of S.M., who have to help with the functioning of Higher Formation HQs
- Chief of S.M. course, of the duration of one year ^{5.782} with the object of forming Chiefs of staff for Higher Formations and to help with the formation of future Higher Formation Commanders (I)

2. - Places available.

The number of places for each course will be in accordance

- 2 -

with requirements. In every case lower than 60 persons due to the shortage of teaching staff. Moreover Naval and Air Force Officers will be admitted to the courses.

III = SENIOR OFFICERS COURSE

I. - Entry

Volunteer Officers of the fighting services, who have the following qualifications will be admitted by competition to the "Senior Officers Course":

- first class moral and intellectual and physical qualifications.
- not older than 30 years of age, upon admission.
- a minimum of four years actual unit command.

Competition will be by certificates and examination.

(ENTRANCE)

Competition by certificates

A Commission for the purpose, appointed by the S.M. will express its opinion in two stages:

1st stage

on the basis of personal documents, it will ascertain whether the candidate wholly possesses the required physical, intellectual and moral qualifications. Officers not having these essential qualifications will be immediately excluded from the competition.

2nd stage

successful candidates will:

- (I) In order to obtain promotion to rank of General, Officers will attend a "Higher Studies Course". Officers passed out from the "Chief of S.M." course from the War School and also Officers not originating from the S.M., but have proved themselves first class commanders (matter which will be examined separately) will attend with them.

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- a)- ~~will~~ serve with a different arm;
- b)- attend a course for this purpose at the Various Arms Cooperation School;
- c)- if not already passed out, will obtain qualification of air-observer.

Service with a different arm:

Infantry Officers will be sent to the Artillery, non Infantry Officers will be sent to the Infantry.

Service will be of the duration of three months and will include the camp periods and summer manoeuvres. The object will be to obtain by direct experience and a period of active life together, knowledge of the various arms, which the candidate has theoretically acquired by study.

This in order to facilitate teachers and pupils in the carrying out of tactical and logistic discipline at the War School.

At the end of this period, candidates will be sent to follow a

Course at the Various Arms Cooperation School at Civitavecchia:

Purpose: to improve candidates knowledge of small Units, up to the detailed study of the employment of a battalion in cooperation with other arms.

Air-observer course:

duration: five months; purpose: train officers to carry out aerial reconnaissances by sight and photograph for tactical purposes to show by sketches situations and deployment of friendly and enemy troops for higher formation HQ, to establish two way radio communication between grounded aircraft and aircraft in flight.

During the present interim period and until the "air-observation school" is working again, this certificate will not be required for the entrance examination. However candidates will be instructed how to recognise a piece of ground shown on the map in their position and to photograph planimetrically a few of the objects in the area. They will be sent in batches to Air Force Units, in order to carry out at least three flights:

- a trial flight
- a visual reconnaissance flight
- a photo reconnaissance flight.

The a/a flights will be effected if possible before the entrance examination.

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- 4 -

Should only a part of the candidates be in time to carry out the flights before the written examination, due to Air Force Units not being able to handle them or due to the large number of candidates, the remainder may carry them out in the interval between the written and oral examination, or even during the first period of the "Senior Officers Course" if an Air Force observation Unit is located at a short distance from the War School.

On the basis of the reports received of the courses, the Commission will establish the suitability to carry on with the entrance examination.

Entrance examination

Will consist of:

- written examination (3 subjects)
- military history;
- a map exercise and one interpretation of an aerial photograph;
- a general education paper concerning problems of a social and political nature;
- oral examination (7 subjects):
- tactical logistic regulations;
- Army organisation; formation of units;
- weapons, fire and technical equipment;
- geography and map reading;
- civil law and economic policy;
- French;
- another foreign language: chosen by the candidate (English - Spanish - Yugoslav - German).

At the end of the examinations a classification will be given to those who have obtained in each subject the minimum classification of 12 to 20.

The best will attend the course, until the available places are filled.

2. SYLLABUS

- 1 - Tactical: Units and Divisions will be studied (Infantry and special units); excluding discussion of them in action.
- 2 - Logistic: organisation and working of services from small units to an army corps;
- 3 - M/E and Mobilisation - essentially the questions concerning M/Es of units up to division included;

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4. - History - show, by recent historical examples, that the principles of War remain unchanged (strategy);
5. - S.M. service - formation and working of Army Corps HQs and central organisation - duties of the Officer on duty with S.M. ;
6. - Intelligence service - particular reference to military security;
7. - Physical education - fencing - horse riding;
8. - M.T. - practice in the driving of military vehicles.

3. - CLASSIFICATION.

The selection of the qualities of the Officer (before everything else conscientiousness, character, intelligence, education) will be very severe so as to reduce to a minimum any elimination during and at the end of the course.

Classification during the course, by teachers (temporary and appointed) by the commander of the course, the commander and 2 i/c of the school, will be based on written examination, questioning and discussions, for which a minimum number will be laid down for each subject, classification will be concluded at the end of the course by means of an examination in each subject and by the determination of the classification, which will show the special qualities of each Officer and the results obtained by him.

4. - Programme.

- 9 months actual study;
- 1 1/2 months leave; between Christmas and Easter;
- 1 month of tactical logistic study;
- 1 month's leave at the end of the course.

Upon completion of the course Officers will carry out:

- 1 year trial for S.M. service at a divisional HQ;
- 2 years of normal service, with actual command of a Company or Battalion or corresponding Unit (if in the meantime promoted);

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- 2 years S.M. service as an assistant at a Higher Formation HQ, different to the one with which they have been on trial (if proved suitable at the end of the trial).
After which, if successful, will attend the Chiefs of S.M. course providing they are not more than 36 years of age.

Officers judged suitable after trial for S.M. service, after the "Senior Officers Course", but who ~~were~~ not admitted to the "Chiefs of S.M. Course" will continue to alternate ordinary service with S.M. service.

IV = CHIEFS OF S.M. COURSE

1. - Entrance

- Officers who have the following qualifications will be admitted, without examination, to the "Chiefs of S.M. course":
- have successfully attended the Senior Officers Course;
 - have been judged suitable for S.M. service, after a year's trial with a divisional HQ;
 - they have subsequently shown themselves during two years of actual command and during two years S.M. service with a Higher Formation HQ, to have qualities such as to presume that their capacity is worthy of promotion to higher ranks.

Selection, for available places, will be effected by a Commission appointed by the S.M. for this purpose, on the basis of the above.

2. Syllabus

Officers will be instructed in all technical and administrative matters required by high ranking Officers for study and solution of any operational and logistic problem and employment of the three services together during war. (1)
Through numerous discussions, during which they will frankly express their own ideas, the Officer pupils will help the ~~teaching~~ teaching office of the School with the development ^{formation} of

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- (1) Studies relative to the employment of the three armed forces in cooperation during war will be dealt with more thoroughly during "the high studies course".

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the School, on the basis of the more recent war events and the development of equipment.

Subjects:

1. - Tactical - employment of an Army corps in the formation of an Army;
2. - Logistic - this subject included in the "senior officers course" will be dealt with more thoroughly;
3. - W/E and mobilisation - organisation and mobilisation matters - war potential;
4. - Sea warfare -
5. - Air warfare -
6. - Physical education -(fencing - horse riding).

3. Classification

At the end of the "Chiefs of S.M. course" a qualification will be established on the basis of results obtained during the course and result of final examination.

4. Programme

9 1/2 actual study;
fortnight leave, between Christmas and Easter;
1 month camp (mostly near the border);
1 month leave at the end of the course.

Upon completion of the Chiefs of S.M. course Officers will carry out:

- two years normal service, with actual command of a battalion or corresponding unit, if not already done;
- continuous S.M. service with administrative function, until promotion to Colonel;
- two or three years in command of a Regiment as soon as promotion to Colonel
- S.M. service until promoted to General. Service may not be continuous, in accordance with W/E requirements and various S.M. Colonels.

V = TEACHERS

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The teachers corps (appointed and temporary) will be formed by chosen personnel, of recognised competence, particularly versed in the subjects to be taught and have a natural aptitude for teaching. Teachers will be regular officers.

They will attend courses for this purpose at the various arms cooperation School before entering for the prescribed examination for P.T.O.

SUBJECT: Entrance Examination - Staff College.

LAND FORCES SUB COM, AC(MILIA)

(TSL INT. 476)

TRG/29/1

7 Jul 46.

TO : Ministry of War.

Herewith for information the Syllabus for the 1947 Entrance Examination of the British Staff College.

RPC/mc

Major-General
M. W. I. A.

TRG M. M. I. A.
File : TRG/29/1
Date: R/9/1

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MINISTERO DELLA GUERRA
STATO MAGGIORE REGIO ESERCITO
UFFICIO OPERAZIONI E ADDESTRAMENTO
SEZIONE ADDESTRAMENTO

N° 3748/S/G di prot.Add. Roma, 11 25 giugno 1946.
OGGETTO: Scuola di guerra. TRG 29/1

ALLA LAND FORCES SUB COMMISSION -A.C.--(M.M.I.A.)
- Ufficio T R G -
(rif. TRG/29/1 del 31 maggio 1946)

R O M A

Si ringrazia, e si restituisce il programma trasmesso a questo Stato Maggiore col foglio TRG/29/1 del 31 maggio 1946.-

d'ordine

IL COLONNELLO CAPO UFFICIO
- A. Quercia -

T R G	
GSO I	
GSO II (Sch)	
GSO II (Fmn)	

TRG M. M. I. A.	
File:	TRG/29/1
Date:	2/5/46.

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271500

SUBJECT : War School.

LAND FORCES SUB COM, AC(MMIA)
TEL. 489081. Ex: 476

TRG/29/1

31 May 46.

TO : Ministry of War.

Ref this HQ letter TRG/29/1 dated 28 May 46.

1. One copy of Outline Syllabus of the 6-months Course beginning at the British Staff College in May 1946 has just been received, and is forwarded herewith for your information.

2. When you have made a translation of it, will you please return this document to G(Trg) Branch at this HQ.?

TPL/m

Alhelich
Major-General
M. M. I. A.

TRG M. M. I. A.
File : TRG/29/1
Date : 12/31/57

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FE/be



MINISTERO DELLA GUERRA
STATO MAGGIORE REGIO ESERCITO
UFFICIO OPERAZIONI E ADDESTRAMENTO
SEZIONE ADDESTRAMENTO

N° 3636/S/6 di prot. Add. Roma, 1° giugno 1946
OGGETTO: Scuola di guerra.

ALLA LAND FORCES SUB COMMISSION - A.C. (MMA)
(risp.f. TRG/29/1 del 28 maggio 1946)

ROMA

TO SE
GSO I
GSO II (Sch)
GSO II (Fmr)

Ricevuta delle appendici A e B del
programma relativo al corso tenuto al prin-
cipio del 1945 presso la Scuola di Guerra
Britannica.

IL COLONNELLO CAPO UFFICIO
(A. Quercia)

TRG M. M. I
File: TRG/29/1
ME: R/2/6

031630

SUBJECT : War School.

LAND FORCES SUB COM, AC(MMIA)
TEL. 489081. Ex: 476

TRG/29/1

31 May 46.

TO : Ministry of War.

Ref this HQ letter TRG/29/1 dated 28 May 46.

1. One copy of Outline Syllabus of the 6-months Course beginning at the British Staff College in May 1946 has just been received, and is forwarded herewith for your information.

2. When you have made a translation of it, will you please return this document to G(Trg) Branch at this HQ?

TFL/100

Blanchard
Major-General
M. M. I. A.

TRG M. M. I. A.
File : TRG/29/1
Date : 12/31/55

See F 13 for

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SUBJECT : Training - Officers.

G (Training)
GHIQ CMF

Tel : FREEDOM 551

TRG/87

27 May 46

Land Forces Sub Commission AC
(M.M.I.A.)

Further to TRG/87 of 29 Apr 46.

Enclosed is Outline Syllabus for Course No 17 of the
CAMBERLEY Staff College.

TRG
File : T 29/1
Date : R/29/5

GHIQ
GHIQ CMF
GHIQ CMF

M.W.M. MacLEOD,
Maj Gen,
OGS.

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SUBJECT : War School.

TRG M.M.I.C.
File : TRG/29/1
Date: 8/28/5

LAND FORCES SUB COM, AC(MMIA)

TRG/29/1

28 May 46

TO : Ministry of War.

Ref. your letter 1871/S/6 dated 22 March 46. and further to this HQ letter TRG/29/1 dated 18 April 46.

1. Attached herewith for your information is Syllabus of a course held at the British Staff College in early 1945:-

Appx 'A' - Outline Syllabus, divided into:-
 Part I - Basic Instruction
 Part II - More Advanced Basic training.

Appx 'B' - Detailed Syllabus of Part I (above)

Note - Detailed Syllabus of Part II is not available.

2. The following points should be noted:-

- (a) This is the Syllabus of a 4-months war-time Course, during which the length of time spent on each subject was of necessity cut down to the minimum essential to cover the basic details.
- (b) Though some subjects (e.g. Tropical Warfare) are not now applicable to the present Italian Army, the Syllabus is given in full for your information.
- (c) The dates in Column (f) of Appx 'B' show in general the sequence in which the various Subjects are dealt with.
- (d) The system and methods of instruction used at the British Staff College are not given here. G (Trg) Branch at this HQ will, however, be pleased to give you information if you require it.

3. It is regretted that the Syllabi of future Courses (6-months and 12-months) at the British Staff College cannot be obtained at present, and no indication can be given as to when they will be available.

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4. If you require any further information or advice on compilation of Syllabus, organisation of instructional staff, system of instruction, etc. this HQ will assist in any way possible, and will be pleased to discuss the matter with you at any time.

5. Please acknowledge receipt.

FPL/nm

W. H. I. A.
Major-General.
M. H. I. A.

Appx 'A' to MIA
letter TRG/29/1
dated 28 May 46.

S T A F F C O L L E G E

C U T L I N E S Y L L A B U S

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STAFF COURSEOBJECT OF THE COURSE

1. The object of the Course is to train potential Staff Officers for 2nd Grade appointments in the Army.

SYLLABUS

2. The instruction is designed to give students:-

- (a) (i) a working knowledge of the organization and employment of the Armoured Division and Infantry Division, and the areas which normally work with them.

(ii) a knowledge of the organization of Corps HQ, the Airborne Div, and the Light Div.

This will give students, with their widely varying knowledge and experience, the essential background on which to base (b) below.

- (b) A knowledge and understanding of the duties of a Staff Officer -- in other words SD (Staff Duties) in the widest meaning of the word.

- (c) Some understanding of existing tactical doctrine, and outstanding problems of the present day; and as far as can be foreseen those of tomorrow. Without this the study and practice of SD would become intolerably dull and would lead to the production of purely mechanical Staff Officers.

- (d) As much practice as possible in the application of SD to the particular conditions of various phases of war.

3. The syllabus is divided into 2 parts:-

PART I - Basic Instruction

Most of the basic items which form the foundation of a Staff Officer's education are studied in the 1st Tutorial Period (approx 6 weeks), but certain basic subjects are included later in the Course where they best fit in with the general instruction.

PART II - More advanced basic training

In the subsequent Tutorial periods instruction carries on with the more advanced basic training of the Staff Officer, preparation of Training Exercises, and the application of this basic training to the particular conditions of each phase of war.

(ii) a knowledge of the organization of Corps HQ, the Airborne Div, and the Light Div.

This will give students, with their widely varying knowledge and experience, the essential background on which to base (b) below.

- (b) A knowledge and understanding of the duties of a Staff Officer - in other words SO (Staff Duties) in the widest meaning of the word.
- (c) Some understanding of existing tactical doctrine, and outstanding problems of the present day; and as far as can be foreseen those of tomorrow. Without this the study and practice of SO would become intolerably dull and would lead to the production of purely mechanical Staff Officers.
- (d) As much practice as possible in the application of SO to the particular conditions of various phases of war.

3. The syllabus is divided into 2 parts:-

PART I - Basic Instruction

Most of the basic items which form the foundation of a Staff Officer's education are studied in the 1st Tutorial Period (approx 6 weeks), but certain basic subjects are included later in the Course where they best fit in with the general instruction.

PART II - More advanced basic training

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ADMINISTRATION

Precis

- A.1 - Organisation of A Staff and Services, and their duties on active service.
- A.2 - Organisation and operation of the Medical Services.
- A.3 - Reinforcements.
- A.4 - Civil Affairs.

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ADMINISTRATION (Contd)

- Q.1 - Principles of administration and their application.
- Q.2 - Administration and system of supply in the field.
- Q.3 - R.A.S.C. Services.
- Q.4 - R.A.O.C.
- Q.5 - R.E.M.E.
- Q.6 - Miscellaneous Administrative Services.
- Q.7 - Notes on dumping of artillery ammunition.
- Q.8 - Operational Administration in United Kingdom.
- Q.9 - Accommodation.

Lectures

- 1 - Administration principles.
- 2 - R.A.S.C. Services.
- 3 - R.A.O.C. and A.R.C. (Armour Replacement Group)
- 4 - R.E.M.E.

Exercises

- Adm 1 - Part I - Adm layout of a Division.
- " II - Supply and replenishment of ammunition, petrol, ordnance stores, etc.
- " III - Medical Services, reinforcements, and A Services generally.
- " IV - Ammunition orders.
- Adm 2 - Adm of an Inf Bde Group.
- Adm 3 - Daily maintenance of an Inf Div.

ATP

Basic study of co-operation with R.A.F. will consist of a series of lectures and demonstrations. In addition précis will be issued for the information of students.

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- Q.7 - Notes on dumping of artillery ammunition.
- Q.8 - Operational Administration in United Kingdom.
- Q.9 - Accommodation.

Lectures

- 1 - Administration principles.
- 2 - R.A.S.C. Services.
- 3 - R.A.O.C. and A.P.G. (Armour Replacement Group)
- 4 - R.E.M.B.

Exercises

- Adm 1 - Part I - Adm layout of a Division.
- " II - Supply and replenishment of ammunition, petrol, ordnance stores, etc.
- " III - Medical Services, reinforcements, and A Services generally.
- " IV - Ammunition orders.
- Adm 2 - Adm of an Inf Bde Group.
- Adm 3 - Daily maintenance of an Inf Div.

ATR

Basic study of co-operation with R.A.F. will consist of a series of lectures and demonstrations. In addition précis will be issued for the information of students. 373

AIRBORNE FORCES

Precis and Lecture

Organisation of the Airborne Div.

ARMoured FORMATIONS

Precis

Armd 1 - General characteristics and employment of armoured troops.

Armd 2 - Outline organisation of the Armd Div.

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ARMOUR FORMATIONS (Contd.)

Arm 3 - Organisation of the Armoured Regiment.

Arm 4 - Employment of the " "

Arm 5 - Organisation of the Tank Regt.

Arm 6 - Employment of the " "

Arm 7 - Organisation of the Motor Bn.

Arm 8 - Employment of the " "

Arm 9 - A.R.G.

Arm 10 - Organisation of Recce Units:-

(a) Arm Car Regt.

(b) Arm Recce Regt.

(c) Recce Regt.

(d) Airborne Arm Recce Regt.

Arm 11 - Employment of Recce Units.

Arm 12 - Organisation and employment of Flail Regt.

Arm 13 - " " " " " CROCODILE Regt.

Arm 14 - " " " " " Arm personnel Carrier Regt.

Arm 15 - Dummy tanks.

Demonstrations

1 - Organisation and employment of Arm Regt Group.

2 - A.F.V. equipment (outdoor demonstration)

3 - Employment of Recce Units.

4 - A.F.V.s and use of ground (outdoor demonstration)

Lecture

Application of armour to battlefield.

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ARTILLERYPrecis

Arty 1 - Organisation of Artillery Units.

Lectures

- 1 - Equipment.
- 2 - Counter-Battery and Survey Regt.

Precio

- CW 4 - War gases, weapons, protection.
CW 2 - Employment of gas.

Precis

- RE 4 - General organisation of RE in the field army.
RE 2 - Organisation of RE in Corps, Arm and Inf Divs.
RE 3 - Airfield Construction Groups.
RE 4 - Laying mines and bobby-traps.

Precis

- Inf 1 - Organisation of Inf Div.
 Inf 2 - Organisation and employment of Inf Div.
 Inf 3 - " " " " " MG Bn, and Independent MG Coy.

Pragis

- Int 1 - Security.
Int 2 - General Intelligence SD.

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OW 4 - War gases, weapons, munitions.
OW 2 - Employment of gas.

Precis

- RE 4 - General organisation of RE in the field army.
RE 2 - Organisation of RE in Corps, Arm and Inf Divs.
RE 3 - Airfield Construction Groups.
RE 4. - Laying mines and bobby-traps.

Preced

- | | |
|---------|---|
| Inf 1 - | Organisation of Inf Div. |
| Inf 2 - | Organisation and employment of Inf Div. |
| Inf 3 - | " " " " MC En, and Independent MC Coy. |

Private

- Int 1 - Security.
- Int 2 - General Intelligence SD.
- Int 3 - Operational use of air photographs.
- Int 4 - German tactical methods - Attack.
- Int 5 - " " - Defence.
- Int 6 - Organization of the U.S. Army.

Operational use of air photographs.

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INTELLIGENCE (Contd)Exercises

Ex Int 1 - German Attack doctrine (preparatory to Exercise on Defence).

SIGNALSPrecis

Sigs 1 - Signal organisation and equipment.

Sigs 2 - Organisation of Signal units.

Sigs 3 - Employment of Signals.

Sigs 4 - Use of R.T.

Sigs 5 - Sig security.

Sigs 6 - Codes.

Lecture

Staff and Signals.

Demonstration

R.T. procedure.

Exercises

Ex RT 1 - A progressive series of practices in RT procedure designed to prepare students for subsequent exercises.

Ex RT 2 - Use of RT in an Inf Div setting.

Ex RT 3 - " " " " Arm& Div "

S.D.Precis

SD 1 - Organisation and duties of the staff.

SD 2 - SD.

SD 3 - Orders.

SD 4 - Adm orders.

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Sigs 2 - Organisation of Signal units.

Sigs 3 - Employment of Signals.

Sigs 4 - Use of R.T.

Sigs 5 - Signal security.

Sigs 6 - Codes.

Lecture

Staff and Signals.

Demonstration

R.T. procedure.

Exercises

Ex RT 1 - A progressive series of practices in RT procedure designed to prepare students for subsequent exercises.

Ex RT 2 - Use of RT in an Inf Div setting.

Ex RT 3 - " " " " " And Div "

S.D.

Precis

SD 1 - Organisation and duties of the staff.

SD 2 - SD.

SD 3 - Orders.

SD 4 - Adm orders.

SD 5 - Speaking in public.

SD 6 - Messages.

SD 7 - Operation instructions.

SD 8 - Maps, traces, diagrams and sketches.

SD 9 - Liaison.

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SD (Contd)

- SD 10 - Organisation of HQ of Inf, Arm and Tank Divs.
- SD 11 - " " " " and Arm Divs.
- SD 12 - " " " " Corps and Arm.
- SD 13 - G.H.Q. Liaison Regt.
- SD 14 - Appreciations.
- SD 15 - Military writing.
- SD 16 - Deployment.
- SD 17 - Organisation and planning of moves.
- SD 18 - Movement graphs.
- SD 19 - Vehicle marking.
- SD 20 - SD of patrolling.
- SD 21 - Military correspondence.
- SD 22 - Office work in the field.

Lectures

- 1 - Preliminary SD.
- 2 - Speaking in public.
- 3 - Writing of English.
- 4 - Work in Div HQ.

Demonstrations

- 1 - Syndicate discussions.
- 2 - Organisation of HQ of Inf, Arm and Tank Divs.
- 3 - " " " " Inf and Arm Divs.
- 4 - Div verbal orders.
- 5 - Deployment.
- 6 - Div verbal orders.
- 7 - Office work in Div HQ in mobile operations.

Exercises

- Ex SD 1 - Preparation of a Staff Table for an Inf Bde Group.

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SD 17 - Organisation and planning of moves.

SD 18 - Movement graph.

SD 19 - Vehicle marking.

SD 20 - SD of patrolling.

SD 21 - Military correspondence.

SD 22 - Office work in the field.

Lectures

1 - Preliminary SD.

2 - Speaking in public.

3 - Writing of English.

4 - Work in Div Hq.

Demonstrations

1 - Syndicate discussions.

2 - Organisation of HQ of Inf, Arm and Tank Divs.

3 - " " " " Inf and Arm Divs.

4 - Div verbal orders.

5 - Deployment.

6 - Bde verbal orders.

7 - Office work in Div Hq in mobile operations.

Exercises

Ex SD 1 - Preparation of a Staff Table for an Inf Bde Group.

Ex SD 2 - Message writing (tutorial)

Ex SD 3 - Message writing (tutorial)

Ex SD 4 - Appreciation (tutorial)

Ex SD 5 - Appreciation (tutorial)

Ex SD 6 - Bde Operation Order (written)

Ex SD 7 - Deployment of an Inf Bde Group (tutorial)

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SD (Contd.)

- Ex SD 8 - Movement graphs (tutorial)
 - Ex SD 9 - Move of an Inf Bde Group (tutorial)
 - Ex SD 10 - Div Operation Order (written)
 - Ex SD 11 - Move of an Inf Div (tutorial)
 - Ex SD 12 - Move and Recce - Div HQ.
 - Ex SD 13 - Move of an Inf Div (written)
 - Ex SD 14 - Association (written)
 - Ex SD 15 - SD at Bde HQ for quick moves of Inf Bdes.
-

TRAININGPrecis

- Trg 1 - Essentials of Training.
- Trg 2 - Organisation of Training.
- Trg 3 - Preparation and conduct of Exercises without Troops.
- Trg 4 - Preparation, control and improving of Exercises with Troops.

Exercises

- Ex Trg 1 - Preparation and conduct of an Inf Bde tactical exercises without troops (on Defence).
 - Ex Trg 2 - Preparation of a Bde Training Instruction.
 - Ex Trg 3 - Preparation of an HQ (Skeleton) exercise for an Inf Bde Group.
 - Ex Trg 4 - Preparation of an Exercise with Troops.
-

TROPICAL WARFAREPrecis

- TW 1 - Japanese organisation, equipment and tactics.
- TW 2 - Organisation of the Light Div and Light Corps.
- TW 3 - Tropical Warfare.

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Ex SD 14 - Appreciation (written)

Ex SD 15 - SD at Bde Hq for quick moves of Inf Bdes.

TRAINING

Precis

- Trg 1 - Essentials of Training.
- Trg 2 - Organisation of Training.
- Trg 3 - Preparation and conduct of Exercises without Troops.
- Trg 4 - Preparation, control and improving of Exercises with Troops.

Exercises

- Ex Trg 1 - Preparation and conduct of an Inf Bde tactical exercises without troops (on Defence).
- Ex Trg 2 - Preparation of a Bde Training Instruction.
- Ex Trg 3 - Preparation of an HQ (skeleton) exercise for an Inf Bde Group.
- Ex Trg 4 - Preparation of an Exercise with Troops.

TROPICAL WARFARE

Precis

- TW 1 - Japanese organisation, equipment and tactics.
- TW 2 - Organisation of the Light Div and Light Corps.
- TW 3 - Tropical Warfare.

Lectures and Demonstrations

- 1 - Characteristics of Far Eastern theatres.
- 2 - Maintenance of an Independent force by air.
- 3 - Maintenance of a Div operating in jungle.
- 4 - Tropical Warfare.

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MISCELLANEOUS

1. Instruction is given in the writing of Military Papers, letters and briefs.
2. A number of lectures are arranged on various subjects (given by lecturers from outside).
3. Periods are allotted for revision and private study.

PART II - APPLICATION OF S.D. TO PHASES OF WAR

GENERAL - SEQUENCE OF INSTRUCTION

1. Phases of war are studied in the following sequence:-
 - (a) Defence.
 - (b) Withdrawal.
 - (c) Advance and Encounter.
 - (d) Attack.
2. Instruction deals with the Inf and Arm Divs, and the main aspect in higher formations. In each case this instruction takes the following form:-
 - (a) One or more central discussions, with cloth model.
 - (b) Synoptic discussions.
 - (c) Divisional discussions.
 - (d) Outdoor demonstrations (of breaching minefields and bridging equipment in the case of "attack").
 - (e) Indoor and Outdoor Exercises, including an "Indoor Battle".
 - (f) G and A problems are considered side by side throughout.
3. Army and Air co-operation is considered throughout, as far as this is practical from Div and Bde levels.

DEFENCE

4. Object

To study:-

- (a) In general, the organization and conduct of the defence battle on the Div and Bde levels, both operationally and administratively, under average European conditions (i.e. Div def area of approx 8000 to 10,000 yds square, when time for initial occupation is limited).
- (b) In particular, the problems involved in the above.

This time restriction will mean an initial partial decentralization of Div resources to Inf Bde Groups for defence, deployment and initial occupation. Followed by the subsequent development of the Div def zone under Div direction, and co-ordination and gradual resumption of centralized control by the Div Com.

- (c) The applications of the above principles to a more fluid battle situation on wider frontages.

5. Defence Exercises

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2. Instruction deals with the Inf and Arm Divs, and the aspect in higher formations. In each case this instruction takes the following form:-

- (a) One or more central discussions, with cloth models.
- (b) Synthetic discussions.
- (c) Divisional discussions.
- (d) Outdoor demonstrations (of breaching minefields and bringing equipment in the case of "Attack").
- (e) Indoor and Outdoor Exercises, including an "Indoor Battle".
- (f) G and A problems are considered side by side throughout.

3. Army and Air co-operation is considered throughout, as far as this is practical, from Div and Bde levels.

DEFENCE

4. Object

To study:-

- (a) In general, the organization and conduct of the def battle on the Div and Bde levels, both operationally and administratively, under average European conditions (i.e. Div def zone of approx 3000 to 40,000 yds square, when time for initial occupation is limited).
- (b) In particular, the 3D problems involved in the above.

This time restriction will mean an initial partial decentralization of Div resources to Inf Bde groups for reserve, deployment and initial occupation. Followed by the subsequent development of the Div def zone under Div direction, and co-ordination and gradual resumption of centralized control by the Div Comd. 5766

- (c) The applications of the above principles to a more fluid battle situation on wider frontages.

5. Defence Exercises

The study of defence is divided into two parts:-

- Part I - IN "DEFENCE" - The Inf Div in the def battle - normal frontages.
- Part II - IN "MANOEUVRE" - The Inf Div in the def battle - wide frontages.

These Exercises include consideration of the following problems:-

- (a) Discussion on the outline layout of a Div def zone in accordance with the existing doctrine.

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Part 3 Defence Exercises (Contd)

- (b) The move forward of a Div in its preliminary to deployment and occupation of position.
- (c) Div and Bde drill for rescue, deployment and initial occupation of position.
- (d) Complementary to (a) above, the method of occupation of a Bde locality.
- (e) The gradual building-up of, and co-ordination within, the Div def zone with particular reference to:-
 - (i) the Div minefield and obstacle plan.
 - (ii) the Div anti-tank plan.
 - (iii) the Div, and later Corps, artillery plan.
 - (iv) the Div counter-attack policy.

All are closely inter-related. For example, final A Bk plan is limited up with obstacle plan. Layout of tactical mine belts is bound up in counter-attack policy etc.

- (f) Discussion on how and in what form written or confirmatory orders will be issued by Div and Bde Staff for both initial occupation and the development of def zone.
- (g) Admin problems in Div and Bdes, particularly the stocking of Bde localities.
- (h) "In-door Battle" on SD problems in the conduct and fighting of a Div def battle - see withdrawal in - "Matters of Command" - para 7 (f) below.
- (j) Discussion on problems of wide frontages.

WITHDRAWAL

6.

Object

To study:-

- (a) In general, the staging on a Div and Bde level of a voluntary and limited withdrawal from close contact with the enemy. The battle conditions are those in which this withdrawal is forced on higher comd by enemy success on another part of the front. The distance of withdrawal is approx 50 miles.
- (b) In particular, the following problems common to all types of withdrawal:-
 - (i) Staff planning, both op and adm. Bnd staff not detailed yet flexible arrangements, and preparation within the time available.
 - (ii) Method of building up the final Div def area, on which all subsequent battle will be fought under our conditions.
 - (iii) Demolition planning. Organisation in outline on the higher level. Preparation and execution on the Div level.

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- (iii) the Div anti-tank plan.
- (iii) the Div, and later Corps, artillery plan.
- (iv) the Div counter-attack policy.

All are closely inter-related. For example, if a Div plan is linked up with obstacle plan. Layout of tactical mine belts is bound up in counter-attack policy etc.

- (c) Discussion on how and in what form written or confidential orders will be issued by Div and the Staff for both initial occupation and the development of def zone.
- (c) All problems in Div and the Staff, particularly the securing of the localities.
- (h) "Indoor Battle" on SD problems in the conduct and fighting of a Div def battle - see withdrawal ex - "Battle of Omer" - part 7 (f) below.
- (j) Discussion on problem of wide frontages.

WITHDRAWAL

6. Object

To study:-

- (a) In general, the staging on a Div and the level of a voluntary and limited withdrawal from close contact with the enemy.
- The battle conditions are those in which this withdrawal is forced on higher command by enemy success on another part of the front.
- The distance of withdrawal is approx 10 miles.

- (b) In particular, the following problems common to all types of withdrawal:-

- (i) Staff planning, both on and off the spot. Need for most detailed yet flexible arrangements, and preparation within the time available.
- (ii) Method of building up the final Div def area, on which the subsequent battle will be fought under our conditions.
- (iii) Demolition planning. Organisation in outline on the higher level. Preparation and execution on the Div level.
- (iv) Method of initial disengagement.
- (v) Control and fighting of Div reorganising, and method of delaying the enemy. This problem is closely related to demolitions organisation in sub-part (iii) above.

7. Withdrawal Exercise - (Ex "LION")

The withdrawal Exercise is framed on the same battle narrative as the Defence Exercise, and includes consideration of the following problems:-

- (a) Discussion on the Div outline plan of withdrawal.

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Para 7 Withdrawal Exercise - (Ex "LION") (Contd).

- (b) Production of a complete Div withdrawal order, planned on a Div Basis.
- (c) Discussion on orders for withdrawal of an Inf Bn Group.
- (d) Method of withdrawal and disengagement of an Inf Bn.
- (e) Control and fighting of remnants.
- (f) "Indoor Battle" lasting up to 30 hours on SO problems in the context and fighting of the Def and withdrawal battles - "Battle of QUILMAN".

ADVANCE AND ENCOUNTER

8. Object

To study:-

- (a) In general, the op and adv problems of the Advance and Encounter battle against a retreating, but not a disorganised, enemy.
- (b) In particular, and in detail, the SO aspect of the above problems.

9. The Advance Exercise

The Advance Exercise is divided into two parts:-

Part I - Ex "CHIDENDELY" - The Inf Div (in the Adv and Encounter battle.

Part II - Ex "CAMPRAT" - The Arm Div in the Adv and Encounter battle.

This Ex includes consideration of the following problems:-

- (a) Outline planning of an advance on the Div level.
- (b) Production of complete Div and Bde orders for an advance.
- (c) The handling of Recce Regt and Bde in the earlier phases of the Encounter battle.
- (d) Detailed examination of the staff machinery required to implement the tactical decisions in (c) above.
- (e) Surging of a quick Div co-ordinated attack.

ATTACK

10.

Object

To study:-

- (a) In general, the op and adv problems of a full scale attack, ⁵²⁶⁴ the adv problem on a Corps and Army level.
- (b) In particular, and in detail, the SO aspect of the above problem.

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To study:-

(a) In general, the up and down problems of the Advance and Encounter battle against a situation, but not a disconnected, ready.

(b) In particular, and in detail, the 3D aspect of the above problems.

Advance Exercise

9.

The Advance Exercise is divided into two parts:-

Part I - Ex "CLIMBER" - The Inf Div in the Adv and Encounter battle.

Part II - Ex "CAMERAY" - The Arm Div in the Adv and Encounter battle.

This Ex includes consideration of the following problems:-

- (a) Outline planning of an advance on the Div level.
- (b) Production of complete Div and Hqs orders for an advance.
- (c) The handling of Recon Regt and Hqs in the earlier phases of the Encounter battle.
- (d) Detailed examination of the staff machinery required to implement the tactical decisions in (c) above.
- (e) Staging of a quick Div co-ordinated attack.

ATTACK

10.

Object

To study:-

(a) In general, the up and down problems of a full scale attack, **5764** the adm problems on a Corp and Army level.

(b) In particular, and in detail, the 3D aspect of the above problem.

Attack Exercise

11.

The Attack Exercise is divided into two parts:-

Part I - Ex "Vanguard" - a preliminary study of the light attack under conditions when the attacker is not faced by a serious obstacle either natural or artificial.
This Ex is concerned mainly with the staff machinery concerned in the laying on of a light attack on the Inf Bde Hq level, and the production of orders.

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Part 11 Attack Exercise (Contd)

Part II - The deliberate break-in attack at night across a minefield obstacle. This exercise includes consideration of the following problems on the Div and Bde HQ level:-

- (a) Ex "SQUAD" - The relief of a formation in contact with the enemy, and the Bde planning for passing a reserve Div through a fighting Div during an attack.
- (b) Ex "PUNISH" - The laying on and fighting of the initial break-in attack. This is a combined 24 hr "indoor battle" on the Div and Bde HQ level, following on from earlier planning on the ground.
- (c) Ex "CHARGE" - The "Long-Range" following the initial break-in, and the widening and securing of the gap.
- (d) Ex "PRELATE" - Fighting in wooded country.
- (e) Ex "TOMTHROWER" - Army and Corps planning in the attack.

Part III - Ex "THORNIES" - the break-through battle by Arm Div, following on from Part II, including production of arm orders.

Part IV - The attack across a river obstacle, including:-

- (a) The laying on of the advance when faced by successive river obstacles.
- (b) Ex "SQUAD" - The forcing of the obstacle on a wide front against weak opposition.
- (c) Ex "CORING" - The deliberate break-in across the obstacle on a narrow front. As the procedure of widening of this initial gap is similar to the minefield problem in Parts II and III, it is not considered again here.

Part V - Ex "TOMTHROWER" - The staging of an attack on the Div and Bde levels against a "built-up" area.

TROPICAL WARFARE

12. Exercises

- Ex "JUNGLE" - Dealing with transport and maintenance by air of an Inf Div.
- Ex "TRAIN" - Dealing with op and maintenance of a Bde Div in jungle area.

13. Notes

In addition to the above phases of war, a combined week with RAF Staff College has been included in the 4th Tutorial Period. Matters of general interest to both Services will be studied during this period. The 4th Tutorial Period includes lectures and outside demonstrations.

(c) Ex "CHURCH" - The "Long-Flight" following the initial break-in, and the widening and opening of the gap.

(d) Ex "PRIDE" - Fighting in wooded country.

(e) Ex "TOMBSTONE" - Army and Corps (planning in the attack).

Part III - Ex "TOMBSTONE" - the break-through battle by Army Div, following on from Part II, including protection of air orders.

Part IV - The attack across a river obstacle, including:-

(a) The laying on of the advance when faced by successive river obstacles.

(b) Ex "TOMBSTONE" - The forcing of the obstacle on a wide front against weak opposition.

(c) Ex "TOMBSTONE" - The deliberate break-in across the obstacle on a narrow front. In the procedure of widening of this initial gap is similar to the minefield problem in Parts II and III, it is not considered again here.

Part V - Ex "TOMBSTONE" - The staging of an attack on the Div and the levels against a "bull's-eye" area.

TROPICAL WARFARE

12. Exercises

Ex "JULIA" - Dealing with transport and maintenance by air of an Inf Div.

Ex "JULIA" - Dealing with op and maintenance of a 1st Div in jungle areas.

E.A.F. WORK

13. In addition to the above phases of war, a combined week with RAF Staff College has been included in the 4th Tutorial period.

Matters of general interest to both Services will be studied during this period and will take the form of exercises, lectures and outside demonstrations.

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Appx 'B' to MIA
letter TRC/29/1
dated 28 May 46.

STAFF COLLEGE

DETAILED SYLLABUS

PART I - BASIC INSTRUCTION

5762

Subject	Index No	Detail	Syn = Syndicate Discussion DD = Divisional Discussion CD = Central Discussion L = Lecture DL = Divisional Lecture DEM = Demonstration EX = Exercise	Time allotted
(a)	(b)	(c)	(d)	(e)
ADMINISTRATIVE	<u>Precis</u>			
	A.1.	Organisation of 'A' Staff and Services, and their duties on active service.	Syn	} 2½ hrs.
	A.2.	Organisation and operation of the Medical Services.	Syn	
	A.3.	Reinforcements.	Syn	
	A.4.	Civil Affairs	-	-
	Q. 1.	Principles of administration and their application.	-	-
	Q. 2.	Adm and system of supply in the field	-	-
	Q. 3.	R.A.S.C. Services	-	-
	Q. 4.	R.A.O.C.	-	-
	Q. 5.	R. E. M. E.	-	-

STAFF COLLEGEDETAILED SYLLABUSPART I - BASIC INSTRUCTION

5762

Detail	Syn = Syndicate Discussion DD = Divisional Discussion CD = Central Discussion L = Lecture DL = Divisional Lecture DEM = Demonstration EX = Exercise	Time Allotted	Date	Remarks
(c)	(d)	(e)	(f)	(g)
ion of 'A' Staff and Services, and ies on active service.	Syn	2 1/2 hrs.	25 Jan	
ion and operation of the Medical Ser-	Syn			
ents.	Syn	2 hrs	25 Jan	
airs	-	-	-	Precis issued only. Outside lectures are given.
s of administration and their appli-	-	-	-	Precis issued only. See Lectures on page 2.
ation of supply in the field	-	-	-	
Services	-	-	-	
	-	-	-	
	-	-	-	...2/

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ADMINISTRATION (Contd)

(a)	(b)	(c)	(d)	(e) 576	(f)
	Q. 6.	Miscellaneous Adm Services - Provost, Postal, Salvage, Catering, Education, Welfare	Syn	} 11½ hrs	22 Jan
	Q. 7.	Notes on Dumping of Artillery, ammunition	Syn		
	Q. 8.	Operational Adm in V.K.	-		
	Q. 9.	Accommodation	-		
	<u>Lectures</u>				
	1	Adm Principles	L and DD	1½ hrs	15 Jan
	2	R.A.S.C. Services	DL and DD	1½ hrs	17 Jan
	3	R.A.O.C. and A.R.C.	DL and DD	1½ hrs	18 Jan
	4.	R.E.M.E.	DL and DD	1½ hrs	20 Jan
	<u>Exercises</u>				
	Ex Adm 1.	A tutorial indoor Ex in four parts, dealing with operations in N.W. FRANCE, :-			
		Part I - Adm layout of a Div.	Ex	2 hrs.	31 Jan
		Part II - Supplies and replenishment of petrol, ammunition ordnance stores, etc.	Ex	} 3½ hrs.	2 Feb
		Part III- Medical Services, reinforcement, and 'A' Services generally.	Ex		
		Part IV - Adm orders and DD.	Ex	) 2½ hrs	6 Feb
	Ex Adm 2.	A tutorial indoor Ex - <u>Adm of an Inf Bde Group</u> , dealing with operations in NW. FRANCE.	Ex	3½ hrs.	8 Feb

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(c)	(d)	(e)	(f)	(g)
Adm Services - Provost, Postal, Salvage, Catering, Education, Welfare	Syn	} 1½ hrs	22 Jan	Issued only
Shipping of Artillery, ammunition	Syn		-	
Adm in V.K.	-	-	-	Issued only
on	-	-	-	Issued only
es	L and DD	1½ hrs	15 Jan	Incl. A.R.G. (Amd 9)
wices	DL and DD	1½ hrs	17 Jan	
A.R.G.	DL and DD	1½ hrs	18 Jan	
	DL and DD	1½ hrs	20 Jan	
Indoor Ex in four parts, dealing with opera- W. FRANCE, :-	Ex	2 hrs.	31 Jan	3/
I - Adm layout of a Div. II - Supplies and replenishment of petrol, ammunition andnance stores, etc.	Ex	} 3½ hrs.	2 Feb	
III - Medical Services, reinforcement, and 'A' Services generally.	Ex		6 Feb	
IV - Adm orders and SD.	Ex	} 2½ hrs	8 Feb	
Indoor Ex - Adm of an Int Bde Group, dealing tions in W. FRANCE.	Ex		8 Feb	
		3½ hrs.		

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ADMINISTRATION (Contd.)	(a)	(b)	(c)	(d)	(e)
		Ex Adm 3	A tutorial indoor Ex - <u>Daily Maintenance</u> , dealing with methods of conducting an Adm conference, and study of Adm machinery of an Inf Div during mobile operations	Ex	4 hrs
A I R		<u>Precis</u>	Precis covering the following will be issued to students for their information:-		
			(a) Role and operational organisation of R.A.F.		
			(b) Domestic organisation and equipment of R.A.F.		
			(c) Army Co-operation, and Tactical Air Force.		
			(d) Tactical Group		
			(e) Recce		
			(f) Air Liaison Officers, and Army Air Staffs		
		<u>Lectures</u>			
		1.	Role and organisation of R.A.F.	L	2 hrs
		2.	R.A.F. in support of military operations	L	2 hrs
		3.	Recce, and Air Liaison Officer	L	1½ hrs
		<u>Demonstrations</u>			
		1.	Communications in Tac Group	Dem	1 hrs
		2.	Air Support	Dem	1 hrs
		3.	Air Recce	Dem	1½ hrs

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(c)	(d)	(e)	(f)	(g)
tutorial indoor Ex - Daily Maintenance, dealing with methods of conducting an Adm conference, and study of Adm machinery of an Inf Div during mobile operations	Ex	4 hrs	12 Feb	
recs covering the following will be issued to students for their information:-				
1) Role and operational organisation of R.A.F. 2) Domestic organisation and equipment of R.A.F. 3) Army Co-operation, and Tactical Air Force. 4) Tactical Group 5) Recce 6) Air Liaison Officers, and Army Air Staffs				
le and organisation of R.A.F.	L	2 hrs	20 Feb	
A.F. in support of military operations	L	2 hrs	21 Feb	
Recce, and Air Liaison Officer	L	1½ hrs	29 Mar	
communications in Tac Group	Don	1 hrs	21 Feb	
Air Support	Don	1 hrs	22 Feb	
Air Recce	Don	1½ hrs	29 Mar	

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(a)	(b)	(c)	(d)	(e)
AIRBORNE FORCES	Prelude and Lecture	Organisation of the Airborne Div	Syn, L, DD	3½ hrs
ARMOUR ED F O R M A T I O N S	<u>Prelude</u>			
	Arm'd 1.	General characteristics and employment of arm'd troops	-	"
	Arm'd 2.	Outline organisation of the Arm'd Div.	Syn	1 hrs
	Arm'd 3.	Organisation of the Arm'd Regt.	Syn	1½ hrs
	Arm'd 4.	Employment " " " "		
	Arm'd 5.	Organisation of the Tank Regt.	Syn	1½ hrs
	Arm'd 6.	Employment " " " "		
	Arm'd 7.	Organisation of the Motor Bn	Syn	1 hrs
	Arm'd 8.	Employment " " " "		
	Arm'd 9.	A.R.C.	-	"
	Arm'd 10.	Organisation and employment of Recce units:- (a) Arm'd Car Regt (b) Arm'd Recce Regt (c) Recce Regt (d) Airborne Arm'd Recce Regt.	-	"
	and 11		Syn	2 hrs

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(c)	(d)	(e)	(f)	(g)
Organisation of the Airborne Div	Syn, L, DE	3½ hrs	14 Feb	
Characteristics and employment of armoured troops	-	-	-	Learned only (with Inf 1)
Organisation of the Armoured Div.	Syn	1 hr	6 Jan	
Organisation of the Armoured Regt.	Syn	1½ hrs	9 Jan	
Organisation of the Tank Regt.	Syn	1½ hrs	10 Jan	
Organisation of the Motor Bn	Syn	1 hr	11 Jan	
Organisation and employment of Recce units:-	-	-	-	See lecture Adm 3
(a) Armoured Car Regt	Syn	2 hrs	22 Jan	
(b) Armoured Recce Regt				
(c) Recce Regt				
(d) Airborne Armoured Recce Regt.				

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ARMoured FORMATIONS

ARTILLERY

(a)	(b)	(c)	(a)	(c)
ARMoured FORMATIONS	Armd 12	Organisation and employment of Flail Regt	Syn	4 hrs
	Armd 13	" " " " CROCODILE Regt.		
	Armd 14	" " " " Armd personnel Carrier Regt.		
	Armd 15	Dummy Tanks		
	<u>Demonstrations</u>			
	1.	Organisation and employment of Armd Regt Groups.	Dem	1 1/2 hrs
	2.	Demonstrations (outdoor) of A.F.V. equipment	Dem	3 1/2 hrs
	3.	Employment of Recce Units	Dem	1 1/2 hrs
	4.	Demonstration (out door) of A.F.Vs and use of ground	Dem	2 hrs
	<u>Lecture</u>	Application of armour to battlefield.	L.	1 hrs
ARTILLERY	<u>Precis</u>			
	Arty 1	Organisation of Artillery units	Syn	2 hrs
	Arty 2	Artillery equipment	Syn	1 hrs
	Arty 3	Command and Control	Syn	1 hrs
	Arty 4	Application of fire	DD	2 hrs
	Arty 5	Deployment	"	"
	Arty 6	Counter-battery and Survey Regt	L	"
	Arty 7	A.Fk.	Syn	1 hrs
	Arty 8	A.A.	Syn	1 hrs

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(c)	(d)	(e)	(f)	(g)
ation and employment of Flail Regt " " " " CROCODILE Regt. " " " " Armal personnel Carrier Regt.	Syn	3 hrs	23 Jan	
ation and employment of Armal Regt Groups.				
ations (outdoor) of A.F.V. equipment				
ent of Recce Units	Dem	1 1/2 hrs	12 Jan	
ation (out door) of A.F.Vs and use of ground	Dem	3 1/2 hrs	17 Jan	
ation of armour to battlefield.	Dem	1 1/2 hrs	22 Jan	
	Dem	2 hrs	31 Jan	
	L	1 hrs	6 Feb	
ation of Artillery units y equipment and Control tion of fire ent Battery and Survey Regt	Syn Syn Syn DD - L Syn Syn	hrs hrs 1 hrs 2 hrs - - 1 hrs 1 hrs	8 Jan 16 Jan 11 Jan 12 & 13 Jan - - 16 Jan 16 Jan	Issued only

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(a)	(b)	(c)	(d)	(e)
ARTILLERY	<u>Lectures</u>			
	1.	Artillery Equipment	L with slides	3 hrs
	2.	Company Battery and Survey Regt.	L	3 hrs
CHEMICAL WARFARE	<u>Procls</u>			
	Ch 1.	War gases, weapons and protection	Syn	1 1/2 hrs
	Ch 2.	Employment of gas		
ENGINEERS	<u>Procls</u>	Introductory Lecture	L	1 hr
	RE 1.	General organization of RE in field army	Syn DD	2 hrs 1 1/2 hrs
	RE 2.	Organization of RE in Corps, Army and Inf Divs.		
	RE 3.	Airfield Construction Groups.	-	-
	RE 4.	Notes on laying mines and booby-traps	-	-
INFANTRY	<u>Procls</u>			
	Inf 1.	Organization of the Inf Div.	Syn	3 hrs
	Inf 2.	Inf Bn - Organization and employment	Syn	2 hrs
	Inf 3.	MG Bn and Independent MG Coy - Organization and employment	(Syn (DD	1 hr 1 hr

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(c)	(d)	(e)	(f)	(g)
by Regiment	L with slides	1 hr	10 Jan	
Battery and Heavy Regt.	L	1 hr	15 Jan	
Weapons and protection of gas	Syn	1 1/2 hrs	26 Jan	
History lecture	L	1 hr	9 Jan	
Organization of HQ in field army	Syn	2 hrs	10 Jan	
tion of HQ in Corps, Army and Inf Divs.	HD	1 1/2 hrs	14 Jan	
Construction Groups.	-	-	-	Issued Only
Laying mines and booby-traps	-	-	-	Issued Only
tion of the Inf Div.	Syn	1 hr	6 Jan	With Armd 2
Organization and employment	Syn	2 hrs	8 Jan	
Independent HQ Coy - Organization and employment	(Syn HD)	1 hr 1 hr	15 Jan 16 Jan	
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(a)	(b)	(c)	(d)	(e)
INTELLIGENCE	<u>Procs</u>			
	Int. 1.	Security	} Sym	1
	Int. 2.	General Intelligence (D)		2 1/2 hrs
	Int. 3.	Operational use of air photographs		1 hrs
	Int. 4.	German tactical methods - Attack	-	-
	Int. 5.	" " " " Defence	-	-
	Int. 6.	Organisation of U.S. Army	-	-
	<u>Lecture</u>			
		Operational use of air photos	-	1 1/2 hrs
	<u>Exercises</u>			
Ex Int 1.	A tutorial lesson: Ex on German attack doctrine (preparatory to Exercises on the Defence)	Ex	3 1/2 hrs	
Air Photo Ex	In exercise in which students are given a number of air photos to study and interpret.	Ex	Students own time	
SIGNALS	<u>Exs</u>			
	Sigs 1.	Signal organisation and equipment	} Sym	1 1/2 hrs
	Sigs 2.	Organisation of Signals units		-
	Sigs 3.	Employment of Signals		1 1/2 hrs
	Sigs 4.	Use of RT	-	-
	Sigs 5.	Signal Security	} Sym	-
	Sigs 6.	Codes		1 1/2 hrs

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(c)	(d)	(e)	(f)	(g)
Intelligence ID	} Syn	2 1/2 hrs	20 Jan	
Use of air photographic	} Syn	1 hr	25 Feb	
and methods - Attack	-	-	-	Issued only
" " Defence	-	-	-	Issued only
of U.S. Army	-	-	-	Issued only
Use of air photos	I	1 1/2 hrs	24 Feb	Outside Lecture
Lecture by on German attack doctrine (preparatory to discussions on the Defence)	Dr	3 1/2 hrs	10 Feb	
In which students are given a number of air photos interpret.	Dr	Students own time		Issued 15 Feb Handed in 26 Feb
Operation and equipment of Signal units	} Syn	1 1/2 hrs	8 Jan	
Signal	-	-	-	Issued only
city	} Syn	1 1/2 hrs	12 Jan	

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(a) 5

.....9/

- 9 -

(a)

(b)

(c)

(d)

5753

(Contd.)

D.

C.

SD. 13	GIG Liaison Regt	-	
SD. 14	Appreciation	Syn	3
SD. 15	Military Writing	-	
SD. 16	Deployment	-	
SD. 17	Organisation and planning of moves	Syn	3
SD. 18	Movement Graphs	Syn	2
SD. 19	Vehicle marking	-	
SD. 20	SD of patrolling	Syn	1
SD. 21	Military correspondence	-	
SD. 22	Office work in the field	-	
<u>Demonstration</u>			
SD. Dem. 1	Demonstration of a Syndicate Discussion	Dem.	
SD. Dem. 2	Organisation of HQ of Inf, Arm, and Tank Bde.	Dem.	1
SD. Dem. 3	" " " " Inf Arm Divs.	Dem.	1
SD. Dem. 4	Div verbal orders procedure	Dem.	1
SD. Dem. 5	Deployment	Dem.	1
SD. Dem. 6	Bde verbal order	Dem.	1

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5752

(a)	(b)	(c)		
SD. (Contd.)	SD. Dec. 7	Office work in Div HQ in mobile operations (Armd Div Setting)	Dec. 1	21
	<u>Lectures</u>			
	1.	Use of the English Language - Part I	L	11
	2.	" " " " " " - Part II	L	11
	3.	Work in Div HQ	L	11
	<u>Exercises</u>			
	Ex SD. 1	<u>Staff Tables</u> Students prepare a Staff Table for an Inf Bde Group It is conference later - see remarks	Ex	Students
	Ex SD. 2	<u>Message - writing</u> A tutorial indoor Ex in which wrongly-written messages are corrected by students	Ex	21
	Ex SD. 3.	<u>Message - writing</u> A tutorial indoor Ex in which students write messages based on a narrative read by instructor (French Map)	Ex	21
	Ex SD. 4.	A Simple tutorial indoor Ex dealing with Appreciations.	Ex	30
	Ex SD. 5.	A Tutorial indoor Ex dealing with appreciations (French Map)	Ex	41
	Ex SD. 6.	An indoor Ex in which students write Inf Bde Operation Order after attending Bde Com's orders as Bde Major (French Map) It is Conferred later	Ex Conference	5 7
	Ex SD. 7.	<u>Evac and Deployment Drill</u> Ex deals with organization for deployment, stages of deployment, means of saving time, responsibilities of Comd and Staff.	Ex	30

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(a)	(b)	(c)	(d)	5751 (e)	
S D (Contd--)	Ex SD 8.	A tutorial indoor Ex dealing with application of graphs to moves (English map)	Ex	2 1/2 hrs	30
	Ex SD 9.	A tutorial indoor Ex dealing with <u>Simple move of an Inf Bde Group</u> (English Map)	Ex	5 1/2 hrs.	1
	Ex SD 10.	An indoor Ex in which students write a <u>Div Operation Order</u> after the instruction has been read out orders for move of the Div. (French Map) Ex is conferenced later.	Ex Conference	1 1/2 hrs. 3 hrs.	3 9
	Ex SD 11.	A tutorial indoor Ex dealing with <u>Simple move of an Inf Div.</u> (English Map)	Ex	4 hrs.	5
	Ex SD 12.	An indoor and out door Ex dealing with <u>move and recon of Div. HQ.</u> and layout in detail of Div HQ.	Ex	1 day	7
	Ex SD 13.	An indoor Ex in which students produce <u>written orders for move of an Inf Div.</u> Ex is conferenced later.	Ex Conference	1 1/2 day 2 hrs.	9 16
	Ex SD 14.	An indoor Ex in which students write an <u>Appreciation</u> as the <u>Comd of an Inf Bde.</u> Problem:- Inf Bde Group to advance and hold a position to prevent enemy obtaining ground recon while Div is occupying a def position. Ex is conferenced later.	Ex Conference	1 1/2 day 1 1/2 hrs	13 20
	Ex SD 15.	An indoor Ex dealing with SD in Bde HQ for quick Bde moves. Ex is conferenced later	Ex Conference	1 day 1 hrs.	16 17

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(c)	(d)	(e)	(f)	(g)
tutorial indoor. Rx dealing with application of graphics to map (English map)	Rx	2 1/2 hrs	30 Jan	
tutorial indoor. Rx dealing with <u>Simple move of an Inf Bde</u> <u>map (English Map)</u>	Rx	3 1/2 hrs.	1 Feb	
indoor Rx in which students write a <u>Div Operation Order</u> for the instruction has been read out orders for move of a Div. (French Map) Rx is conferenced later.	Rx conference	1 1/2 hrs. 1/2 hrs.	3 Feb 9 Feb	
tutorial indoor Rx dealing with <u>Simple move of an Inf Div.</u> (English Map)	Rx	4 hrs.	5 Feb	
indoor and out door Rx dealing with <u>move and losses of Div.</u> and layout in detail of Div HQ.	Rx	1 day	7 Feb	
indoor Rx in which students produce written orders for move of an Inf Div. Rx is conferenced later.	Rx conference	1/2 day 1/2 hrs.	9 Feb 16 Feb	
indoor Rx in which students write an <u>Appreciation</u> as the end of an Inf Bde. Problem:- Inf Bde Group to advance and hold a position to prevent enemy obtaining ground recon while Div is occupying a def position. Rx is conferenced later.	Rx conference	1/2 day 1 1/2 hrs	13 Mar 24 Mar	
indoor Rx dealing with <u>SD in Bde HQ</u> for quick Bde moves. Rx is conferenced later	Rx conference	1 day 1 hrs.	16 Mar 17 Mar	

...12/

(b)

(c)

(d)

(e)

Topics

Tpg 1

Essential of Training

Tpg 2

Organization of Training

Tpg 3

Preparation and conduct of exercise without troops

Tpg 4

Preparation, conduct, and inspiring of Exercise with troops

Exercises

Ex Tpg 1

Preparation and conduct of a Bde TWT (on defense) -- An indoor and outdoor Ex to study the technique and SD of setting a TWT (on the layout of a Bde locality). Students conduct their own recon and produce the Ex. (English map). The written Ex is handed in on 21 May and is later conducted on the ground. SD aspects are conferenced indoors.

Ex

2 1/2 days

 1 day +
1 1/2 hrs

Ex Tpg 2.

Preparation of a Brigade Training Instruction. An indoor Ex in which students produce a Bde Training Instruction based on the minutes of a Div Training Conference. The Ex is completed and handed in by 30 Apr, and is conferenced later.

Ex

1 day +
1 1/2 hrs.

Conference

Ex Tpg 3

Preparation of a HQ (Skelton) Exercise for an Inf Bde Group

An indoor Ex in which students prepare a skeleton Ex on the advance.

Ex is handed in on 10 May, and is conferenced later.

Ex

2 days

Conference

1 1/2 hrs.

 6
1
1
4
2
4

(c)	(d)	(e)	(f)	(g)
Final of Training Location of Training Organization and conduct of exercise without troops Organization, conduct, and inspiring of Exercise with troops	Syn	2 hrs	9 Feb	
Organization and conduct of a Bde TWT (on defense) -- An indoor and outdoor Rr to study the technique and SD of conducting a TWT (on the layout of a Bde locality). Units conduct their own recon and produce the Rr. (Sketch map). The written Rr is handed in on 21 Mar and is later conducted on the ground. SD aspects are referenced indoors.	Rr	2 1/2 days 1 day 3/4 hrs	10, 11, and 15 March	
Organization of a Brigade Training Instruction. An indoor Rr in which students produce a Bde Training Instruction based on minutes of a Div Training Conference. The Rr is completed and handed in by 30 Apr, and is referenced later.	Rr Conference	1 day + 3/4 hrs.	16 Apr 10 May	Plus students' own time.
Organization of a Bde (Skeleton) Exercise for an Inf Bde Group Indoor Rr in which students prepare a skeleton Rr on the map. Rr is handed in on 10 May, and is referenced later.	Rr Conference	2 days 3/4 hrs.	1 and 4 May 21 May	

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(b)

(c)

(d)

(e)

TRAINING (Contd)	Ex Erg 4	<u>Preparation of an Exercise with Troops</u> - An indoor Ex in which students prepare an inter-Bde exercise. Ex is handed in on 15 Jun, and is conferred later.	5743 5743 Conference	
TROPICAL WARFARE	<u>Precis</u>			
	TW. 1.	Japanese organization, equipment, and tactics	DD	1
	TW. 2.	Organization of Light Div and Light Corps	Syn	1
	TW. 3.	Tropical Warfare	DD	2
	<u>Lectures and Demonstrations</u>			
	1.	Characteristics of Far Eastern Theatres.	L	1
	2.	Maintenance of an independent force by air	L	1
	3.	Maintenance of a Div operating in jungle	L	1
	4.	Tropical Warfare	Dem	2
MILITARY WRITING		Students write a Military Paper during the 1st Tutorial Period, a Brief during the 2nd Period, and a 2nd Military Paper during the 3rd and 4th Periods. Students also write a number of military letters.		}
MINORILE VECS		Lectures given by lectures from outside Lectures given by students Periods are allotted for revision and private study.		

- 15 -
(c)(a)
5743

(e)

(f)

(g)

ation of an Exercise with Troops - An indoor Ex in which students
 ve an inter-ide exercise.
 is headed in on 15 Jun, and is conferred later.

Conference

2 days
2 hrs.8 and 12 Jun
22 Jun

ee organisation, equipment, and tactics

ution of Light Div and Light Corps

al Warfare

DD

1 hrs

15 Feb

Gyn

1 1/2 hrs.

20 Feb

DD

2 hrs

23 Jun

characteristics of Far Eastern Theatres.

aintenance of an independent force by air

aintenance of a Div operating in jungle

tropical Warfare

L

1 1/2 hrs.

15 Feb

L

1 1/2 hrs.

22 Jun

L

1 hrs.

23 Jun

Dem

2 hrs.

25 Jun

Students write a Military Paper during the 1st Tutorial Period, a
 2nd during the 2nd Period, and a 2nd Military Paper during the
 3rd and 4th Periods. Students also write a number of military
 letters.

} Students
 own
 time

ectures given by lectures from outside

ectures given by students

periods are allotted for revision and private study.

FE/be



TRG/29/1. 18.

MINISTERO DELLA GUERRA
STATO MAGGIORE REGIO ESERCITO
UFFICIO OPERAZIONI E ADDESTRAMENTO
SEZIONE ADDESTRAMENTO

N° 2873/8/6 di prot. Add. Roma, 12 maggio 1946

OGGETTO: Scuola di guerra.

School of War.

ALLA LAND FORCES SUR COMMISSION - A.C. (MMIA)
(risp. fg. TRG/29/1 del 13 aprile u.s.)

R O M A

Ricevuta di una copia del "Programma
e orario" del 27° corso di S.M." presso la
American Command and general staff school -
Fort Leavenworth - Kansas.

TRG M. M. I. A.
File: TRG/29.
Data: 2/14/52

IL COLONNELLO CAPO UFFICIO a. f. i.
(A. Quercia)

NFO *unw*

N/A
N

TRG
M. M. I. A.

5748

SUBJECT : War School.

LAND FORCES SUB-COM, A.C. (MMIA)

TRG/29/1

18 April 46

TO : Ministry of War.

Ref your 1871/2/6 dated 22 March 46, and further
to this HQ letter TRG/29/1 dated 3 April 46.

1. Enclosed herewith for your information is one copy of the
"Program and Schedule of the 27th General Staff Class", to be held at the
American Command and General Staff School - Fort LEAVENWORTH - USA from
Feb - May 46.

It should be noted that this is a short course of 4 months
duration, as held during the period of the war.

The Syllabus of a full year's course is not yet available.

2. The Syllabus of the British Staff College has been requested
but has not yet been received. It will be forwarded as soon as available.

3. Please acknowledge receipt of the above mentioned document.

EMI/pt.

M. H. I. A.
Major-General
M. H. I. A.

5747

Th 3/29/1

2d Ind.

6

Land Forces Sub Com. AC M.S.I.A. 16 April 1946

TO: Office of the Military and Military Air Attache, Rome.

(Attention Col. Switzer)

1. Syllabus course mentioned in basic communication received this date.
2. Thanks.

JRR

LESTER B. ALBERT

Lt. Col. Inf.

For Major General

M.S.I.A.

Info Only H/A

5746

(5)

SUBJECT : War School

LAND FORCES SUB COM AC (MIA)

TRG/29/1

3 Apr 46

TO : MINISTRY OF WAR

Reference your 1871/S/6 of 22 March 46.

Programmes of British and American Staff Colleges have
been requested and will be forwarded to you on receipt.

WLM/ell

Major-General,
MIA.R/3/4
gmcB

5745

Translation

From M. of W.
To M.M.I.A.

Subject War School

TO SEE	
GSO I	
GSO II (Sch)	
GSO II (Fmn)	<i>ll</i>

Ref. I87I/3/6 (4)

Date 22/3/46.

Reference your letter TRG/29/I dated 9/3/46.

Ex. F. 1-9

In order to study the plan in respect of the re-opening of the War School, it would be very useful to this ministry to see the programs from the "American Command and Staff School" and the "British Staff College".

We ask you to kindly forward copy of said programs to this S.M., as offered in the letter referred to.

DAK

TRG M. M. I. A.	
File :	TRG/29/1
Date :	2/25/3.

G. Liuzzi.

5744
See F. 7 of 1st Top
See F. 5. for copy.

SUBJECT :- Schools Question

LAND FORCES HUB COM, AO (AMIA)

-THG/29/4-

Mar 46

TO : MINISTRY OF WAR

Reference THG/25/4 dated 7 Feb 46.

1. Receipt is acknowledged of your 264/s/6 of 27 Feb 46.

2. If it is your intention to recommence a school of this nature we would be interested to have in due course, your proposals for :-

- (a) Location.
- (b) Duration of Course and Outline of Syllabus.
- (c) Date for reopening.
- (d) Number of Students.
- (e) Method of Selection of Students.

3. This Headquarters will be glad to give you any assistance you may require in formulating your plans and could obtain for your information copies of the syllabi of the American Command and Staff School and of the British Staff College if you should wish to have them.

4. In case it is of interest to you the two major differences between the organisation of the pre-war Italian Staff Course and the British Course are described below.

SCOPE OF THE COURSE

5. Since 1937 the British Staff Course has been divided into two portions separated by a period of several years.

Selected Officers of approximately 30 years of age carry out a Junior Staff Course lasting one year which fits them for the lower grades of staff appointment. At about the age of 33 those officers who have distinguished themselves most, both on the Staff and in Regimental Duty, since undergoing the Junior Staff Course are selected for a Senior Staff and Command Course also lasting a year, which fits them for Senior Staff appointments and for eventual Command of Formations.

In certain cases Officers may be selected for the Senior Course who have never attended the Junior Course.

5743

1. Receipt is acknowledged of your 564/S/6 of 27 Feb 44.
2. If it is your intention to recommence a school of this nature we would be interested to have in due course, your proposals for :-

- (a) Location.
- (b) Duration of course and Outline of Syllabus.
- (c) Date for resumption.
- (d) Number of students.
- (e) Method of selection of students.

3. This Headquarters will be glad to give you any assistance you may require in formulating your plans and could obtain for your information copies of the Syllabi of the American Command and Staff School and of the British Staff College if you should wish to have them.

4. In case it is of interest to you the two major differences between the organization of the pre-war Italian Staff Course and the British Course are described below.

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In certain cases officers may be selected for the Senior Course who have never attended the Junior Course.

6. The advantages which are claimed for this system are :-

- (a) A larger proportion of the officers in the Army can attend a one year Junior Course than would be possible in the case of a Course lasting 2 or 3 years.

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5743

- 2 -

6. (Continued)

- (b) Only such Officers as have proved their capacity in the lower grade staff appointments and for whom vacancies will exist in the higher ranks of the Army are selected for the Senior Course. Time is not, therefore wasted in instructing Officers in command and higher grade staff work who will, in fact never be required to undertake these duties.
- (c) By providing a time interval between the two courses Officers receive instruction in the duties that they will be required to carry out in the years immediately following the completion of their course. In the case of a single course many years will have elapsed after leaving the Staff College before an Officer has an opportunity to practice the duties of Command and Higher Grade Staff work which he was taught during his course.
- (d) 3 years is considered too long a continuous period to keep an officer away from Regimental or Staff employment and engaged on purely academic study. By splitting the course into two halves this drawback is avoided.

METHOD OF SELECTION OF STUDENTS

7. As in the case of the Italian Staff College students are selected as a result of a competitive examination. About 60 per cent of the vacancies at the College are filled from those gaining the highest marks in the examination but subject to a fixed quota of vacancies being allotted to the various Arms. The remaining 40 per cent of vacancies are allotted by nomination again with a fixed quota of vacancies being allotted to the various Arms. To secure a vacancy by nomination it is necessary for the candidate to have gained a certain minimum number of marks in each part of the examination. All Candidates who obtain this qualifying minimum of marks but who have failed to secure one of the competitive vacancies become eligible for a vacancy by nomination. The selection is made by a Special Board who study the records of all the Officers in question and select those who they consider to have the best record.

The reason for this dual method of selection is because it is felt that skill in passing examinations is not always the best test as to the real abilities of the Officer and that there are certain Officers of very real merit who would never obtain a vacancy under a purely competitive system. In practice it has been found that, of the Staff Officers with successful military careers, a rather higher proportion come from the Officers who were nominated to the Staff College and a lower proportion come from those who secured competitive vacancies.

5742

following the completion of their course.

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MMH/ell

Major-General,
MIA.

5742

SUBJECT :- Scuola Guerra/Staff College

Land Forces Sub Comm A.C.
(M.M.I.A.)

ROME
TRG/29/4

7 Feb 46

Ministry of War

1. This HQ is now studying the problem of the re-establishment of the Scuola Guerra.

2. In order to do this the following information is required regarding the pre Armistice School :-

- (a) Scope of Study at the School - detail of subjects studied,
- (b) Length of courses, strength of courses, System of entry and method of selection of Students,
- (c) Method of posting ex Students to Units or Hqs,
- (d) Any further interesting or relevant matter.

4. If printed matter on this subject exists it would be of immense aid to us in our study.

WIA/c11

Major-General.
M. M. I. A.

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