1956

Declassified E.O. 12356 Section 3.3/NND No. 785016

10000/143/835

OUTLINE
DEC. 1944

ACC

Declassified E.O. 12356 Section 3.3/NND No. 785016

000/143/835 OUTLINE PLAN OF ECONOMIC OPERATION IN NW ITALY
DEC. 1944

TOP SECRET

HEADQUARTERS ALLIED COMMISSION
APO 394
ECONOMIC SECTION

21 December 1944

1.00/ES

SUBJECT: Reclassification - "Outline Plan of Economic Operations in Northwestern Italy."

TO : Distribution list below

1. The document issued by the Economic Section, HQ Allied Commission, under date 30 Nov 44, "Outline Plan of Economic Operations in Northwestern Italy", with transmittal letter, subject as above, dated 7 Dec 44, should be immediately classified, TOP SECRET, by authority G-5, AFHQ (Ref. G-5 014.14-10 of 12 Dec 44).

2. You will immediately:

a. Number each copy forwarded to you, with the number indicated as assigned to you on the distribution list below.

b. Fill out and forward to this Headquarters the attached acknowledgment form.

L. W. DENSMORE
Colonel, FA
Acting Deputy Chief of Staff
Economic Section

Attachment

1 - Acknowledgment form

ASSIGNED NUMBERS

Declassified E.O. 12356 Section 3.3/NND No. 785016

2. You will immediately:

a. Number each copy forwarded to you, with the number indicated as assigned to you on the distribution list below.

b. Fill out and forward to this Headquarters the attached acknowledgment form.

L. W. DERMORE
Colonel, FA
Acting Deputy Chief of Staff
Economic Section

Attachment

1 - Acknowledgment form

DISTRIBUTION	COPIES	ASSIGNED NUMBERS
AFHQ G-5	(40)	1-40
MTOUSA	(2)	41-42
PBS	(2)	43-44
AMG Fifth Army	(5)	45-49
AMG Eighth Army	(5)	50-54
Regional Commissioner:		
Piemonte Region	(5)	55-59
Lombardia Region	(5)	60-64
Liguria Region	(5)	65-69
Emilia Region	(5)	70-74
Information Division	(3)	75-77
Chief Commissioner	(1)	78
Chief of Staff	(4)	79-82

5761

Declassified E.O. 12356 Section 3.3/NND No. 785016

Liaison Division	(3)	83-85
Message Centre	(3)	86-88
Political Section	(2)	89-90
DC of S Civil Affairs Sec	(2)	91-92
Disp Pers & Rep S/C	(3)	93-95
Local Gvt S/C	(2)	96-97
Patriots Branch	(1)	98
Pub Safety S/C	(2)	99-100
Security Division	(2)	101-102
Pub Health S/C	(4)	103-106
Legal S/C	(2)	107-108
Education S/B	(2)	109-110
Monuments, Fine Arts & Arch S/C	(2)	111-112
DC of S Economic Section	(5)	113-117
Requisition Division	(1)	118
Agriculture S/C	(3)	119-121
Industry S/C	(6)	122-127
Mining Division	(1)	128
Commerce S/C	(5)	129-133
Finance S/C	(10)	134-143
Prop Control Division	(2)	144-145
Labor S/C	(2)	146-147
Food S/C	(6)	148-153
Pub Wks & Util S/C	(3)	154-156
Transportation S/C	(7)	157-163
Shipping S/C	(2)	164-165
Navy S/C	(2)	166-167
Land Forces S/C AC (AMLA)	(1)	168
Air Forces S/C (Bari)	(1)	169
Air Forces S/C (Rome)	(1)	170
Communication S/C	(2)	171-172
HQ Communications Officer	(1)	173
Signal Message Center	(1)	174
Civil Censorship Group	(7)	175-181
War Pat Disp & Ital POW S/C	(1)	182
Public Relations Branch	(1)	183
Information Division	(1)	184
Archives	(1)	185
Civil Affairs Sec HQ. A.A.I.	(4)	186-189
I.C.G.R.	(1)	190
U.N.R.R.A.	(1)	191

Declassified E.O. 12356 Section 3.3/NND No. 785016

1961

Declassified E.O. 12356 Section 3.3/NND No. 785016

Public Safety S/C

Topsec

1409/14

	INIT	DATE
COL. CHAPMAN		
COL. YOUNG		
LT. COL. WILCOX		
MAJ [illegible]		
MAJ [illegible]		
MAJ [illegible]		
MAJ [illegible]		
CAPT [illegible]		
CHIEF CLERK		

No 99

HEADQUARTERS ALLIED COMMISSION
APO 394
ECONOMIC SECTION

7 December 1944

SUBJECT: Outline Plan of Economic Operations in Northwestern Italy

TO: Distribution List below

Attached is a brief outline of our present plans for economic activities of AC/A&G in Northwestern Italy when it has been freed from enemy occupation.

A.G. MUSOLINO
Acting Deputy Chief of Staff
Economic Section

Distribution List:

	copies
Distribution List "B", Group I, less Establishment Section	114
A'HQ, G-5 Section	40
MTOUSA	2
ASS	2
ANZ Fifth Army	5
ANZ Eighth Army	5
Regional Commissioners:	
Piemonte Region	5
Lombardia Region	5
Liguria Region	5
Emilia Region	5

5700

No 99

1 B

TOPSEC

HEADQUARTERS ALLIED COMMISSION

ECONOMIC SECTION

OUTLINE PLAN OF ECONOMIC OPERATIONS

IN

NORTHEAST IRAN

1962

Declassified E.O. 12356 Section 3.3/NND No. 785016

5755

30 November 1944

TOPSEC

Declassified E.O. 12356 Section 3.3/NND No. 785016

1693

TOPSEC

TABLE OF CONTENTS

OUTLINE PLAN OF ECONOMIC OPERATIONS IN NORTHWEST ITALY

	Page
General	1
Part I - Operation Plan	1
Part II - Sub-Commission Plans	
Food	2
Agriculture	4
Commerce	6
Industry	7
Labor	8
Transportation	9
Public Works and Utilities	10
Finance	11
List of Controlled and Restricted Material	12

Declassified E.O. 12356 Section 3.3/NND No. 785016

1694

1965

Declassified E.O. 12356 Section 3.3/NND No. 785016

Tabs 8
Chronology 9
Principal Treaties and Trade Agreements 10
Statistics 11
List of Concessions and Reservations Received 12

5713

page 2

TOBEC

OUTLINE PLAN OF ECONOMIC OPERATIONS IN NORTHWEST ITALY

GENERAL

1. Definition of Area Covered.

For the purposes of this plan Northwest Italy is defined as the four regions of Liguria, Piemonte, Lombardia, [illegible] Emilia. This area has a total population of roughly 11,72[illegible]. The heart of the area are three of the largest cities in Italy: Genova, a seaport with a population of almost a million; Torino, where 95% of the pre-war Italian automobiles were manufactured, with a population of a million and a quarter; and Milano, largest city and industrial center of Italy, whose population exceeds two and a quarter million.

2. Plan of Outline.

This outline is divided into two principal parts. The first part deals with general matters of organization and function; the second part summarizes the plans of the several Sub-Commissions in the Economic Section with respect to Northwest Italy. It is impossible for the plans of certain Sub-Commissions to be detailed and exact. For example, [illegible] depending on the population to be detailed and exact. For example, [illegible] depending on the population to be detailed and exact. For example, [illegible] depending on the population

to be w.nst Italy. It is impossible for the Allies to certain Sub-Commissions to be detailed and exact. For example, [illegible] feature of the population in claimed by the Peace Sub-Commission in considerable detail, while it is difficult for the Public Works Sub-Commission to state even a priority of operations with preliminary surveys are to make of the state of public utilities in the area.

Sub I - Organization

3. Experienced teams of officers have been or will soon be assigned by each Sub-Commission to provide operations in Northern Italy upon the liberation of part or all of this area. These officers, who will be working in forward areas, will be alerted to move on twenty-four hours' notice into the liberated areas. They will eventually set up one or more directorates of the various economic offices in regional and provincial headquarters. Each officer will handle principally matters pertaining to his sector assignment, but will, of course, work in cooperation with officers of other Sub-Commissions whose work is closely related.

4. In general, these officers will have the following duties in their respective fields:

a) Advise Regional and Provincial Commissioners, and aid them in clarifying and implementing AC policy.

b) Aid in the organization and revitalization of Italian Government agencies at all levels; aid in achieving maximum coordination among the and between Italian agencies and the Allied Armed Forces.

c) Determine or aid in determining supply requirements and other economic needs and facilitate distribution of available supplies.

d) Work with the Security Force in regard to the political fitness of Italian officials for positions having to do with economic [illegible]

e) Assist in determining needs and surpluses of requisitioned materials, and circulate news for controlled materials. (This information is forwarded to the AC headquarters for action through the Local Resources Board machinery.)

5757.

TOBEC

Declassified E.O. 12356 Section 3.3/NND No. 785016

1967

f) Establish and maintain police ceilings.

g) Make periodic reports, collect pertinent statistical data, inventories, etc., for the use of Headquarters AC.

h) In general, to carry out the two major military missions of the Economic Section in forward areas, AC, which are: (i) to save shipping and internal transportation by maximizing the contribution from local resources to the Allied armies; (ii) to maintain a tranquil rear for the fighting forces by providing for the indispensable needs of the civilian population.

PART II - SUB-COMMISSION PLANS

FOOD

5. Emergency food rations have been planned as follows:

a) Flour. Initial needs for flour will depend on available stocks, milling conditions, transport, etc. The minimum ration (on which the table of requirements in paragraph 6 is based), provides for 140 grams of flour per person per day. This ration will provide 200 grams of bread per person per day. It is noted that rice and rice may be found to furnish a contribution to add to this basic flour ration, in which case a total cereal ration of 500 grams per day may be possible.

Plans call for:

(i) Fifty days flour ration to every ration card holder.

(ii) Thirty days flour ration for persons in cities over 50,000 population.

(iii) One-half of a month's flour supply to be held in reserve in case damage sustained by mills is extensive.

b) Miscellaneous cereals (rice, rye, oats and barley) to persons in cities over 50,000 for the first two months.

c) Miscellaneous cereals (rice, rye, oats and barley) to distressed areas, hospitals and other special cases, to be distributed at

Declassified E.O. 12356 Section 3.3/NND No. 785016

[illegible], [illegible], etc. The ultimate ration (on which the table of requirements in paragraph 9 is based), provides for 150 grams of flour [illegible] per day. This ration will provide 200 grams of bread per person per day. It is hoped that corn and rice may be found in sufficient quantities to add to this basic flour ration, in which case a total cereal ration of 300 grams per day are to possible.

Plans call for:

(i) Wave daily flour ration to every ration card holder.

(ii) Obtain less flour ration for persons in cities over 50,000 population.

(iii) One-half of a month's flour supply to be held in reserve in case damage contained by mills is extensive.

b) Miscellaneous supplies (soap, oil, and soap) to persons in cities over 50,000 for the first two months.

c) Miscellaneous supplies (soap, oil and soap) to distressed areas, hospitals, and other selected special classes estimated at one-eighth of the remaining population.

d) Salt for the total population.

e) Soap for hospitals, refugees, and other selected special classes, as required by [illegible] Sub-Committee.

f) Milk and olive oil or fats for children and sick, estimated at [illegible] of the total population.

g) Rations for special classes will be the same as ration scales in neighbouring occupied territory. For example, heavy workers, under the proposed rations, would be entitled to 100 % more than the basic flour ration.

Declassified E.O. 12356 Section 3.3/NND No. 785016

TOBEC

6. Table of food requirements for the first and second months. This shows a revised requirement of 21,789.0 to 25,37[illegible],000 in civilians over 30,000; balance of 10,825,000.

Food	Grams/head/day	Grams/ton/mo.	Total 1st 30 da. in tons	Total 1st and 30 da. in tons
Cheese	100	4500	20,595	35,300
Dried Vegetables	12	400	2,032	2,032
Meat & Vegetables	12	400	2,032	2,032
Salt	10	300	1,522	1,522
Sugar	0.3	250	1,224	1,224
Powdered milk	20 } 3% of	--	102	102
Olive oil or fats	10 } 20%	--	153	153

7. To meet above requirements, the following arrangements have been made:

a) All foods required for the first 30 days were scheduled to be in AC forward warehouses by 30 November 1944.

b) The second month's supply of dried vegetables, meat and vegetables, milk and soap was scheduled to be in forward warehouses by 30 November 1944. The second month's supply of cheese is to be in forward warehouses by 15 December 1944.

c) It is presumed that planned shipments of milk, sugar, fats, soap and cheese will have arrived to take care of further needs.

8. The following programme has been adopted to reduce to a minimum the necessary demands on import shipping:

a) These items will be stocked: sugar, wheat, rice, corn, olive oil, and certain milk products (those which can be kept for a period of time, such as Parmesan cheese).

b) All supplies on forward depots are to be stocked immediately for further allocation and distribution.

c) Local purchase is to be applied at the first opportunity.

d) Stockpiling will be sent from zone to zone as available in Greece.

Adequate funds will be [illegible]

Declassified E.O. 12356 Section 3.3/NND No. 785016

a) All foods required for the first 30 days were scheduled to be in AC forward warehouses by 30 November 1944.

b) The second month's supply of fresh vegetables, meat and vegetables, with and soup mix, scheduled to be in forward warehouses by 30 November 1944. The second month's supply of flour is to be in forward warehouses by 15 December 1944.

c) It is presumed that planned shipments of milk, sugar, fats, soap and grain will have arrived to take care of further needs.

C. The following programs have been adopted to reduce to a minimum the necessary demands on import shipping:

a) Bulk items will be directed: sugar, wheat, rice, corn, olive oil, and certain milk products (those which can be kept for a period of time, such as Parmesan cheese).

b) All supplies of rationed foodstuffs are to be blocked immediately for further allocation and distribution.

c) Local grain is to be sold at the first opportunity.

d) Stockpiles will be acted as soon as possible in Genova.

AC quota users will be set up in the provincial capitals.

D. Other planned arrangements:

a) The subsistence meal which is paid by Army to civilian laborers working for the Allies will be produced from AC stocks only on the authority of the Food Sub-Commission and at the consumption rate of one meal per day as established in AFHQ Adv Adm Zone letter 4/1/G of 8 February 1945.

b) The reporting program will be that agreed upon in recently-[illegible] 5760 territory by AC Headquarters and the Federazione dei Consorzi Agrari; that is, (a) 10 day warehouse stock report on all supplies, (b) monthly reports on surpluses and deficiencies.

TOSEC

Declassified E.O. 12356 Section 3.3/NND No. 785016

AGRICULTURE

1b. General.

The duty of agricultural officers is that of recognizing and supporting the Italian agricultural administration, and not one of "direct aid." Their duty is not to supplant the functions of Italian agricultural agencies or to carry on actual agricultural operations.

1a. Each Regional Agricultural Officer will provide each Provincial Commissioner with the following agricultural information for the use of the Provincial AG staff. Most of these materials have already been prepared and made available to Regional Agricultural officers. Where the information is dependent on surveys to be made within the area, the surveys will be made under the direction of Regional Agricultural officers.

Unit 1 Italian personnel (i.e. Key officials in Provincial offices.

Unit 2 Information concerning Italian Agricultural Agency organization and functions.

Unit 3 "Reactivating of Italian Agricultural Area", a green booklet with distribution 1944.

Unit 4 General Order 26, covering the marketing of wheat and barley, which the Deck (AG) will be issued in forward areas.

Unit 5 Boundaries data, including area maps, data on dumps, power and fuel resources etc.

Unit 6 General crop and livestock data.

Unit 7. Farm machinery numbers and estimate of 1945 fuel requirements.

Unit 8. Estimate of required farmers agricultural supplies (other than feed) for 1945.

Unit 9 Olive oil decree and other decrees applicable to the area.

Unit 10 List of crops to be avoided and crops at which to be encouraged.

Unit 11 Provide information on questionnaire in Appendix B, p. 17, in "Reactivation of Italian Agriculture."

Unit 12 Industry Production Program, with recommended lines of potential

Declassified E.O. 12356 Section 3.3/NND No. 785016

Unit 4. General order 24, covering the crushing of wheat and barley, which has been and will be in force in forward areas.

Unit 5. Food and fuel, including area maps, data on maps, order and field requirements.

Unit 6. General crop and livestock data.

Unit 7. Farm machinery, tractors and implements 1945 fuel requirements.

Unit 8. Estimate of required general agricultural supplies (other than fuel) for 1945.

Unit 9. Give all decrees and other documents applicable to the area.

Unit 10. List of areas to be evacuated and prices at which to be secured.

Unit 11. Provide information on questionnaire in Appendix B, p. 47, "Japanese Aviation of Italian Agriculture."

Unit 12. 1944-45 Production Program, with recommended lines of action to Allied Commission.

12. The following specific duties connected with agriculture will be performed by agricultural officers:

a) Blocking of warehouses for storing and for agricultural supplies.

b) Blocking of trucks and transportation equipment for important agricultural agencies and groups.

c) Blocking of all fertilizer and machinery stocks for re-allocation by Headquarters, AC.

Declassified E.O. 12356 Section 3.3/NND No. 785016

Declassified E.O. 12356 Section 3.3/NND No. 785016

d) In conjunction with officers of Industry Sub-Commission, seeing to the blocking of factories which produce machinery and critical agricultural supplies.

e) Assisting in determinations as to movement of agricultural supplies.

f) In conjunction with Public Works and Utilities officers, determining bonifiche and irrigation projects to be repaired immediately.

g) Aiding in completing the amassing of commodities.

h) In conjunction with the Prefects and Ispettori Agrari, organizing Provincial and communal agricultural committees as soon as possible.

13. Fisheries. Agricultural officers will:

a) Put the Carabinieri of the Ports in touch with the Provincial Commissioner. (The port carabinieri, who have always had jurisdiction over fishing, know the operators and their equipment. There is a Carabinieri of the Ports or a Delegazione di Spiaggia at every fishing village.)

b) Apply the procedure on Fisheries outlined on pages 20 to 30 in "Mobilization of Italian Agricultural Aid."

c) Get answers, through the Provincial Commissioners to the questions on the following forms:

(i) Questionario per a Pescatori (Form A) AGR/511.

(ii) Questionario per gli Stabilimenti Conservieri (Form B) AGR/504.

(iii) Questionario per a Cantieri e per le Ditte Costruttrici di Attrezzi per la Pesca (Form C) AGR/512.

d) Make recommendations for needs based on answers to these questionnaires.

14. Forestry. Agricultural officers will:

a) Obtain a list of all members of Royal Forest Corps on duty and submit it to AC Headquarters with recommendations for any changes.

b) Appoint acting head for Royal Forest Corps Group Commands (Provincial) and Legion Commands.

form of a Delegazione di Spiaggia at every fishing village.)

b) Apply the procedure of Fisheries outlined on pages 20 to 30 in "Denazification of Italian Agricultural."

c) Get answers through the Provincial Commissioners to the questions on the following forms:

(i) Questionario per a Pescatori (Form A) ACB/511.

(ii) Questionario per Gli Stabilimenti Conservieri (Form B) ACB/510.

(iii) Questionario per A Cantieri e per le Ditte Costruttrici di Attrezzi per la Pesca (Form C) ACB/512.

d) Make recommendations for needs based on answers to these questionnaires.

14. Forestry. Agricultural officers will:

a) Obtain a list of all members of Royal Forest Corps on duty and submit it to AC Headquarters with recommendations for any changes.

b) Appoint acting head for Royal Forest Corps Group Commands (Provincial) and Legion Commands.

c) Instruct Provincial (Group) Commands of Royal Forest Corps to:

(i) Obtain statistics on amounts of charcoal and fuelwood on hand.

(ii) Prepare a six-month "Production and Distribution Plan for Fuelwood and Charcoal."

d) Obtain from Army Wood Procurement Officer monthly requirements for fuelwood and charcoal and submit figures to Provincial Royal Forest Corps for inclusion in six months "Plan for Production."

e) Instruct Provincial Royal Forest Corps to:

(i) Obtain information requested in Sawmill Questionnaire mentioned in this Ex.

5750

10 Ital

Declassified E.O. 12356 Section 3.3/NND No. 785016

(ii) Take steps necessary to insure immediate production of fuelwood and charcoal.

(iii) Submit to Provincial Agricultural Officer their recommendations for proper functioning of the Corps and for increasing production of fuelwood and charcoal.

f) Call a Regional meeting of Prefects, members of Royal Forest Corps, representatives of Sezioni and Consorzi Agrari for the purpose of adopting a uniform price policy and removing obstacles placed by communes, private owners, etc., against timber cutting for fuel.

COMMERCE

15. No specialist staffs from AC headquarters are contemplated. Civilian specialists will be employed.

16. Commerce officers will:

a) Receive and distribute among the Provinces consumers goods, such as textiles, clothing, shoes, etc., including goods produced locally.

b) Assist Provincial Supply Officers in the making of inventories and in blocking of non-food materials which are controlled by the Allied Force Local Resources Board or by the Italian Government.

c) Keep essential goods and materials in short supply under supervision by inventories, freezing or blocking, and release, thereby preventing hoarding, speculation and clandestine sales, and insuring equitable distribution, especially in the needy. A list is attached showing the commodities on (i) the existing controlled list, (ii) the restriction list, and (iii) the list of materials under the control of the Italian Government only.

d) Receive demands for controlled materials from Provincial Supply Officers. Collate and screen them as to specifications, quantities, and urgency. Transmit them to the Sub-Commission for presentation to appropriate committees of the Allied Force Local Resource Board.

e) Develop consumer or sales outlets for goods that may get into black market operations.

Declassified E.O. 12356 Section 3.3/NND No. 785016

16. Commerce [illegible]

a) Receive and distribute among the provinces consumers goods, such as textiles, clothing, shoes, etc., including goods produced locally.

b) Assist Provincial Supply Officers in the making of inventories and in blocking of non-food materials which are controlled by the Allied Force Local Resources Board or by the Italian Government.

c) Keep essential goods and materials in short supply under supervision by inventories, freezing or blocking, and release, thereby preventing hoarding, speculation and clandestine sales, and insuring equitable distribution, especially to the needy. A list is attached showing the commodities on (i) the existing controlled list, (ii) the restricted list, and (iii) the list of materials under the control of the Italian Government only.

d) Receive demands for commodities materials from Provincial Supply Officers. Collate and screen them as to specifications, quantities, and urgency. Transmit them to the Sub-Commission for presentation to appropriate committees of the Allied Force Local Resources Board.

e) Devise consumer or sales outlets for goods that may get into black market operations.

f) Assist state monopoly distribution of matches, tobacco, etc., in their operations.

g) Allocate raw materials and restrict production of non-essential goods within the limits of power, fuel, etc.

h) Facilitate procurement, movement, and handling of goods for export, as directed by Foreign Trade Section, Commerce Sub-Commission.

17. Commerce Officers will as soon as possible work out a Planning Program for their Region or area, along the following lines:

a) Confer with Provincial officers, Uffici provinciale del Commercio ed Industria and the Camera del Commercio, Industria, ed Agricoltura, to determine needs, resources, and means of distribution of materials.

b) Determine net requirements of consumers goods, non-subsistence materials, to supply minimum essential needs.

Declassified E.O. 12356 Section 3.3/NND No. 785016

Declassified E.O. 12356 Section 3.3/NND No. 785016

1978

TOBCC

c) Determine local availability in terms of stocks, production, current and projected for six months.

d) Determine minimum import requirements from other parts of Italy and from abroad.

INDUSTRY

18. Emergency.

a) The emergency phase of the industrial program is dictated by the immediate civil needs for food, clothing and shelter. The following industries are of first priority:

- Food processing
- Textile industry
- Building materials (brick, timber, asbestos, tiles, glass, cement, etc.)

With the exception of brick and cement, the fuel and power requirements of these industries are relatively small, and they have the advantage of fairly high labor requirements.

b) Power production in Northwest Italy is 90% hydroelectric. Many industries will be heavily dependent on the resumption of power production. It will be essential to plan for the reactivation of plants which can furnish materials necessary to aid the Public Works and Utilities officers in their task of repairing the damage wrought by German demolitions.

c) The steel industries are of first importance to transportation, repair work and construction and are therefore of high priority, but are dependent on power and import coal. Consequently, their reactivation must be slow. A policy has been established to foster the production of spare parts and assemblies necessary for repair to existing machinery and transport, rather than the manufacture of complete new units.

19. An Industrial Coordination Committee has been set up under the AMLGB, primarily to control the utilization of industrial plants in the North of Italy. Its formation is calculated to achieve a more orderly allocation of factories, their output and the materials they require. The procedure for industrial coordi-

Food or consumer
Textile industry
Building materials (brick, timber, asbestos, tiles, glass, cement, etc.)

With the exception of brick and cement, the fuel and power requirements of these industries are relatively small, and they have the advantage of fairly high labor requirements.

b) Power production in Northwest Italy is 90% hydroelectric. Many industries will be heavily dependent on the resumption of power production. It will be essential to plan for the reactivation of plants which are running materials necessary to aid the Public Works and Utilities officers in their task of repairing the damage wrought by German demolitions.

c) The steel industries are of first importance to transportation, repair work and construction and are therefore of high priority, but are dependent on power and import coal. Consequently, their reactivation must be slow. A policy has been established to foster the production of spare parts and assembly necessary for repair to existing machinery and transport, rather than the manufacture of complete new units.

19. An Industrial Coordination Committee has been set up under the AFLRB, primarily to control the utilization of industrial plants in the North of Italy. Its function is calculated to achieve a more orderly allocation of factories, their output and the materials they require. The procedure for industrial coordination in forward areas will be distributed as soon as it has been adopted by the Committee.

LABOR

20. Labor officers will take over existing civilian labor employment offices and establish new ones as required to supply labor for:

a) The Armed Forces

b) Local clean-up work

c) Private industry

5784

TOP SECRET

Declassified E.O. 12356 Section 3.3/NND No. 785016

1679

1980

Declassified E.O. 12356 Section 3.3/NND No. 785016

21. Regional and Provincial Labor offices will be established and arrangements made for appointment of civilian directors. The function of these offices will be to adjust wages, arbitrate disputes over wages and working conditions, maintain periodic inspection of working conditions in plants, set up (or serve as) employment offices, collect statistics on cost of living, etc.

22. Labor Officers will:

a) Coordinate work of and employment officers whether originally established under the Italian Government (National Committee of Liberation), U. S. Army Units, or British Army Units, including the Deputy Assistant Director of Labor, Civil Labor Offices.

b) Publish General Order No. 28 -Labor Relations--together with pertinent rules and regulations. A list of rules and regulations covering General Order No. 28 has been prepared for circulation.

c) Establish current Armed Force rates for civil employees of the Allied Forces, as promulgated by AFHQ.

d) Publish all appropriate wage increase orders.

(1) Public wages (state and para-statal employees) are to be governed by current wage increase orders.

(2) Private industrial wages are to be governed by collective contract or by any current wage increase order agreed upon with the Italian Government.

TRANSPORTATION

23. Railways.

a) Three AC officers are still assigned to the regions of Piemonte, Liguria, and Lombardia. [illegible] will be delegated to supervise the Italian State Railway Divisions of Milano, Genova, and Torino, together with the Private Railway Compartiments. Until the situation is thoroughly clarified, the group will work, as a team, under the command of [illegible] Rome stationed at Milan. It is contemplated that the [illegible] will be concerned primarily with inventories of stocks, surveys of rail tracks that are [illegible]

(i) Public wages (state and para-state employees) are to be governed by current wage increase orders.

(ii) Private industrial wages are to be governed by collective contract or by any current wage increase order agreed upon with the Italian Government.

TRANSPORTATION

25. Railways.

a) Three AC officers are to be assigned to the regions of Piemonte, Liguria, and Lombardia. One group will be delegated to supervise the Italian State Railway Divisions of Milano, Genova, and Torino, together with the Private Railway Compartimenti. Until the situation is thoroughly clarified, one group will work, as a team, under the command of the Railway Section stationed at Milan. It is contemplated that initial duties will be concerned primarily with inventories of stocks, surveys of rail tracks that are open or in need of immediate repair, and all the movements effected as rapidly as possible, based upon the nearest open port and the demands from supply officers. Rail officers may have to reorganize the whole Italian Railway Division and bring engineers, etc., from the South to operate it.

b) It is expected that railroad movements will be interrupted for a considerable period following German withdrawal from Northwest Italy. Demolitions are expected to be exceedingly heavy and the number of railway breaks will at least be doubled, compared to the present situation as reported by Italian sources.

c) Although Rome lines which run west coast areas in the Bologna direction, there are only two railway routes directly from Southern Italy to the Northwest corner, via Genova by the coastal route, and across from the Eastern seaboard via Bologna. On both of these lines, one track has been removed by the Germans and the other track is likely to be seriously damaged, if not removed. For this reason, it is impossible to say where the railheads will be. It is even

Declassified E.O. 12356 Section 3.3/NND No. 785016

Declassified E.O. 12356 Section 3.3/NND No. 785016

1982

probable that the railway cannot be used at all for a considerable period. AC has no personnel for undertaking railway repairs or reconstruction. In this regard, it will be necessary to rely entirely--at least in the initial stages--upon the Military Railway Services.

24. Ports.

It is contemplated that the only port which could be used will be Genova. The operation of the port by AC will depend upon the extent to which use and control may be relinquished by the military and in any case, it is possible that a month may be required to clear the port of Genova after the German withdrawal. It is probable that La Spezia will not be capable of utilization, as it is adapted for use as a naval base.

25. Road Transport.

Requisition was submitted to AFHQ 14 Nov. '44 for 2,565 trucks (2½ ton and 5 ton) for use this winter to carry food and supplies from Livorno into Northwest Italy. If the area is not liberated until spring, the number of trucks required will be increased to 5,785. A complete justification with all available statistics and estimates was presented in the requisition. With regard to Northwest Italy, the following are the quantities of food imports per month, broken down by destination:

Piemonte	10,265.2 tons
Liguria	5,907.8 "
Lombardia	19,275.4 "
Northwest Total	35,248.4 tons

25. Civilian Road Transport.

All Regional Commissioners and Regional Transport Officers have been furnished with a directive, showing how to organize civilian road transport in any town. This transport is organized under the ENAC plan, which has been thoroughly explained to Regional Transport Officers. The Ente Nazionale Autotrasporti di Cose is a part of the Ministry of Communications and organizes on a national basis the civilian road transport and agencies established by the AC/AMG. It is now estimated that 1200 civilian trucks will be necessary to carry food and supplies within the liberated Northwest in addition to the vehicles above mentioned as requisitioned. Regional Transport Officers have also been provided with the locations of Fiat and Lancia Depots, works and agents, as well as Inspectors in each province.

Statistics are defined as follows. For Northwest Italy, the following are the quantities of food imports per month, broken down by destination:

Piemonte	10,265.2 tons
Liguria	5,207.8 "
Lombardia	18,073.1 "
Northwest Total	36,246.1 tons

26. Civilian Road Transport.

All Regional Commissioners and Regional Transport Officers have been furnished with a directive, showing how to organize civilian road transport in any zone. This transport is organized under the AMGOT Plan, which has been adequately explained to Regional Transport Officers. The Ente Nazionale Autotrasporti di Cose is a part of the Ministry of Communications and organizes on a national basis the civilian road transport and agencies established by the AC/AMG. It is now estimated that 1200 civilian trucks will be necessary to carry food and supplies within the liberated Northwest in addition to the vehicles above mentioned as requisitioned. Regional Transport Officers have also been provided with the locations of Fiat and Lancia Depots, works and agents, as well as inspectors in each Province.

PUBLIC WORKS AND UTILITIES

27. Teams of specialists, engineering officers, have been assigned to work in the Northwest area when it is liberated. These men are qualified to handle operations dealing with waterworks, damaged highways and bridges, public utilities and electrical generation and distribution. These officers are at present in close contact with Engineering units of the 5th and 8th Armies and are thus aware of conditions and problems confronting them. They know, for example, which bridges have been blown and how many temporary bridges the Army has built, how long these temporary bridges will last and whether cement can be obtained from the Army to rebuild them.

5753

TOP SECRET

Declassified E.O. 12356 Section 3.3/NND No. 785016

1984

28. In the absence of definite and accurate information concerning the extent of war damage and spoliation which will exist when the AC Regional Offices are set up, no specific advance planning is practicable. The general order of priority is: (a) waterworks, (b) sewerage, (c) light and power, (d) communications. However, conditions may be such as to require an entirely different order of priority. Repair of a particular bridge, for example, may be crucial in making possible the movement of food from forward warehouses.

29. The officers' procedure is to work with and parallel to the Italian Government Agencies and specialists which will be appointed. They will acquire exact information as to the extent of damage, spoliation, and priority of work to be done. A complete requisition is made up, including plans and justifications for materials and equipment for each plant or unit in a group which it is proposed to repair or rehabilitate.

30. In the case of public power plants, a construction program for several months ahead may be planned as soon as conditions are known. Such a program can then be worked out on a basis of bidding for local resources and imported supplies.

31. The Public Works and Utilities Sub-Commission has obtained small quantities of mobile power equipment to put into use when the Army moves on with its portable equipment. (Plans are now definite for use of the 25,000 KW power ship which is being sent from the U.S. Preliminary arrangements call for its use in Livorno, in which case it might serve some of the area under consideration.)

FINANCE

32. Manuals of special instructions, forms, etc., have been prepared by the Finance Sub-Commission for the guidance of finance officers in every phase of finance work. A general description of their responsibilities is given in the following paragraph.

33. As in other areas, Finance Officers, operating under procedures and policies laid down by the Finance Sub-Commission, Headquarters AC, will be responsible for the following:

a) Supplying AM lire currency to the Allied Armed Forces, to AMG for its own expenditures, and, if necessary, to the Banca d'Italia to cover Government expenditures.

b) Accounting for in-area civilian supplies.

Declassified E.O. 12356 Section 3.3/NND No. 785016

32. Remarks of special instructions, forms, etc., have been prepared by the Finance Sub-Commission for the guidance of Finance officers in every phase of finance work. A general description of their responsibilities is given in the following paragraph.

33. As in other areas, Finance Officers, operating under procedures and policies laid down by the Finance Sub-Commission, Headquarters AC, will be responsible for the following:

a) Supplying Allied currency to the Allied Armed Forces, to AMG for its own expenditures, and, if necessary, to the Banco d'Italia to cover Gov ernment expenditures.

b) Accounting for Allied occupation supplies.

c) Reconstruction and supervision of the Italian revenue system.

d) Supervision of State, provincial, and communal expenditures. As long as necessary in order that military governments, public works cannot be award without prior approval of budgets by the appropriate Finance officer.

e) The operations of banks, stock exchanges, and post office financial services, including determination of which such institutions will be allowed to resume functioning, and to what extent.

f) The blocking of money and credit assets.

g) The operations of social and commercial insurance companies.

Declassified E.O. 12356 Section 3.3/NND No. 785016

TUBEC

LIST OF CONTROLLED AND RESTRICTED MATERIALS

A. - MATERIALS CONTROLLED BY ANLF(I)B.

(1) Materials under control of Engineering Materials Committee, ANLF(I)B.

I. Metals - Ferrous.

1. Cable & wire.
2. Machine & Tool steel.
3. Structural Steel, sections dimension exceeding 6".
4. Pounds, etc.

II. Metals - Non Ferrous.

5. Bars, rods tested.
6. Copper, rods tested and strip.
7. Cupronickel.
8. Steel in bar form.
9. Lead.
10. Solder.
11. Tin.
12. White metal for bearings.

III. Timber.

13. Standing wood [illegible] and [illegible] reserved for British and American [illegible] U.S.C.T.O.A.
14. Plywood.

IV. Oil & Mineral Oil Fuels.

15. Petrol.
16. Kerosene [illegible]
17. Fuel oil.
18. Diesel [illegible] Lubricating Oil.

V. Electrical Equipment.

19. Accumulators & batteries.
20. Copper and Al [illegible] conductors.
21. Electric light bulbs.
22. Electric light fittings.
23. Motors.

Declassified E.O. 12356 Section 3.3/NND No. 785016

19861

9. [illegible]
10. [illegible]
11. [illegible]
12. [illegible] used for bearings.

III. [illegible]

13. [illegible] reserved for British and American [illegible].
14. [illegible].

IV. [illegible]

15. [illegible]
16. [illegible]
17. [illegible]
18. [illegible]

V. [illegible]

19. [illegible] Batteries
20. [illegible] and Aluminum conductors.
21. [illegible] bulb.
22. [illegible] Lighting [illegible].
23. [illegible].
24. [illegible] generators.
25. [illegible].
26. [illegible].
27. [illegible].
28. [illegible] Cable.

5754

VI. [illegible]

29. [illegible] containers.
30. [illegible].
31. [illegible].
32. [illegible].
33. [illegible].

Declassified E.O. 12356 Section 3.3/NND No. 785016

(2) [illegible] under control of Minister of Supply and Production, ATIS(1).

32. [illegible] (including binder [illegible] and the quality [illegible]).

N. Leather and all leather products.

B. - [illegible] MATERIALS [illegible] UNDER [illegible] ATIS ONLY FOR CIVILIAN USES.

1. [illegible].
2. Chemicals [illegible].
3. [illegible].
4. Cellulose [illegible].
5. Carbon [illegible].

C. - MATERIALS CONTROLLED BY MINISTRY OF [illegible], COMMERCE & LABOR.

1. Crude [illegible] industrial [illegible], excluding petroleum [illegible].
2. Solvents, excluding petroleum solvents.
3. Soap.
4. Dyeing [illegible] except those for [illegible] mentioned on [illegible] A sub-[illegible].
5. Glue (animal)
6. Artificial [illegible].
7. [illegible] products.

Part C may be added to, from time to time, by Ministry of Industry, Commerce and Labor in agreement with Economic Executive Committee Mg. AC.

D. - COAL - Subject to control by ATIS.

E. - [illegible] Oil and Lubricants - Subject to control by ATIS.

Declassified E.O. 12356 Section 3.3/NND No. 785016

1989